



Suncorp-Metway Limited

(ABN 66 010 831 722)

Disclosure Report (U.S. Version)
for the Fiscal Year ended June 30, 2018

Dated: September 26, 2018

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CERTAIN DEFINITIONS

In this Disclosure Report (U.S. Version) for fiscal 2018 (as defined below) (this “Report”), unless otherwise specified or the context otherwise requires:

- “AASBs” mean the Australian Accounting Standards (including Australian interpretations), adopted by the Australian Accounting Standards Board, which are equivalent to IFRS;
- “ABA” means the Australian Banking Association;
- “ABN” means Australian Business Number;
- “ACCC” means the Australian Competition and Consumer Commission;
- “ADI” means an institution that is an authorized deposit-taking institution under the Australian Banking Act and regulated as such by APRA;
- “APRA” means the Australian Prudential Regulation Authority and its successors;
- “APS 120” means APRA’s Prudential Standard *APS 120: Securitisation*;
- “APS 210” means APRA’s Prudential Standard *APS 210: Liquidity*;
- “APS 221” means APRA’s Prudential Standard *APS 221: Large Exposures*;
- “APS 330” means APRA’s Prudential Standard *APS 330: Public Disclosure*;
- “AML-CTF” means the Anti-Money Laundering and Counter Terrorism Financing Act 2006 of the Commonwealth of Australia;
- “ASIC” means the Australian Securities and Investments Commission and its successors;
- “ASX” means the Australian Securities Exchange operated by ASX Limited (ACN 008 624 691) and its successors;
- “*Australian Banking Act*” means the Banking Act 1959 of the Commonwealth of Australia;
- “*Australian Corporations Act*” means the Corporations Act 2001 of the Commonwealth of Australia;
- “*Australian FSTR Act*” means the Financial Sector (Transfer and Restructure) Act 1999 of the Commonwealth of Australia;
- “*Australian Productivity Commission*” means the Australian Government’s principal review and advisory body on microeconomic policy, regulation and a range of other social and environmental issues;
- “AUSTRAC” means the Australian Transaction Reports and Analysis Centre;
- “A\$” or “\$” means the Australian dollar and “US\$” means the US dollar and “A\$m” means millions of Australian dollars and “US\$m” means millions of US dollars;

- “Bank,” “we,” “our” and “us” each means Suncorp-Metway Limited (ABN 66 010 831 722) and its controlled entities;
- “*Basel II*” means the risk-based capital adequacy framework set out in the Basel Committee’s publication, “*International Convergence of Capital Measurement and Capital Standards: A Revised Framework*”, released in June 2004 and revised in June 2006;
- “*Basel III*” means the risk-based capital adequacy framework set out in the Basel Committee’s publication, “*Basel III: A global regulatory framework for more resilient banks and banking systems*”, released in December 2010 and revised in June 2011;
- “*Basel Committee*” means the Basel Committee on Banking Supervision;
- “*BEAR*” means the banking executive accountability regime introduced by the *Treasury Laws Amendment (Banking Executive Accountability and Related Measures) Act 2018* passed by the Australian Parliament;
- “*Board*” means the Board of Directors of the Group, which governs the Bank;
- “*BSB*” means Bank-State-Branch, which is a six-digit number that identifies banks and bank branches or stores within Australia;
- “*Business Improvement Program*” or “*BIP*” means the Group-wide program being led by the Program Excellence function, which challenges the Group to have an “owner’s mindset” and is driving several initiatives across the Group, including, digitization of the customer experience, sales and service channel optimization, end-to-end process improvement, claims supply chain re-design and smarter procurement;
- “*CLF*” means Committed Liquidity Facility;
- “*Code*” means the Banking Code of Practice;
- “*controlled entities*” means those entities (including special purpose entities) over which another part has the power to govern, directly or indirectly, decision making in relation to financial and operating policies, so as to require that entity to conform with such controlling party’s objections;
- “*CPS 234*” means APRA’s draft Prudential Standard *CPS 234: Information Security*;
- “*Customer Experience*” means a former business function of the Group that was consolidated into the Customer Marketplace function in October 2017;
- “*Customer Funding*” means the sum of customer at-call and term deposits as stated in the consolidated financial statements;
- “*Customer Marketplace function*” means the Group function which is responsible for customer interactions through channels such as Stores, contact centers, agents, brokers, partners or online using digital marketplaces and for creating dynamic and interactive platforms to allow customers to access any product and any brand via any channel;
- “*Customer Platforms*” means a former business function of the Group that was consolidated into the Customer Marketplace function in October 2017;

- “CVA” means Credit Valuation Adjustment which is an adjustment to the fair value of a derivative instrument to account for counterparty credit risk;
- “*deposits-to-loans ratio*” means total customer funding as a percentage of gross loans and advances (excluding other lending);
- “*Exchange Act*” means the U.S. Securities Exchange Act of 1934, as amended;
- “*Group*” means Suncorp Group Limited (ABN 66 145 290 124) and its controlled entities, including the Bank;
- “*IFRS*” means the International Financial Reporting Standards, as issued by the International Accounting Standards Board;
- “*ICAAP*” means internal capital adequacy assessment process;
- “*IGA*” means Inter-Governmental Agreement;
- “*IRB*” means the internal ratings-based approach to credit risk;
- “*Level 3 Groups*” means conglomerate groups as defined by APRA, which includes the Bank;
- “*LCR*” means Liquidity Coverage Ratio;
- “*LGD*” means loss given default;
- “*LVR*” means loan-to-value ratio;
- “*Marketplace*” means the connected network of brands, offering new solutions in priority customer segments and expanding the Group’s partner ecosystem, enabling customers to make better choices and allowing them to interact with the Group in any way they choose, driven by a “digital first” approach, and complemented by physical and intermediary channels;
- “*Net Interest Margin*” means the difference between the interest income generated and the amount of interest paid out to lenders, relative to the amount of interest-earning assets. Calculated as $((\text{net interest income}) / (\text{average interest earning assets})) / (\text{number of days in period}) \times 365$;
- “*NOHC*” means an authorized non-operating holding institution of an ADI;
- “*NOHC Restructure*” means the reorganization of Suncorp-Metway Limited pursuant to a scheme of arrangement effective January 7, 2011;
- “*Non-Core Portfolio*” means a portfolio of loans attributable to the former Corporate Banking, Development Finance, Property Investment and Lease Finance divisions of the Bank that, in 2009, the Bank commenced a program to run off over time. The Non-Core Portfolio is now managed as part of the Bank’s commercial (SME) loan portfolio;
- “*NPP*” means the New Payments Platform;

- “*NSFR*” means the Net Stable Funding Ratio, which is a 12 month structural funding metric introduced by APRA;
- “*OTC*” means over-the-counter;
- “*QIDC*” means the Queensland Industry Development Corporation;
- “*RBA*” means the Reserve Bank of Australia;
- “*RMBS*” means residential mortgage backed securities;
- “*Royal Commission*” means the Royal Commission into misconduct in the banking, superannuation and financial services industry established by the Australian Government on December 14, 2017;
- “*SA-CCR*” means the standardized approach for counterparty credit risk exposures as set out in *The standardised approach for measuring counterparty credit risk exposures*, published by the Basel Committee;
- “*SME*” means small- to medium-sized enterprise;
- “*Supplemental Information on the Directors, Management, Executive Remuneration, Corporate Governance and Risk Management Policies of Suncorp-Metway Limited and its Subsidiaries*” means the document so entitled, which is incorporated by reference and has been posted on the U.S. Investors’ Website;
- “*Stores*” means the Group’s physical distribution network, which includes the locations formerly known as branches and supports the Customer Marketplace function;
- “*Strategic Innovation*” means a former business function of the Group that was consolidated into the Customer Marketplace function in October 2017;
- “*Suncorp App*” means the Group’s mobile banking application, which brings the Group’s network of brands together in one digital marketplace by integrating banking and insurance functionality and enabling customers to manage their finances and relationships with the Group network;
- “*US GAAP*” means U.S. generally accepted accounting principles;
- “*U.S. Investors’ Website*” means the Bank’s U.S. investors’ website at <http://www.suncorp.com.au/banking/usinvestors>;
- “*2015 annual financial statements*” means the Bank’s consolidated financial statements for fiscal 2015, as audited by its external auditor in accordance with Australian Auditing Standards, contained in the 2015 Annual Report;
- “*2015 Annual Report*” means the Bank’s Directors’ Report and Consolidated Financial Report for fiscal 2015, extracts of which are incorporated by reference and have been posted on the U.S. Investors’ Website;
- “*2016 annual financial statements*” means the Bank’s consolidated financial statements for fiscal 2016, as audited by its external auditor in accordance with Australian Auditing Standards, contained in the 2016 Annual Report;

- “*2016 Annual Report*” means the Bank’s Directors’ Report and Consolidated Financial Report for fiscal 2016, extracts of which are incorporated by reference and have been posted on the U.S. Investors’ Website;
- “*2017 annual financial statements*” means the Bank’s consolidated financial statements for fiscal 2017, as audited by its external auditor in accordance with Australian Auditing Standards, contained in the 2017 Annual Report;
- “*2017 Annual Report*” means the Bank’s Directors’ Report and Consolidated Financial Report for fiscal 2017, extracts of which are incorporated by reference and have been posted on the U.S. Investors’ Website;
- “*2018 annual financial statements*” means the Bank’s consolidated financial statements for fiscal 2018, as audited by its external auditor in accordance with Australian Auditing Standards, contained in the 2018 Annual Report; and
- “*2018 Annual Report*” means the Bank’s Directors’ Report and Consolidated Financial Report for fiscal 2018, extracts of which are incorporated by reference and have been posted on the U.S. Investors’ Website.

The Bank’s fiscal or financial year ends on June 30 of each year. In this Report, (i) “fiscal 2018” means the 12-month period ended June 30, 2018 and other fiscal years are referred to in a corresponding manner, and (ii) “calendar 2018” means the 12-month period ended December 31, 2018 and other calendar years are referred to in a corresponding manner.

SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Report contains statements that constitute “forward-looking statements” within the meaning of Section 21E of the Exchange Act. Examples of these forward-looking statements include, but are not limited to (i) statements regarding the Bank’s future results of operations and financial condition, (ii) statements of plans, objectives or goals, including those related to the Bank’s products or services, and (iii) statements of assumptions underlying those statements. Words such as “may,” “will,” “expect,” “intend,” “plan,” “estimate,” “anticipate,” “believe,” “continue,” “probability,” “risk,” and other similar words are intended to identify forward-looking statements but are not the exclusive means of identifying those statements.

By their very nature, forward-looking statements involve inherent risks and uncertainties, both general and specific, and risks exist that the predictions, forecasts, projections and other forward-looking statements will not be achieved. The Bank cautions readers that a number of important factors could cause actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in such forward-looking statements. These factors include:

- the effects of competition in the geographic and business areas in which the Bank conducts operations or which it may enter in the future, including new sources of competition from non-traditional sources, associated technological advancement and disruptive business models and the Bank’s ability to obtain advanced accreditation under the risk-based capital adequacy framework set out in the Basel Committee’s publication, *“International Convergence of Capital Measurement and Capital Standards a Revised Framework”* (“Basel II”);
- operating in a highly regulated industry and the Bank’s ability to comply with existing laws and regulations;
- the effect of, and changes in, laws, regulations, taxation or accounting standards or practices, and government policy, including as a result of the regulatory proposals for reform of the banking industries in Australia;
- the effect of increased levels of government and regulatory scrutiny, including the negative publicity that accompanies such an increase;
- changes in the political and general business and economic conditions in Australia and globally, in particular, the impact of market conditions on the Bank’s customers in its key markets and the impact of weather and market prices of agricultural commodities on agribusiness;
- changes in the conditions in the global credit and capital markets, including inflation, interest rates, exchange rates, market and monetary fluctuations, commodity prices and consumer confidence and changes in depositor preferences;
- the Bank’s ability to adequately fund its operations and satisfy its liquidity requirements;
- changes in the credit ratings assigned to the Bank;
- the effects of a systemic shock in relation to the Australian or other global financial systems caused by factors such as continuing market volatility and the outlook for global economic conditions;
- declining asset values, particularly the residential, commercial and agriculture property values in Queensland;

- the effect of increases in defaults in the Bank’s credit exposures from residential mortgages and derivative contracts over debt securities;
- the effectiveness of risk management strategies implemented by the Bank, including technological changes and initiatives to address certain operational risks;
- the failure to successfully implement the Group’s operating model as it relates to the Bank, or failure to successfully execute its strategic programs;
- the impact of the Group or the Bank failing to successfully execute strategic opportunities, such as mergers, acquisitions or divestments;
- the Bank’s ability to update and implement new information technology systems, including the core banking platform;
- the impact of technology failures, information security risks, data or privacy breaches, and cyber-attacks on the Bank and its operations;
- the failure to manage operational risks;
- the effect of catastrophic events on the Bank and its operations;
- the impact of reputational damage on the Group or the Bank;
- the reliance on staff and damage to the Bank resulting from inappropriate conduct;
- the impact of regulatory fines and sanctions, as well as reputational damage, contractual damage claims and other potential material claims, and penalties, in the event of breaches of regulation and law relating to anti-money laundering, counter-terrorism financing and sanctions;
- the performance and financial condition of the Group and members of the Group that are not part of the Bank;
- the impact of losing key staff and the failure to attract new highly qualified people to fill human resources requirements;
- litigation, regulatory actions and contingent liabilities; and
- various other factors beyond the Bank’s control, including those discussed under “Risk Factors” and “Management’s Discussion and Analysis of Results of Operation and Financial Condition.”

The foregoing list of factors is not exhaustive. Statements that include forward-looking statements reflect the Bank’s current views with respect to future events and are subject to certain risks, uncertainties and assumptions. Should one or more of the risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described in this Report as anticipated, believed, estimated, expected or intended.

Forward-looking statements are based upon management’s good faith assumptions relating to the financial, market, regulatory and other relevant environments that will exist and affect the Bank’s business and operations in the future. The Bank cannot give investors any assurance that the assumptions upon which management based its forward-looking statements will prove to be correct, or that the Bank’s business and operations will not be affected in any substantial manner by other factors not currently foreseeable by management or beyond its control. Any forward-looking statements

contained in this Report speak only as of the date of this Report. The Bank is under no obligation, and disclaims any obligation, to update or alter its forward-looking statements, whether as a result of new information, future events or otherwise, after the date of this Report.

EXCHANGE RATES

The Bank publishes its financial statements in Australian dollars and its fiscal year ends on June 30 of each year. For your convenience, the following table sets forth, for the years and months indicated, the period-end, average, high and low noon buying rates in New York City for cable transfers of Australian dollars as certified for customs purposes for the Federal Reserve Bank of New York, expressed in US dollars per A\$1.00.

In providing these translations, the Bank is not representing that the Australian dollar amounts actually represent these US dollar amounts or that the Bank could have converted those Australian dollars into US dollars.

Unless otherwise indicated, conversions of Australian dollars to US dollars in this Report have been made at the noon buying rate at the close of business on June 29, 2018, which was US\$0.7399 per A\$1.00. The noon buying rate at the close of business on September 21, 2018 was US\$0.7278 per A\$1.00.

Fiscal	Period End	Average Rate⁽¹⁾	High	Low
2014	0.9427	0.9140	0.9705	0.8715
2015	0.7704	0.8275	0.9488	0.7566
2016	0.7432	0.7274	0.7817	0.6855
2017	0.7676	0.7542	0.7733	0.7174
2018	0.7399	0.7741	0.8105	0.7355

Month ended	Period End	Average Rate⁽¹⁾	High	Low
March 2018	0.7690	0.7759	0.7881	0.7672
April 2018	0.7543	0.7684	0.7784	0.7543
May 2018	0.7570	0.7525	0.7595	0.7445
June 2018	0.7399	0.7498	0.7677	0.7355
July 2018	0.7438	0.7403	0.7466	0.7322
August 2018	0.7192	0.7325	0.7428	0.7192
September 2018 ⁽²⁾	0.7278	0.7192	0.7278	0.7107

- (1) For the years indicated, the average of the noon buying rates on the last day of each month during the year. For the months indicated, the average of the noon buying rates on each day of the month.
- (2) Through September 21, 2018.

AUSTRALIAN EXCHANGE CONTROL RESTRICTIONS

The Australian dollar is convertible into US dollars at freely floating rates, subject to the sanctions described below. The Autonomous Sanctions Regulations 2011 promulgated under the Autonomous Sanctions Act 2011 of the Commonwealth of Australia, the Charter of the United Nations Act 1945 of the Commonwealth of Australia, and other laws and regulations in Australia restrict or prohibit payments, transactions and dealings with assets having a prescribed connection with certain countries or named individuals or entities subject to international sanctions or associated with terrorism or money laundering.

The Australian Department of Foreign Affairs and Trade maintains a list of all persons and entities having a prescribed connection with terrorism and a list of all persons and entities that are subject to sanctions (which include economic sanctions) which is available to the public at the Department's website at http://www.dfat.gov.au/icat/UNSC_financial_sanctions.html.

FINANCIAL INFORMATION PRESENTATION

The Bank's 2018 Annual Report includes the Bank's financial statements as at June 30, 2018 and 2017 and for fiscal 2018 and 2017, which have been audited by its external auditor in accordance with Australian Auditing Standards. The Bank's 2017 Annual Report includes the Bank's financial statements as at June 30, 2017 and 2016 and for fiscal 2017 and 2016, which have been audited by its external auditor in accordance with Australian Auditing Standards. The Bank's 2016 Annual Report includes the Bank's financial statements as at June 30, 2016 and 2015 and for fiscal 2016 and 2015, which have been audited by its external auditor in accordance with Australian Auditing Standards. The Bank's 2015 Annual Report includes the Bank's financial statements as at June 30, 2015 and 2014 and for fiscal 2015 and 2014, which have been audited by its external auditor in accordance with Australian Auditing Standards.

The Bank's financial statements contained or incorporated by reference in this Report have been prepared in accordance with the Australian Corporations Act and AASBs, which comply with IFRS. Investors should be aware that AASBs differ in certain material respects from US GAAP, and such differences may be material to the financial information contained or incorporated by reference in this Report or elsewhere. The Bank has not provided a quantitative reconciliation or narrative discussion of any of those differences in this Report. Investors should consult their own professional advisors for an understanding of the differences between AASBs and US GAAP and how those differences might affect the financial information contained or incorporated by reference in this Report and, more generally, the financial results of the Bank going forward.

The Bank has presented its consolidated statements of financial position as at June 30, 2018, 2017, 2016, 2015 and 2014, its consolidated statements of comprehensive income for fiscal 2018, 2017, 2016, 2015 and 2014, and its statements of cash flow for fiscal 2018, 2017 and 2016 as they are presented in the Bank's 2018 annual financial statements, 2017 annual financial statements, 2016 annual financial statements and 2015 annual financial statements, as applicable. All other tables (except those relating to the Bank's regulatory capital which are presented in accordance with the Bank's APS 330 reports) are presented on the same basis as the Bank's 2018 annual financial statements, 2017 annual financial statements and 2016 annual financial statements, as applicable, except that, consistent with the Bank's other public disclosures, they do not include the Bank's exposures to, or transactions with, related parties within the Group. For more information, see Note 28 to the Bank's 2018 annual financial statements and "Suncorp-Metway Limited — Relationship between the Group and the Bank."

The significant accounting policies adopted by the Bank are reported in Note 31 to the Bank's 2018 annual financial statements, Note 31 to the Bank's 2017 annual financial statements, Note 31 to the Bank's 2016 annual financial statements and Note 31 to the Bank's 2015 annual financial statements.

Where there has been a percentage movement greater than 500% or (500)%, this has been labeled "large." If a line item changes from negative to positive (or vice versa) between periods, this has been labeled "n/a".

SUMMARY

The following is a summary of certain information contained elsewhere in this Report. It does not contain all the information that may be important and is qualified in its entirety by the more detailed information appearing elsewhere in this Report. You should read this Report in its entirety, particularly the “Risk Factors” section and the financial statements and the notes related thereto.

Overview

The Bank was founded in 1902 as the Queensland Agricultural Bank and has provided banking services to individuals, SMEs and agribusinesses in regional communities of Australia for more than 110 years. The Bank is an ADI regulated by APRA and is headquartered in Brisbane, Australia. It is a wholly-owned subsidiary of Suncorp Group Limited, a diversified financial institution and among the top 20 largest companies listed on the ASX with total assets of A\$99 billion and a market capitalization of A\$18.8 billion (US\$13.7 billion) as at September 21, 2018.

The Bank is one of Australia’s largest regional banks with A\$58.7 billion of gross loans and advances as at June 30, 2018. It services approximately one million individual, agribusiness, and commercial (SME) banking customers, primarily in Queensland. The Bank provides a range of financial services and simple banking products, which include:

- Retail banking, including home and personal loans, savings, investment and transaction accounts, credit cards and foreign currency services;
- Commercial (SME) banking, including small business banking and financial solutions for SMEs; and
- Agribusiness banking, including financial solutions and serviced relationship management for rural producers and associated businesses in rural and regional areas.

As at June 30, 2018, the Bank had A\$66.1 billion in total assets. The Bank reported a profit before tax of A\$494 million for fiscal 2018 compared with a profit before tax of A\$562 million for fiscal 2017 and a profit before tax of A\$548 million for fiscal 2016. See “Management’s Discussion and Analysis of Results of Operation and Financial Condition — Results of Operations” for further information.

The Bank’s registered office is located at Level 28, Brisbane Square, 266 George Street, Brisbane, Queensland 4000 and its telephone number is +61-7-3362-1222.

Corporate History

Prior to the NOHC Restructure, Suncorp-Metway Limited was the parent company of what is now the Group’s general insurance, banking, life insurance and superannuation businesses. Following the NOHC Restructure, which was effective January 7, 2011, the Bank became a wholly owned subsidiary of Suncorp Group Limited, an ASX-listed company. Although the Bank’s ordinary shares are no longer listed on ASX, it has floating rate capital notes listed on ASX and, accordingly, the Bank currently remains subject to the disclosure and other requirements of ASX as they apply to companies with ASX listed debt securities. See “Suncorp-Metway Limited — Reorganization” for further information.

Following the global financial crisis, the Group undertook a strategic review of its operations and determined to focus on the Bank’s core operations in the relatively lower risk lending businesses of retail, agribusiness and commercial (SME) and to run off its Non-Core Portfolio. As at June 30, 2018, only a residual portfolio of non-core assets remained. The majority of this residual portfolio is managed as part of the Bank’s commercial (SME) loan portfolio.

In addition to the ongoing de-risking of its businesses, the Group announced a strategic simplification program in May 2012. This program was aimed at delivering significant cost-saving benefits across the Group through the simplification of legal, administrative and operational structures. The Business Improvement Program (or “BIP”), announced in 2017, is a Group-wide program aimed at driving operational efficiencies across the Group and the Bank.

Business Strategy

The Bank principally operates as a regional bank and seeks to grow its business in its primary market of Queensland, as well as in New South Wales, Victoria and South Australia. The Bank strives to achieve this objective by leveraging the Group’s operating model to deliver value for the customer.

Operating Model update

The Group’s “*One Suncorp*” operating model places the customer at the center of the business with all customers treated as Group customers, and allows the Bank to leverage the Group’s investments in simplification and optimization programs.

The Group’s operating model supports its focus on meeting the financial needs of customers through banking, wealth, insurance and partnered products and services, and on providing access to the Marketplace, which allows customers to interact digitally (online or through apps) or physically (through Stores) or through contact centers (call centers) and intermediaries. The goal is to create an “omni-channel” customer experience framework that aligns all existing customer and business interaction points and fulfills a customer’s need within whichever channel a customer chooses.

Under this operating model, the Group has three operational business units, Banking and Wealth, Insurance and Suncorp New Zealand (which were previously referred to as Bank, Life and General Insurance). In September 2018, the Group announced the sale of its Australian life insurance business. The transaction is structured as a sale of 100% of the shares in Suncorp Life & Superannuation Limited, which includes the Group’s Australian life risk and participating annuities and unit-linked wealth business but excludes the Australian Wealth Suncorp Portfolio Services Limited superannuation business. The sale is expected to complete by December 31, 2018, subject to the satisfaction of certain conditions and regulatory approvals in Australia and Japan.

Each of the Group’s operational business units is responsible for product design and manufacturing, claims management, the delivery of industry-leading experiences and end-to-end responsibility for the statutory entities within the Group.

- The operational business units of the Group are supported by the Customer Marketplace function, which is focused on delivering value for customers. The Customer Marketplace function is a consolidation of the former Customer Platforms, Customer Experience and Strategic Innovation functions, which occurred in October 2017. The Customer Marketplace function has been structured to facilitate the creation of personal and memorable customer experiences and to own the end-to-end process that brings together all the products and solutions a customer may need using the Group’s network of brands, channels and third-party partners via the Marketplace. This function manages the Group’s digital and physical network, including the Stores and contact centers (call centers), as well as forward-looking analytics to inform product innovation and marketing strategies and assists the Bank in responding to competition, disruptive trends and strategic threats.

In addition, the Customer Marketplace function and operational business units are supported by, and receive shared services from, the following five key Group corporate functions, which include:

- ***Technology, Data & Labs***, which is responsible for all technology, digital enablement, cloud and infrastructure protective services, projects and programs and a new

innovation labs function. This function focuses on delivering the systems and initiatives required to create, maintain and continuously improve customer platforms while ensuring stability and security;

- ***People Experience***, which includes human resources and is also responsible for real estate, learning and partnering. The People Experience function is intended to identify the talent, capability and environmental needs to help the Bank execute on its platform for growth;
- ***Finance, Legal & Advice***, which is responsible for performance management, Group capital, investment strategy, Group strategy, corporate development, cost control, cash management, finance systems, financial control, financial and regulatory reporting, Group tax, corporate affairs and investor relations and procurement. As of October 2017, this function is now also responsible for overseeing the Group’s legal affairs and the mitigation of legal risks throughout Australia and New Zealand, along with company secretariat and governance services for the Group in both countries;
- ***Risk***, which is responsible for leading the risk management, compliance and internal audit disciplines of the Group; and
- ***Program Excellence***, which is responsible for coordinating the delivery of the Group’s portfolio of initiatives designed to enable the business plan and strategy. This includes programs of work such as the Business Improvement Program and other key projects that have been prioritized to build and enhance the Marketplace.

There are no current plans to change the existing legal entities, the composition of businesses within the Bank or the governance structures of the Group, with the exception of the Group’s announced divestment of Suncorp Life & Superannuation Limited.

Bank’s Strategy

The key strategic priorities of the Group, and the Bank, are to:

- “*Elevate the customer*”, by broadening and deepening relationships with our customers and supporting their financial well-being. This will be achieved by continuing to digitize the business by building our integration and intelligence layer, tailoring the role the Group and the Bank’s channels play and using enhanced capabilities to meet customer expectations for increasingly personalized services;
- “*Drive momentum and growth*”, by building and protecting the Group and the Bank’s reputation for excellence in financial services in Australia and New Zealand. This will be achieved by continuing to proactively manage regulatory and operational commitments, delivering operational excellence and disciplined portfolio management to build resilience into the business and optimize profitability; and
- “*Inspire our people*”, by harnessing the passion and energy of the Group’s and the Bank’s workforce to create better outcomes for all our stakeholders. The Group and the Bank will continue to work toward creating a workforce that is nimble.

Recognizing the progress made in fiscal 2018, the Marketplace is now positioned as the way the Group and the Bank do business to better meet customer needs and support growth. To reflect this, the Group and the Bank have integrated key elements of the previous “Create the Marketplace” strategic priority into the “Elevate the Customer” priority and have framed the Marketplace as part of the Group’s operating model.

The Bank is in the process of implementing a number of initiatives to deliver the following strategic priorities:

Pursuing targeted growth. The Bank is working to leverage technology and risk management capabilities, with the objective of driving growth and building market share in its banking portfolio.

The Bank supports its retail banking growth through simplified processes, clear product and service propositions, improved digital capabilities for personal customers, competitive market offerings, and enhanced origination and servicing capabilities.

The Bank seeks to grow its business banking portfolio through targeted offers within selected well-known market segments and industries within the Bank's risk profile. The Bank has introduced several initiatives intended to enhance long term growth in the business lending portfolio. These initiatives include streamlining the loan approval process.

In agribusiness banking, the Bank seeks to pursue growth within select industries and geographies while adapting to changing conditions and exercising caution with its approach to risk selection in this sector. The Bank continues to utilize a collaborative customer approach to supporting customers and communities under stressed conditions and will continue to pursue diversified growth across its targeted regions and industries. A clear risk appetite continues to guide decisions around new business.

There continues to be increased focus on transactional banking across the Bank to maximize financial outcomes, improve resilience, meet more customer needs and deepen relationships through frequent interaction points. The increase in stable deposits (at-call and term deposits) supports the maintenance of an appropriate Net Stable Funding Ratio ("NSFR") position and enables a comparative funding advantage, relative to the Bank's prior results, which enables targeted asset growth.

The Bank is focused on improving product and system capabilities, by both manufacturing and partnering to make banking easier for its customers and leveraging its investment in digital and payments capabilities to expand its presence interstate, supported by the national roll-out of the Suncorp brand launched in August 2018. This includes leveraging the Bank's investment made in online origination capability, additional self-service functionality and the introduction of digital wallets, to deliver increased value to customers as cashless transactions continue to increase.

The RBA-backed New Payments Platform ("NPP") launched in Australia in February 2018. A number of financial institutions, including the Bank, have connected or intend to connect to the payments infrastructure to enable fast, versatile and data-rich payments. The NPP seeks to provide a platform that will enable real-time clearing and settlement for payments and other features, such as an addressing service, which will enable the use of email addresses, phone numbers or ABNs. The Bank will participate in the NPP via an indirect participation model and will be sponsored by a Full Participant (as that term is described in the NPP Regulations published by NPP Australia Limited), via an agency mandate. The Bank's first customer release is planned for the first quarter of calendar 2019. This release will allow eligible customers to send and receive real-time payments via their BSBs and account numbers, with Pay ID functionality planned to follow in the second quarter of calendar 2019. Pay ID functionality is where customers can register and maintain their unique information (i.e., email addresses, phone numbers or ABNs) and link it to a BSB and account number to enable payments via this unique information.

The Group and the Bank also regularly assess various strategic opportunities to enhance shareholder value that may, from time to time, include mergers, acquisitions or divestments.

Operational Excellence. The Australian banking market is dominated by four major Australian banks that are able to leverage their scale to drive down unit cost. At the same time, new entrants and non-traditional competitors are utilizing new digital technologies to create low cost business models.

The Bank is targeting to reduce its cost-to-income ratio over the longer term through a focus on simplifying its business to drive efficiency outcomes.

The Group and the Bank are driving the Business Improvement Program. The BIP is a Group-wide program focusing on five streams of work, four of which are relevant to the Bank. The four streams of work relevant to the Bank are as follows:

- Digitization of customer experiences – designed to improve capability for customers to interact digitally by encouraging self-service and control over policies and accounts;
- Sales and service channel optimization – designed to reduce handling time, optimize physical footprint and ensure focus is on services that drive the most value for customers, such as in-store sales and face-to-face interactions;
- End-to-end process improvement – designed to drive operational excellence to improve customer satisfaction and retention, and attract new customers to the Bank; and
- Smarter procurement and streamlining the business – designed to reduce costs by reviewing arrangements with the Bank’s strategic partners and suppliers. This stream of work is designed to also optimize the support functions and partnering arrangements for the Group and the Bank.

The Bank aims to be responsive to changes in the competitive landscape through investment in its digital and channel capabilities, product enhancement, risk management and people.

The core banking platform is substantially in place, with retail lending functionality implemented and in use. The migration of deposits and transaction banking products has been paused, pending further system enhancements from the vendor and demonstrated use of the software in the market. Certain components of the legacy platform will be retained until such time as the functionality and performance of these new components have been adequately tested in the market and the Bank is satisfied that they may be transferred to the core banking platform.

Lender activity from the Banking and Wealth business unit was moved to the Marketplace (which operates across the Group and the Bank) with the deployment of the core banking platform in September 2017. The core banking platform combines an automated decision-engine model which reflects and applies the Bank’s risk strategy and underwriting criteria with an additional layer of human authority for approvals of loans that do not meet the automated criteria, both of which are monitored and audited by the Risk corporate function. The Bank has also enhanced its arrears management strategy which combines system generated notices and follow-up with dedicated personnel, covering customer contact through mitigation and hardship processes to ultimate resolution and/or repossession.

Providing a differentiated banking experience. The Bank, through the Customer Marketplace function, aims to understand its customers’ needs better than its competitors so that it can provide its customers with the necessary tools to “*create a better today*” by offering products and services that meet their financial needs at every stage of their lives. The Bank is conscious that it must offer a different value proposition than its competitors in order to stay relevant to its customers.

In addition, the Bank has responded to changing customer behaviors by continuing to invest in its digital platform. This includes the delivery of the Suncorp App, online account origination for transaction accounts, enhanced digital self-service capabilities, digital wallets and modernizing its traditional branches through its new Stores.

Evolving the Bank’s culture. The Bank has adopted the Group wide “Elevate the Customer” strategy. The core objective of the Bank is to align its culture to the strategy by enabling its employees

to create deeper, more connected relationships with customers. The aim is for the Bank's employees to develop a customer-centric mindset, a consistent service culture and the necessary people capabilities for operating the core banking platform. A framework of tools and resources has been established to assist the Bank's employees to better understand and respond to customer needs.

The Bank is also continuing to implement and ingrain a higher level of risk awareness across its workforce as part of its efforts to be in the best position possible to achieve Basel II advanced accreditation should the Bank ultimately decide to apply to APRA for advanced accreditation. Tools implemented as part of the Basel II advanced accreditation program have aimed to provide the Bank's employees with a deeper understanding of the underlying risk and profit drivers of the Bank's business so they can direct their sales efforts in a more effective way.

The Bank continues to expand and evolve its flexible working model that employs new technologies to allow employees to work remotely more effectively. The model focuses on allowing employees additional flexibility and support to work from home during pre-agreed hours each week (including outside of traditional working hours) or to work permanently from home. The Bank believes that greater flexibility in working hours and location enhances the attractiveness of the Bank as an employer and supports the key strategic priority of the Bank to "Inspire our people".

Enhancing risk and capital management. The Bank continues to apply what it believes is a disciplined approach to risk and capital management through operating as an advanced bank. Discussions continue with APRA on the Bank's adoption of Basel II advanced accreditation. Reforms to the risk-based capital adequacy framework set out in the Basel Committee's publication, "*Basel III: A global regulatory framework for more resilient banks and banking systems*" ("Basel III") and APRA's roll-out of "Unquestionably Strong" benchmarks, communicated to the market since mid-calendar year 2017, require further consideration as they are expected to reduce the gap between standardized and advanced bank capital requirements. Expected impacts cannot be confirmed before APRA releases the draft standards, which is expected to be in early calendar year 2019. See "Regulation and Supervision — APRA — Basel II Advanced Accreditation" for more information.

The Bank's significant investment in risk management capability, culture and technology has driven better understanding of the Bank's underlying risks and profit drivers and improved decision making. Specifically, the Bank believes it has improved its ability to calculate risk/return dynamics, in order to price risk more effectively and manage capital more efficiently. The benefits of these capabilities are expected to continue to be realized through improved risk selection and business performance. This is designed to allow the Bank to continue to effectively compete in its target markets, particularly during times of heightened competition.

Business Strengths

A key differentiating opportunity for the Bank, particularly compared to other Australian regional banks, is to leverage the size and scale of the Group. This provides for comparatively lower-cost access to centralized corporate functions and additional revenue opportunities from the Group's large existing customer base. The Bank believes that its key competitive strengths include:

Efficiency and scale. The Bank uses the Group's infrastructure and services to more effectively manage its costs. Members of the Group provide integrated shared services across the Group, including all key Group corporate functions and other Group-wide services and business shared services. In addition, the increased level of investment in technology by the Group provides access to technology and resources that would be difficult to sustain at the Bank level on a standalone basis. See "Suncorp-Metway Limited — Relationship between the Group and the Bank" for further information.

Strong brand and customer relationships. The Bank believes that it benefits from the Group's portfolio of leading brands in the Australian financial services industry and seeks to leverage the customer relationships of the Group to grow its business in Australia. The Bank also believes that it

benefits from the Group's "One Suncorp" operating model, which encourages Group customers to hold multiple Group products, including the Bank's products such as deposits, transaction accounts and loans, and seeks to deepen relationships and strengthen loyalty to its brands and to facilitate access to the Group's products and services through the Marketplace. The Bank's strong brand and customer relationships are consistent with the Group's strategic priorities to "Elevate the customer", "Inspire our people" and "Drive momentum and growth". The new Stores are expected to enable the Bank to connect with the wider Group's customers and deepen the connection to the Bank – and, similarly, to enable the Bank to connect with its customers to deepen their connection to the Group – by offering solutions that meet their financial needs at every stage of their life. The Customer Marketplace function is expected to support the Bank in designing and delivering products for the Group's customers.

Genuine alternative to the four major Australian banks. The Bank believes that one of its principal competitive advantages is that it delivers the product range, access options and capability of a major bank with the customer service focus of a regional bank. The Bank believes it has a comparable retail banking product offering to the four major Australian banks in the areas where it competes, including retail, commercial (SME) and agribusiness banking, and can benefit from the customer network of the Group.

Community driven culture. The Bank currently has approximately one million customers, capturing Australians' sense of belonging and community connection through its positioning as a genuine alternative to the four major Australian banks. The Bank aims to build deep and extensive connections with its customers through a common platform of systems, processes, tools and behaviors that enable its people to have consistent interactions and conversations with customers. The Bank's employees have accountability for local leadership so that they can be genuine contributors to local communities and understand businesses at a local level. The Bank's retail and business customer satisfaction regularly ranks ahead of the major banks in Australia. At June 30, 2018, personal banking customer satisfaction was 78% compared with an average of 69% for the four major Australian banks (Source: Consumer Atlas, June 30, 2018) and business banking customer satisfaction was 74% compared with an average of 69% for the four major Australian banks (Source: Consumer Atlas, June 2018).

Experienced Board and management team. The Group's Board, which governs the Bank, is currently led by its Chairman, Dr. Zygmunt Switkowski, who has been a director of the Group and the Bank since September 2005. Effective at the close of the Annual General Meeting on September 20, 2018, Chairman Dr. Zygmunt Switkowski will retire from the Group's Board and Ms. Christine McLoughlin, who has been a director of the Group since February 2015, has been elected by the Board to assume the role of Chairman of the Group's Board. Members of the Board have significant experience across a range of financial services businesses. The Chief Executive Officer and Managing Director of the Group, Michael Cameron, has considerable experience and familiarity with the Group, having served as a Non-executive Director of the Group from April 2012 to September 2015, before his appointment as Chief Executive Officer and Managing Director, effective October 1, 2015. Steve Johnston, the Group Chief Financial Officer, has over 20 years of experience in senior corporate and government positions and has held a number of senior executive positions with the Group since 2006. The Bank's management team also has extensive experience in financial services. David Carter, the Chief Executive Officer, Banking and Wealth, has over 25 years of experience within the financial services sector across banking, wealth management and life insurance and has held senior executive positions within the Group for over ten years. Alana Bailey, the Chief Financial Officer, Banking and Wealth, has held a range of senior executive roles with the Group since 2000.

Recent Developments

Chairman Appointment

On April 19, 2018, the Board of Directors of the Group announced that Chairman Dr. Zygmunt Switkowski will retire from the Board of the Group after the Annual General Meeting on September 20,

2018. The Board has chosen Ms. Christine McLoughlin to take over as Chairman of the Board following Dr. Switkowski's retirement.

Dr. Switkowski has been a Board member of the Group since 2005 and has served as Chairman for almost seven years.

Ms. McLoughlin has worked in financial services for more than 20 years and joined the Board of the Group in February 2015. She is currently the Chairman of the Remuneration Committee and a member of the Risk Committee for the Group. Ms. McLoughlin was the inaugural Chairman of the Australian Payments Council, and is currently the Chairman of Venues NSW, and a director of nib Holdings. Ms. McLoughlin has also served on the boards of Spark Infrastructure and Whitehaven Coal, having recently stepped down from both positions.

RISK FACTORS

The Bank is subject to a variety of risks that arise out of its business. The Bank manages its ongoing business risks in accordance with its risk management policies and procedures, some of which are described in the extracts to the Bank's 2018 Annual Report and in Notes 24 and 25 to the Bank's 2018 annual financial statements.

The Bank faces intense competition in all aspects of its business

The Australian banking industry is highly competitive and could become even more so. The Bank competes with both retail and commercial banks, other financial services firms and non-traditional non-bank market entrants. The industry is dominated by the four major Australian banking groups (Australia and New Zealand Banking Group, Commonwealth Bank of Australia, National Australia Bank and Westpac Banking Corporation), which have greater financial and other resources than the Bank and stronger market shares. As of June 30, 2018, the four major Australian banking groups held 78.94% of the total gross loans and advances in Australia (Source: APRA, Monthly Banking Statistics, June 2018). There are also other financial services firms and non-traditional non-bank market entrants that are specialist competitors that may not be subject to the same capital and regulatory requirements and therefore may be able to operate at a lower cost than the Bank. Changes in the regulatory environment could potentially reduce the access to credit, which could further increase competition. The Bank expects to experience intensified competition as globalization of the financial services industry continues to create better capitalized and more geographically diverse financial institutions with increased access to capital. Competitors may be capable of offering a wider array of financial products and services at more competitive prices. As a result, the Bank could lose market share or be forced to reduce margins in order to compete effectively, particularly if industry participants engage in aggressive growth strategies or severe price discounting.

Demand for innovative, digital solutions is contributing to further competition from existing and new entrants to the banking industry, particularly in retail banking. Changes in the financial services sector in Australia have made it possible for non-banks to offer products and services traditionally provided by banks, such as payment, loans and credit cards. An example of this is peer-to-peer lending companies that offer loans directly to the customer without an intermediary such as a bank. In addition, emerging competitors are increasingly utilizing new technologies, business models and other technological advancements, such as blockchain technologies, and are seeking to disrupt existing business models in the financial services sector. New technologies, business models and other technological advancements may lead to changes in customer behavior and the competitive environment, including through the introduction of alternative payment systems or customer data regimes, such as Open Banking (see "Regulation and Supervision — Other Australian regulatory activity"), that challenge, and could potentially disrupt, traditional banking services. Consumers and businesses may choose to transact using, or to invest in, new forms of currency (such as cryptocurrencies), but the Bank may choose not to use such forms of currency or provide financial services to companies using such currencies. Existing companies from outside the traditional financial services sector may seek to directly compete with the Bank by offering products and services traditionally provided by banks, including by obtaining banking licenses and/or by partnering with existing providers. If the Bank is unable to compete effectively in its businesses and markets, its market share and margins may decline.

The current low-interest-rate environment has led to increased competition on pricing for new customers to drive growth. The RBA has kept the cash rate at the historic low of 1.5% since August 2016 and has indicated that it will likely keep interest rates on hold at current levels for the foreseeable future. Despite the RBA leaving the cash rate unchanged at 1.5%, Australia's interbank benchmark lending rate, the Bank Bill Swap Rate ("BBSW"), has been rising throughout 2018 and is placing further pricing pressure on banks. Increased competition in an environment characterized by record-low interest rates in Australia may create pressure that results in lower net interest margins and profit.

Increased competition for deposits could also increase the Bank's cost of funding and require it to access other types of funding or reduce lending. The Bank relies on customer deposits and, to a lesser extent, commercial ("SME") deposits to fund a significant portion of its assets on its balance sheet. The Bank competes principally with banks and other financial services firms for such deposits. Increased competition for deposits could increase the Group's cost of funding. To the extent that the Bank is not able to successfully compete for deposits, it could be forced to rely more heavily on alternative funding sources, which may be less stable or more expensive, or to reduce its lending. This could adversely affect the Bank's business, operations and financial condition.

Changes in macroprudential policies may also lead to heightened competition in targeted segments of the market. For example, restrictions placed on new interest-only mortgage lending and loan-to-value ratio ("LVR") limits, combined with previous changes to investor lending limits, could increase competition in traditional market segments such as principal and interest loans in owner-occupied lending.

All Australian ADIs are expected to meet APRA's new "Unquestionably Strong" benchmarks by January 1, 2020, with the new Basel III prudential standard reforms proposed to be effective in Australia from January 1, 2021. The impact of this regulatory change on the Bank will not be known until APRA has finalized its regulatory position. If such developments are detrimental to the Bank's competitive position, the Bank's businesses, results of operations and prospects could be adversely affected.

The Bank remains in regular discussion with APRA regarding its decision to apply for Basel II advanced accreditation and the timeframe for applying for Basel II advanced accreditation remains uncertain. The decision to apply for advanced accreditation will only be made once all relevant regulatory developments have been considered and APRA indicates a willingness to accept an application. At this stage, the Bank's decision also depends on the Bank receiving further detail regarding APRA's implementation of its "Unquestionably Strong" capital requirements on an advanced basis, so the Bank can assess the impact of these changes on both its standardized and advanced capital positions. See "Regulation and Supervision — APRA — Basel II Advanced Accreditation" and "Regulation and Supervision— APRA's prudential supervision — Capital adequacy — Unquestionably Strong" for more information. Accordingly, there can be no assurance that the Bank will ultimately decide to seek advanced accreditation, or that it will be successful in obtaining advanced accreditation in a timely manner or at all. Delays in the Bank achieving Basel II advanced accreditation may adversely affect the Bank's ability to manage capital more efficiently. In addition, if the Bank does apply for and achieve Basel II advanced accreditation, there is a risk that such enhanced risk and capital management capabilities may not be as effective as anticipated or that such advanced accreditation may result in additional reporting obligations and/or costs, which may affect the Bank's ability to compete with the four major Australian banks, particularly during times of heightened competition.

The Bank is also dependent on its ability to offer products and services that satisfy evolving customer preferences, habits and sentiment. Increasing competition for customers could also potentially lead to a compression in the Bank's net interest margins or increased advertising and related expenses to attract and retain customers. If the Bank is not successful in developing or introducing new products and services that are suitable for, or responsive to, changes in customer preferences, habits and sentiment, as well as keeping pace with technological developments in customer service, such as through the implementation of the Group's Marketplace strategy, it may lose customers to its competitors, which could adversely affect the Bank's businesses, results of operations and prospects.

The Bank's businesses are highly regulated and failure to comply with existing laws and regulations could adversely affect the Bank

The Bank is subject to extensive laws and regulations in the various Australian states and territories in which it operates and is supervised by a number of different regulatory authorities which have broad administrative power over its businesses. The Bank's supervisory and regulatory authorities

include APRA, the RBA, ASIC, the ASX, AUSTRAC, the ACCC and the ATO. The laws and regulations to which the Bank is subject, relate to, among other things, capital adequacy, funding, liquidity, prudential regulation, solvency, derivatives, loss provisioning, accounting and reporting requirements, taxation, remuneration, privacy, data protection, data access, financial advice, conduct, mortgage pricing, competition, consumer credit and consumer protection (including the design and distribution of financial products), anti-bribery and corruption, “know your customer” requirements, anti-money laundering and counter-terrorism financing, economic and trade sanctions and executive accountability. In particular, the Bank is subject to prudential supervision by APRA and is required to, among other things, comply with prescribed capital requirements.

If the Bank fails to comply with applicable laws and regulations (including those prescribed by the regulatory authorities having supervision over the Bank) or industry codes of practice, it may be subject to regulatory sanctions. These may include suspensions, restrictions on or loss of operating licenses, fines and penalties or limitations on its ability to do business, and the Bank may suffer material financial loss or loss of reputation. An example of the broad administrative power available to APRA under the Australian Banking Act is the power to, in certain circumstances, investigate the Bank’s affairs and/or issue a direction to it (such as a direction to comply with a prudential or supervisory requirement, to conduct an audit, to remove a director, executive officer or employee or not to undertake transactions). Any such suspension, restriction or loss of any operating license, fine, penalty or limitation on its ability to do business could adversely affect the Bank’s reputation, businesses, results of operations and prospects.

The Bank could be adversely affected by changes in laws, regulations and regulatory policies or by increased compliance requirements as a result of such changes

The Bank continues to face increased supervision and regulation in Australia, particularly in the areas of consumer and commercial lending (including responsible lending obligations), recovery planning, breach reporting, product suitability, sales practices, compliance with unfair contract terms legislation, funding, liquidity, capital adequacy, tax, anti-money laundering and counter-terrorism financing, conduct, competition and consumer protection (including the design and distribution of financial products), remuneration, executive accountability, privacy, data protection, data accuracy and data access (including data collection by regulators on a recurrent basis), prudential regulation, anti-bribery and corruption, and economic and trade sanctions. Changes in applicable laws, regulations, regulatory policies, taxation laws, accounting standards and industry codes, including changes in their interpretation or implementation, may adversely affect how the Bank conducts its business and the profitability and size of the Bank’s business activities. The products and services the Bank offers could expose the Bank to regulator intervention, additional costs and liabilities or fines and penalties. In addition, there is operational and compliance risk associated with the implementation of any new applicable laws and regulations that apply to the Bank and the introduction of new laws or regulations could increase the Bank’s compliance costs. The nature, timing and impact of future regulatory changes are also not predictable and are beyond the Bank’s control.

The Bank’s business, reputation, prospects, financial performance and financial condition could all be affected by changes to law and regulation, changes to policies and changes in the supervisory activities of the Bank’s regulators.

Regulatory change may impact the Bank’s operations by requiring the Bank to maintain higher levels of capital, higher quality capital, increased levels and quality of liquidity or longer weighted average term of liabilities. Any further changes in regulation, including changes that increase the requirements of regulatory capital, could have an adverse impact on the Bank’s results of operations and the ability of the Bank to maintain or grow its current businesses.

Regulatory change may, in turn, restrict the business that the Bank conducts, alter the Bank’s product and service offerings (including by imposing pricing constraints or regulatory limits on certain types of lending and on lending to certain customer segments), increase the ability of other providers to

offer competing financial services and products or require the Bank to amend its corporate structure. See “Regulation and Supervision” for more information. In such circumstances the regulatory change could restrict the Bank’s flexibility to conduct its business, require it to incur substantial costs and/or impact the profitability of one or more of the Bank’s business lines. Any such costs or restrictions could adversely affect the Bank’s businesses, results of operations and prospects. An example of such cost imposed by regulatory change is the proposed revision to the regulatory capital framework noted below.

Regulation is also becoming increasingly extensive and complex, as regulators across multiple jurisdictions seek to adopt a coordinated approach, or certain jurisdictions seek to expand the territorial reach of their regulation. See “Regulation and Supervision” for more information on regulatory developments as a result of the Basel Committee on Banking Supervision (the “Basel Committee”) announcement in December 2017 of a revised global regulatory capital framework known as Basel III, the publication of the final Basel III reforms by the Basel Committee on December 7, 2017, and the regulatory regimes, inquiries, commissions and levies to which the Bank is subject and further changes that are expected over the short-to-medium term.

APRA’s recent announcements on both Australia becoming an “Unquestionably Strong” banking system, and the proposal for implementation of the 2017 Basel III regulatory reforms, will likely lead to changes in regulatory capital levels for all ADIs in Australia. The impact of this regulatory change on the Bank will not be known until APRA has finalized its regulatory position. The Bank remains in regular discussion with APRA regarding its decision to apply for Basel II advanced accreditation of its internal models and the timeframe for applying for this accreditation remains uncertain. The decision to apply for advanced accreditation will only be made once all relevant regulatory developments have been considered and APRA indicates a willingness to accept an application. Because of the uncertainty surrounding the impacts of these regulatory changes, there can be no assurance that the Bank will ultimately decide to seek advanced accreditation, or that it will be successful in obtaining advanced accreditation in a timely manner.

It is possible that governments in jurisdictions in which the Bank conducts business or obtains funding might revise existing regulatory policies that apply to, or impact, the Bank’s business. Such changes may be driven by policy, prudential and/or political factors or for reasons relating to national interest and/or systemic stability.

The Bank may be adversely affected by increased governmental and regulatory scrutiny or negative publicity

Scrutiny from governments, regulators, legislative bodies and law enforcement agencies, and from the general public, with respect to matters relating to business and sales practices, compliance monitoring, taxation, capital and liquidity management, conduct, compensation, competition, credit and other matters has increased dramatically in the past several years. The global financial crisis and its resulting political and public sentiment regarding financial institutions has caused adverse press coverage for financial institutions, as well as adverse statements or charges by regulators or other government officials, and in some cases, increased regulatory scrutiny and investigations.

The Australian Government, other regulators and parliamentary bodies have initiated a number of separate reviews and inquiries (such as the House of Representatives Standing Committee on Economics’ ongoing inquiry into Australia’s four major banks, the Senate Economics References Committee’s inquiry into consumer protection and transparency in the banking, insurance and financial sectors, the Australian Productivity Commission’s inquiry into competition in Australia’s financial system, Australian Government reviews into Open Banking and the ACCC inquiry into residential mortgage pricing). See “Regulation and Supervision — Other Australian regulatory activity” for further discussion of the reviews and inquiries into the Australian financial services industry currently being undertaken.

In addition, in December 2017, the Royal Commission (i.e., a public inquiry in Australia) into misconduct in the banking, superannuation and financial services industry (the “Royal Commission”) was established. The increased public and political scrutiny that the Royal Commission has generated, and is expected to continue to generate, may have an adverse impact on the Bank’s reputation, results of operations and financial condition. See “Regulation and Supervision — Other Australian regulatory activity — Royal Commission into misconduct in the banking, superannuation and financial services industry” for more information on the Royal Commission. These reviews and commissions of inquiry are ongoing and could result in adverse findings against the Bank or lead to substantial regulatory change or investigations, which could have a material impact on the Bank’s business, reputation, prospects, financial performance or financial condition.

Responding to regulatory scrutiny and investigations, regardless of the ultimate outcome, is time-consuming, expensive, can adversely affect investor confidence and can divert the time and effort of staff (including senior management) from the Bank’s business. Investigations, penalties and fines sought by regulatory authorities have increased substantially over the last several years, and certain regulators have been more likely in recent years to commence enforcement actions or to advance or support legislation targeted at the financial services industry. Adverse publicity, governmental scrutiny and legal and enforcement proceedings can also have a negative impact on the Bank’s reputation and on the morale and performance of the Bank’s employees, which could adversely affect the Bank’s business and results of operations.

Changes may also occur in the oversight approach of regulators, as regulators seek to revise their application of existing regulatory policies applicable to the Bank’s business (including by instituting macro-prudential limits on lending). For example, APRA has previously introduced benchmarks applicable to Australian financial institutions to control investor lending in the home loan market, limiting investor lending growth and capping new interest-only lending and requiring that ADIs report both benchmarks to APRA monthly. This has caused increased price competition across the Bank’s traditional owner-occupied lending segment as more of the Bank’s competitors shift into this market segment. The Bank continues to assess the impact of these initiatives throughout implementation and, following APRA’s recently proposed removal of the investor lending growth benchmark, the Bank remains in regular contact with APRA. Additionally, ASIC recently approved a new Banking Code of Practice (the “Code”) of the Australian Banking Association (the “ABA”). The Code provides significant new and enhanced protections for consumers, and the Bank (along with all ABA member banks) will be required to subscribe to the Code and undertake a comprehensive review to ensure compliance by the commencement date of July 1, 2019. These actions could substantially affect the Bank’s business, the products and services the Bank offers and the value of the Bank’s assets, or have unintended consequences or impacts across the Bank’s business. These may include changing required levels of liquidity and capital adequacy, increasing tax burdens generally and on financial transactions, limiting the types of financial services and products that can be offered by the Bank, and/or increasing the ability of competitors to offer competing financial services and products, as well as changes to prudential regulatory requirements.

The Bank’s business is substantially dependent on the Australian economy, including changes in political and general business and economic conditions and environmental and social events

As the Bank conducts almost all of its business in Australia, its performance is influenced primarily by Australian political and economic conditions, particularly in regard to the level and the cyclical nature of residential and business lending. These factors are in turn impacted by both domestic and international economic conditions, natural disasters and political events. Levels of borrowing are heavily dependent on customer confidence and sentiment, the state of the Australian economy and general economic outlook, the demand for, and supply of, capital and prevailing interest and inflation rates at the time.

A significant decrease in Australian housing valuations could adversely impact our home lending activities because borrowers with loans in excess of their property value show a higher

propensity to default. In the event of defaults our security may be eroded, causing us to incur higher credit losses. The demand for our home lending products may also decline due to adverse changes in tax legislation (such as changes to tax rates, concessions or deductions), regulatory requirements or other buyer concerns about decreases in values in the housing market.

A significant decrease in demand in the Australian housing markets may adversely impact property valuations. Property valuations may fall due to other factors as well. The impact of falling property values, for example, as a result of oversupply in certain markets, could cause higher credit losses, particularly if falls were experienced in Queensland where the majority (by value) of the Bank's residential loans are concentrated. Similarly, a protracted period of subdued small business confidence and higher levels of business failure could result in higher credit losses in the Bank's commercial (SME) portfolio, which is predominantly comprised of loans to small businesses. In addition, the Bank provides a substantial amount of lending to agribusinesses, particularly in Queensland and New South Wales. A significant decline in the prices of agricultural commodities or in the agriculture property sector could adversely impact the Bank's agribusiness lending activities and cause higher credit losses.

While some countries have begun the process of raising interest rates to ease potential inflationary pressure, other countries, such as Australia, have not yet begun lifting rates. While the RBA has indicated that it intends to keep rates on hold, there is no assurance that this position will be maintained. There is a risk that a shock to one of the major global economies could again result in currency and interest rate fluctuations and operational disruptions that may negatively impact Australia and the Bank. In the event of another economic shock or downturn, for those economies that have not begun the process of lifting interest rates, central banks may not be able to lower interest rates in an effort to stimulate the economy, as they did following the global financial crisis. This may impact the ability of those economies to manage such a shock and could ultimately result in broader adverse impacts on the global economy or certain regions. This could, in turn, impact the Bank, particularly if the Australian market is adversely affected.

Furthermore, the occurrence of any prolonged effects from social, environmental and weather related events, such as pandemic, civil unrest, terrorism, natural disasters and climate change, including, but not restricted to, droughts (in particular, in Queensland and New South Wales where a significant portion of the Bank's agribusiness loan portfolio is located), bushfires, floods, earthquakes and cyclones, may also cause an economic downturn in the areas directly or indirectly affected by such events. This could adversely affect the ability of borrowers to make payments on loans. Impairment loss on loans made to customers in environmental and weather-affected areas, such as those affected by drought conditions, may continue to increase, particularly if such conditions do not stabilize or improve. In addition, localized hardship events such as these may temporarily or permanently interrupt or restrict the provision of some local or regional services, including banking, and could adversely affect the Bank's business and the results of its operations. See also "— The Bank could suffer losses due to catastrophic events" below.

The Bank's businesses are also impacted by global economic and financial market developments, natural disasters and political events, which are outside of the Bank's control

The global economy and global financial markets continue to be characterized by risk and uncertainty. Although some global regions are producing stronger economic growth and inflation is beginning to rise in some jurisdictions, the global labor market has experienced ongoing benign wage growth. Weak income growth and record household debt levels has caused a rise in households drawing down on savings to maintain living standards. This is an unsustainable phenomenon and the deterioration in household balance sheets and decline in living standards for workers may result in a deterioration of credit conditions, leading to higher customer defaults and higher credit losses for the Bank.

Potential adverse impacts on the Australian economy include, but are not limited to, risks emanating from the residential and commercial property sectors, the impact of structural or long term

changes in the demand for global energy and commodities, Australia's high level of household debt and a weakening in the Australian economy brought about by a deterioration in the economic and business conditions of other countries or the global economy generally. Any of these influences could have an adverse effect on the Bank's businesses and the results of its operations.

Uncertainty and volatility in financial markets may be driven by general business and economic conditions and confidence, monetary and fiscal settings, as well as geopolitical instability and other factors that may cause disruptions on a global scale such as cyber-attacks or environmental disasters. Geopolitical instability, including the potential for, threats of or actual conflicts occurring around the world, including the ongoing unrest, conflicts and related refugee flows as well as the threat of terrorist activities, may adversely affect global financial markets and general economic and business conditions, which in turn may adversely affect the Bank's business, operations and financial condition. For example:

- Since the start of his Presidency in the United States in January 2017, President Donald Trump has outlined a political and economic agenda that, in certain ways, significantly differs from previous U.S. trade, tax, fiscal, regulatory and other policies. The extent, implementation and outcome of policy changes resulting from the Trump administration's agenda remain unknown and potential financial market volatility associated with these developments may negatively impact the Bank.
- In China, financial and economic developments remain potential sources of global volatility, as their leadership progresses along a liberalization and deleveraging path. The Chinese leadership are balancing a delicate transition, reducing their reliance on net exports and increasing domestically driven economic demand. This has resulted in a lower growth target, that could lead to a slowdown in investment which would flow through both financial and trade channels and impact other economies including Australia.
- China is Australia's largest trading partner and a significant driver of commodity demand and commodity prices in the global economy. A sustained downturn in China's economic growth and/or a decrease in demand for raw materials could adversely affect the Australian economy, particularly given the significant proportion of Australian commodity exports to China each year.
- Growing tensions between the United States and China relating to tariff levels and reciprocal trade between the two countries more generally may negatively impact markets. The protectionist policies have so far centered around the United States and China, however, there is a risk that these may spread to other regions, and bilateral trading partners, which could adversely impact the Bank's business and results of operations.
- Australian services exports are becoming increasingly important to the economy and Chinese tourism and education imports are strong growth areas. Anything that results in slower Chinese economic growth could impact growth in these key areas and negatively impact the Australian economy.
- On June 23, 2016, the United Kingdom voted in a referendum to leave the European Union and, on March 29, 2017, gave notice under Article 50 of the Treaty on European Union to commence the legal process to end the United Kingdom's membership in the European Union. There continues to be uncertainty and volatility in the global financial markets while the details of the United Kingdom's departure from the European Union (known as "Brexit") are negotiated. The impact of the referendum vote continues to weigh on the economy of the United Kingdom which, in line with the European Union, has also showed some signs of slowing in 2018.

The Bank faces the risk of financial contagion and its results of operations could be adversely impacted if economic conditions offshore deteriorate to the extent that sovereign or non-sovereign entities default on their debt obligations, countries re-denominate their currencies and/or introduce capital controls or global financial markets generally cease to operate efficiently.

The impact of the global financial crisis and the steps taken by governments, regulators and central banks globally to increase liquidity and restore investor and public confidence, continues to affect regional and global economic activity and confidence. Prudential authorities have implemented and continue to implement increased regulations to mitigate the risk of such events recurring, however, there can be no assurance that such regulations will be effective.

Changes in monetary policies may also adversely affect the Bank's business, operations and financial condition. Central banks (including, but not limited to, the RBA, the U.S. Federal Reserve, the Bank of Japan and the European Central Bank) use monetary policy to set interest rates to achieve currency stability, maintain full employment and contribute to economic prosperity and welfare. In some jurisdictions, currency policy is also used to influence general business conditions and the demand for money and credit.

During the global financial crisis many central banks across the world utilized a range of unconventional policy tools in an attempt to stimulate domestic economic demand. Many central banks lowered interest rates to zero and in some cases into negative territory. In addition, they expanded their balance sheets through quantitative easing programs. Some central banks have begun a gradual unwind of these policies, while others are yet to commence such activities. For example, the U.S. Federal Reserve have increased their policy rate seven times since commencing their tightening cycle in December 2015. The Bank of England and the Bank of Canada have lifted rates in a more gradual manner, whereas European monetary authorities have not yet commenced lifting interest rates. The risks emerging from tighter global monetary policy are more significant for countries with large offshore borrowing programs, such as Australia. Emerging markets could be impacted by ongoing monetary tightening in the major economies due to their currency depreciation and foreign currency denominated debt exposures. Australia maintains a current account deficit and is therefore susceptible to tighter global funding markets. Furthermore, existing trade channels with countries with significant offshore funding requirements also present additional risks to Australia's economy.

The policies of central monetary authorities can significantly affect the Bank's cost of funds for lending and the return that the Bank earns on its loans and investments. These factors could impact the Bank's net interest margin. The policies of central banks can also affect the Bank's borrowers and other counterparties to the Bank, potentially increasing the risk that they may fail to repay loans or other financial obligations to the Bank. The effect of these changes is difficult to predict and may have a material adverse impact on the Bank.

Each of these factors could result in the Bank facing reduced demand for its products and services and/or impact its investment returns, which could affect the Bank's businesses, the results of its operations and its prospects.

Adverse credit and capital market conditions or depositor preferences may significantly affect the Bank's ability to meet funding and liquidity needs and may increase its cost of funding

The Bank relies on deposits and credit and capital markets – both domestic and offshore – to meet its funding obligations, to maintain and grow its business and as a source of liquidity. The Bank's liquidity and costs of obtaining funding are related to credit and capital market conditions. This includes but is not limited to the level and volatility of short-term and long-term interest rates, inflation, monetary supply, volatility in commodities prices, fluctuations in both debt and equity capital markets, changes in foreign exchange rates, liquidity in the global financial markets, consumer confidence, the Bank's credit ratings (which are influenced by Australia's sovereign credit rating) and the relative strength of the Australian economy. Renewed volatility or worsening general economic conditions, including in overseas markets, could adversely impact any or all of these factors. Should conditions remain uncertain for a prolonged period, or deteriorate, the Bank's funding costs may increase and may limit its ability to refinance, in a timely manner, maturing liabilities. This could adversely affect the Bank's ability to fund and grow its business or otherwise have a material impact on the Bank. If the Bank is unable to pass increased funding costs on to its customers, its net interest margins will tighten,

which will adversely impact the Bank's results of operations and the ability to maintain or grow its current business operations. As such, the Bank may decide to issue securities with shorter tenors than it prefers, or pay less attractive interest rates, thereby increasing its interest expense, decreasing its profitability and significantly reducing its financial flexibility.

During and after the global financial crisis, global credit and capital markets experienced significant volatility, resulting in reduced liquidity, wider credit spreads, decreased price transparency and reduced predictability in business forecasts. Central banks around the world responded to the crisis by lowering their policy rates to zero and below and implementing quantitative easing programs. Many central banks purchased trillions of fixed income and equity securities to ease financial conditions, mitigate near term liquidity concerns and stimulate economic activity. There is some risk that, as central banks remove this stimulus from the system, asset prices may fall and undermine investor confidence and economic activity, which may adversely affect the Bank's business, operations and financial condition.

Volatile market conditions have resulted, more broadly, from concerns regarding global political conditions, such as Brexit (and the related negotiations with the European Union), global trade developments relating to, among other things, the imposition and threatened the imposition of trade tariffs and levies by the United States, China and other major countries, the ongoing concerns surrounding sovereign risk, downgrades in the ratings and outlook of sovereigns and banks by the securities ratings agencies, slower economic growth for a number of countries, including China, global growth generally, the withdrawal of fiscal stimulus measures and systemic reviews of the banking sector by rating agencies and regulators. Such disruptions, uncertainty or volatility in domestic or global financial markets may increase funding costs, limit the Bank's access to funding and reduce its financial flexibility.

Domestically, a shift in investment preferences could result in deposit withdrawals by customers which may increase the Bank's need for funding from offshore wholesale markets and other, potentially less stable, forms of funding. The risk may be increased by heightened competition for customer deposits as banks have shifted their funding profiles to accommodate the NSFR requirements. If market conditions deteriorate due to economic, financial, political or other reasons, or if the Bank continues to operate in a sustained low interest rate environment, there may also be a loss of confidence in, or demand for, bank deposits and the Bank could experience unexpected deposit withdrawals. In this situation, the Bank's funding costs may be adversely affected and its liquidity, funding and lending activities may be constrained.

There is no assurance that the Bank will be able to obtain adequate funding or do so at acceptable prices or on acceptable terms. If the Bank's current sources of funding prove to be insufficient, it may be forced to seek alternative financing and/or reduce the level of its lending. The availability of alternative financing, and the terms on which it may be available, will depend on a variety of factors, including prevailing market conditions, the availability of credit, the Bank's credit ratings and credit capacity. The cost of these alternatives may be more expensive, and the terms of such alternatives may be less favorable, which could adversely affect the Bank's results of operations, liquidity, capital resources and financial condition.

If the Bank is unable to source appropriate funding on acceptable terms, it may also be forced to reduce its lending or sell liquid securities. There is no assurance that the Bank will be able to obtain favorable prices on some or all of the securities that it may offer for sale in an acceptable timeframe. Such actions may adversely impact the Bank's business, results of operations, liquidity, capital resources and financial condition.

The Bank is subject to increased capital adequacy and liquidity requirements and adverse financial market conditions or Bank-specific circumstances may significantly affect the Bank's ability to maintain adequate levels of liquidity and capital

The Bank must satisfy a variety of substantial capital and liquidity requirements, which are subject to qualitative and quantitative review and assessment by its regulators. The Bank is required by its primary regulator, APRA, to maintain adequate regulatory capital. Regulatory capital and liquidity requirements limit how the Bank uses its capital and can restrict its ability to pay dividends or to make stock repurchases. Under current regulatory requirements, risk-weighted assets and expected loan losses increase as credit risk inherent in the loan portfolio increases. These additional regulatory capital requirements compound any reduction in capital resulting from lower profits in times of stress. As a result, greater volatility in capital ratios may arise and may require the Bank to raise additional capital. There can be no certainty that any additional capital required would be available or could be raised on reasonable terms.

The Bank's liquidity and funding policies are designed to allow it to meet its contractual and contingent payment obligations as and when they fall due. The Bank does this by seeking to ensure it is able to borrow funds on an unsecured basis, has sufficient assets to borrow against on a secured basis, and has sufficient high quality liquid assets ("HQLA") to sell to raise immediate funds without adversely affecting the Bank's net asset value. The Bank monitors and manages its liquidity and funding profile through its approved liquidity and funding framework, and in times of stress, may use its contingency funding plan. Crises simulation and stress testing of liquidity and funding is conducted on a regular basis via the Bank's stress testing framework. See "Regulation and Supervision — APRA — Crisis management" and Note 25 to the Bank's 2018 annual financial statements for an overview of the Bank's liquidity and funding risk management framework.

If the Bank is unable to maintain required capital ratios and adequate levels of liquid assets, which may be due to a number of factors including significant unforeseen changes in interest rates, ratings downgrades, higher than anticipated losses on investments, lower earnings, increased asset growth, unforeseen contingent liability payments, significant counterparty defaults, changes in the value of the Australian dollar, changes in business strategy (including acquisitions, divestments, investments and changes in capital intensive businesses), disruptions in the financial markets generally or if financial markets are unavailable for an extended period of time, the Bank's operations and financial condition could be adversely affected.

Failure to maintain credit ratings could adversely affect the Bank's cost of funds, liquidity, competitive position and access to capital markets

The Bank's credit ratings can affect the cost and availability of its funding from capital markets and other funding sources. Credit ratings may be important to customers or counterparties when evaluating the Bank's products and services. It is therefore important for the Bank to maintain quality credit ratings. See "Management's Discussion and Analysis of Results of Operations and Financial Condition — Credit Ratings" for more information on the credit rating for the Bank's short-term and long-term senior unsecured debt.

The credit ratings assigned to the Bank by rating agencies are based on an evaluation of a number of factors, including its financial strength, risk management controls, support from the Group and structural considerations regarding the Australian financial system and the credit rating of the Australian Government. Credit ratings may be withdrawn, qualified, revised or suspended by credit rating agencies at any time. A credit rating downgrade could be driven by the occurrence of one or more of the other risks identified in this section or by other events, including changes to the methodologies used by the rating agencies to determine ratings as a result of legal or regulatory changes, market developments or for any other reason. Credit ratings are not a recommendation by the relevant rating agency to invest in securities offered by the Bank.

On June 19, 2017, Moody's revised the Commonwealth of Australia's macro profile from "very strong" to "strong". This change resulted in a downgrade in Moody's long-term ratings of Australia's four largest banks to Aa3 from Aa2 and their baseline credit assessments were downgraded to a2 from a1. The Bank's credit ratings were reaffirmed and its outlook remained stable. However, the Bank's credit ratings could be revised in the future in response to a change in the credit rating of the Commonwealth of Australia. In addition, the ratings of individual securities issued by the Bank (and other banks globally) could be impacted from time to time by changes in the regulatory requirements for those instruments as well as the ratings methodologies used by rating agencies.

A downgrade to the Bank's credit ratings by any rating agency could adversely affect its cost of funds and related margins, access to credit markets, collateral requirements, liquidity, competitive position and the willingness of counterparties to transact with the Bank, which may adversely affect the Bank's business, operations, financial condition and reputation. The extent and nature of these impacts would depend on various factors, including the extent of any ratings change, whether the Bank's ratings differ among agencies (namely, split ratings) and whether any ratings changes also impact the Bank's peers or the sector.

A systemic shock in relation to the Australian or other financial systems could have adverse consequences for the Bank or its customers or counterparties that would be difficult to predict and respond to

There is a risk that a major systemic shock could occur that causes an adverse impact on the Australian or other financial systems. As outlined above, the financial services industry and capital markets have been, and may continue to be, affected by market volatility, global economic conditions, geopolitical instability (such as threats of or actual conflict occurring around the world) and political developments (such as Brexit).

Any such market and economic disruptions could have an adverse effect on financial institutions, including the Bank, because consumer and business spending may decrease, unemployment may rise, housing prices may fall and demand for the products and services the Bank provides may decline, thereby reducing its earnings. These conditions may also affect the ability of the Bank's borrowers to repay their loans or counterparties to meet their obligations, causing the Bank to incur increased specific and collective provisions and write-offs. These events could also result in the undermining of confidence in the financial system, reduction of liquidity and impede the Bank's access to funding. This could adversely affect the Bank's businesses, results of operations and prospects.

The nature and consequences of any such event are difficult to predict with certainty and there can be no guarantee that the Bank would be able to respond effectively to any such event. If the Bank were not to respond effectively, its business, results of operations and prospects could be adversely affected.

Declines in asset values could adversely affect the Bank's operations or profitability

The Bank's performance is influenced by asset markets primarily in Australia, including equity, property and other investment asset markets, particularly in Queensland and to a lesser extent in New South Wales, Victoria, Western Australia and South Australia. Declining asset prices could impact customers and counterparties and the value of security the Bank holds against loans and derivatives which may impact its ability to recover amounts owing should its customers or counterparties default.

In particular, the residential, commercial and agriculture property lending sectors in Queensland, and to a lesser extent New South Wales, Victoria, Western Australia and South Australia, are important to the Bank's business. Overall, Australian property markets have been volatile, particularly in rural Queensland which experienced reduced asset values in recent years. Worsening drought conditions across New South Wales and southern Queensland could have an adverse impact on agricultural property values in those regions. The residential property markets, particularly in metropolitan Sydney and Melbourne, experienced strong price growth in recent years, although there is

evidence that this has now moderated and, in some markets, price declines are now being seen, particularly in the Sydney residential market. Declining property valuations in Queensland, or Australia generally, could decrease the demand for new lending and/or increase the losses that the Bank may experience from existing loans. Oversupply in some markets, particularly due to the strong investment in apartment developments in metropolitan areas, may lead to declining property valuations in some markets.

A significant decrease in Australian housing market demand or residential, commercial and/or agricultural property valuations, particularly in Queensland, or a significant slowdown in the housing, agricultural, commercial or strata title property markets where the Bank does business, due to declining property valuations, could materially and adversely impact the Bank's lending activities. Demand for the Bank's home lending products may also decline, due to buyer concerns about decreases in values or concerns about rising interest rates, which could make the Bank's lending products less attractive to potential homeowners and investors. Decreases in demand and declining asset valuations could result in a decrease in the amount of new lending the Bank is able to write and/or increase the losses that the Bank may experience from existing loans, which, in either case, could adversely impact the Bank's financial condition and operations. Declining asset values could also impact customers and counterparties and the value of security (including residential and commercial property) the Bank holds against loans and derivatives. This may impact the Bank's ability to recover amounts owing to it if customers or counterparties were to default. It may also affect the Bank's level of provisioning which in turn impacts its profitability and financial condition.

The Bank's portfolio of SME, commercial and agriculture loans may be particularly susceptible to losses in the event of a decline in asset values as a result of refinance risk and deteriorating security values. A material decline in residential housing prices could also impact the value of the Bank's residential development finance portfolio, particularly if buyers who pre-committed to purchase dwellings from a developer borrower are unable or unwilling to complete their contracts with the developer, and the developer was forced to materially reduce its asking price for unsold dwellings and defaults under its loans as a result. This could adversely affect the Bank's business, results of operations, capital resources and prospects.

Prompted by Australian housing price appreciation and rising Australian household debt, APRA introduced supervisory measures instructing Australian banks, including the Bank, to limit new residential interest-only mortgages to 30% of total new residential mortgage lending and to limit investor lending growth to a maximum of 10% of the existing portfolio. APRA has announced that it will remove the investor lending growth limit for banks that have demonstrated compliance with the investor lending growth limit for the most recent six months and that provide the requisite board sign-off on lending policies and practices to APRA. The Bank remains in regular contact with APRA regarding this development. Further supervisory measures from the Bank's regulators could adversely affect the Bank's lending business and may impact asset values or demand in the markets in which the Bank lends.

An increase in defaults in credit exposures could adversely affect the Bank's results of operations, liquidity, capital resources and financial condition

Credit risk is a significant risk and arises primarily from the Bank's lending activities, which are predominantly concentrated on residential and commercial real estate loans, small business and agricultural lending. The risk arises from the likelihood that some customers and counterparties will be unable to honor their obligations to the Bank, including the payment of interest and the repayment of principal.

The Bank may be exposed to the increased risk of counterparty or customer default should interest rates rise. In particular, the Bank's portfolio of interest-only loans across retail and non-retail segments, in addition to the residential investor mortgage portfolio, may be susceptible to losses in the event of a rise in interest rates or a decline in property valuations or prices. The Bank may also be

exposed to counterparty default in the event of a deterioration of valuations in apartment markets, through both retail lending and non-retail lending to property developers. Residential mortgage loans with higher LVRs, which constitute a part of the Bank's residential mortgages portfolio, typically have default rates higher than residential mortgage loans with lower LVRs and therefore may be more acutely impacted by economic volatility. The Bank has sought to limit its risk of default on higher LVR residential mortgage lending by requiring all mortgage borrowers of loans with a LVR above 80% to maintain lenders mortgage insurance with counterparties exhibiting a satisfactory risk profile. The Bank, however, cannot provide any assurance that losses from defaulting residential mortgage loans would be fully covered by lenders mortgage insurance. Losses would be incurred by the Bank on such defaulting residential mortgages where the borrower defaults, the property is sold at a price less than the amount of the debt and the provider of lenders mortgage insurance does not honor a claim either because the basis upon which the lenders mortgage insurance is provided was deficient or because the provider of the lenders mortgage insurance is incapable of meeting a claim.

The Bank's commercial (SME) lending exposes it to potential losses should adverse conditions be experienced across the small business sector. Furthermore, volatility in commodity prices, foreign exchange rate movements, climatic events (including droughts, fires, floods and storms), disease, export restrictions, quarantine restrictions, introduction of pathogens and pests, and other risks may impact the agricultural sector, which may have an adverse impact on the Bank's financial performance and position.

Credit risk also arises from certain derivative, clearing and settlement contracts the Bank enters into, and from its dealings with, and holdings of, debt securities issued by other banks, financial institutions, companies, governments and government bodies. The risk of credit-related losses may be impacted to varying degrees by economic conditions in domestic and global financial markets, a sustained high level of unemployment, a deterioration of the financial condition of the Bank's counterparties, a reduction in the value of assets the Bank holds as collateral, volatility in the political environment, high levels of household debt in Australia and a reduction in the market value of the counterparty instruments and obligations the Bank holds.

The Bank holds collective and individually assessed provisions for its credit exposures. See Note 25 to the Bank's 2018 annual financial statements for a description of the most significant regional, business and individual credit exposures where the Bank believes there is a significant risk of loss. If economic conditions deteriorate, some counterparties could experience higher levels of financial stress and the Bank may experience a significant increase in defaults and write-offs, and be required to increase its provisioning. Such events would diminish available capital and would adversely affect the Bank's operating results, capital resources and financial condition.

The Bank holds specific provisions to cover bad and doubtful debts where the value of collateral securing the loan less the costs of realization is assessed as being lower than the debt. If these provisions prove inadequate, either because of an economic downturn or a significant breakdown in its credit disciplines, this could have a material adverse effect on its business.

The Bank could suffer losses due to failures in risk management strategies

The Bank has implemented risk management strategies and internal controls involving processes and procedures intended to identify, monitor and mitigate the risks to which it is subject, including liquidity risk, credit risk, market risk (including interest rate and foreign exchange risk) and operational risk. See Notes 24 and 25 to the Bank's 2018 annual financial statements and the Supplemental Information on the Directors, Management, Executive Remuneration, Corporate Governance and Risk Management Policies of Suncorp-Metway Limited and its subsidiaries posted on the Bank's U.S. Investors' Website for further information on the Bank's risk management strategies. There are, however, inherent limitations with any risk management framework. While the Bank employs a broad and diversified set of risk monitoring and mitigation techniques, including risk modelling, those techniques and the judgments that accompany their application cannot anticipate every

economic and financial outcome or the specifics and timing of such outcomes. The models and techniques used to assess and control risk exposures reflect numerous assumptions about the market and operating environment, accordingly, there may exist, or develop in the future, risks that the Bank has not anticipated or identified or controls that may not operate effectively.

Market conditions in recent years have involved unprecedented dislocations and highlight the limitations inherent in using historical data to manage risk. There can be no assurance that the risk management processes and strategies that the Bank has developed will adequately anticipate, or be effective in addressing, market stress or unforeseen circumstances. If any of the Bank's risk management processes and procedures prove ineffective or inadequate or are otherwise not appropriately implemented, the Bank could suffer unexpected losses and reputational damage which could adversely affect its business and results of operations.

The Bank may be negatively affected if it fails to successfully implement its operating model or if it fails to successfully execute its strategic programs.

The Bank faces strategic execution risk relating to the strategic programs and initiatives of the Group and the Bank. Through the changes to the Group's operating model in 2016, the Bank's business is evolving from a traditional product distribution model to a platform model, which aims to deliver greater value and service for customers. While the operating model remains largely unchanged since 2016, several of the Group-wide strategic programs, including the Marketplace and the Business Improvement Program, require collaboration across the Group and the Bank. The Marketplace seeks to provide customers with a network of brands, partners, solutions and channels, offering personalized solutions and integrated offers. The Business Improvement Program, led by the Program Excellence function, is driving several initiatives across the Group and the Bank, including, digitization of the customer experience, sales and service channel optimization, end-to-end process improvement, claims supply chain re-design and smarter procurement. These initiatives are focused on improving the customer experience by reducing unnecessary handoffs in processes, building self-service capabilities and increasing staff productivity.

Effective implementation and coordination is required to deliver on, and manage, the significant changes across the Group and the Bank's businesses and there is a risk that poor execution or a failure to meet customer expectations may prevent the successful implementation of these strategic programs. Significant investments in time, resources and capital have been, and are continuing to be, made across the Group and the Bank. The significant increase in changes across the Bank may have an adverse affect on the Bank's business and operations and some strategic initiatives may become delayed or reprioritized in order to manage strategic execution risk. If the Group or the Bank fails to successfully manage strategic execution risk across these strategic programs the Bank's anticipated results may not be delivered, which may adversely affect the Bank's reputation, business and financial performance.

The Bank may be negatively affected if it fails to successfully execute strategic opportunities, which may include mergers, acquisitions or divestments

The Group and the Bank regularly assess various strategic opportunities to enhance shareholder value that may, from time to time, include mergers, acquisitions or divestments. The Bank may be unsuccessful in identifying such strategic opportunities on acceptable terms in the future. Furthermore, significant risks exist in both the execution and implementation of such strategic opportunities.

In the case of acquisitions, the Bank may not be able to successfully consolidate or integrate any business or asset it acquires with the existing business of the Bank. The integration of acquired operations and assets may require substantial management effort, time and resources and may divert management's focus from other strategic opportunities and operational matters. Moreover, changes in ownership and management may result in impairment of relationships with employees and customers of the acquired businesses. In the case of divestments, the Bank may have ongoing legal obligations relating to warranties and indemnities provided to the purchaser of the divested assets. If the Bank is

unable to successfully manage the risks associated with its strategic opportunities, they may not deliver the anticipated results and this could have an adverse effect on the Bank's business, financial performance, financial condition and prospects.

The Bank could face delays and increased costs in implementing new technology systems

The Bank has an ongoing need to update and implement new information systems, applications and technology, in part to assist it to satisfy regulatory demands, ensure information security, enhance digital banking services for the Bank's customers and integrate various segments of its business. The Bank may not implement these projects effectively or execute them efficiently, which could lead to increased project costs, delays in the ability to comply with regulatory requirements, failure of the Bank's information security controls or a decrease in the Bank's ability to service its customers.

The Bank is focused on improving the customer experience and providing customers with the tools they need to be financially fit for their future. The Bank continues to invest in its core banking platform, digital and channel capabilities, products, risk management and people, including in response to changes in the competitive landscape. The Bank's migration to the core banking platform has been largely completed for retail lending, with the majority of broker loans now originated on the platform, however, further work to fully embed and adapt the platform for use is ongoing and the Bank will maintain certain legacy systems while it continues to assess the use cases for additional business lines, such as deposits, to be added to the platform in future. As the Bank continues to embed the core banking platform, update technology, and introduce new customer experiences and products, there is a risk that certain benefits may not be realized as anticipated and that delays or outages may arise.

While the Bank expects initiatives to deliver business benefits that will improve efficiency, profitability and customer experience, such benefits may not be realized and delays and/or increased costs could adversely affect the Bank's business, results of operations and performance.

The Bank could suffer losses due to disruptions or failures of information technology systems and may face information security risks, including cyber-attacks

The Bank and its services offerings (including digital banking) are highly dependent on information systems, applications and technology. Therefore, there is a risk that these information systems, applications and technology, or the services the Bank uses or is dependent upon, might fail, including because of unauthorized access or use or due to failures on the part of the Bank or third party providers that are outside the control of the Bank.

Most of the Bank's daily operations are digital and its information systems, applications and technology are essential to maintaining effective communication with customers. The Bank is also conscious that threats to information systems, applications and technology are continuously evolving and that cyber threats and the risk of attacks are increasing. The Bank may not be able to anticipate or implement effective measures to prevent or minimize disruptions that may be caused by all cyber threats because the techniques used can be highly sophisticated and those perpetuating the attacks may be well resourced. The Bank is exposed to a number of information and cyber-security risks, including: the complete or partial failure of information technology systems or data center infrastructure; the inadequacy of internal, partner or third party information technology systems due to, among other things, failure to keep pace with industry developments; and the inability of existing systems to effectively accommodate the Bank's planned growth, prevent unauthorized access and integrate existing and future technologies, acquisitions and alliances.

To manage these risks, the Bank has disaster recovery and information technology governance programs in place. However, there can be no guarantee that the steps the Bank is taking in this regard will be effective. Any failure of these information technology systems or programs could result in business interruption, loss of proprietary data, legal or regulatory breaches and liability and ultimately the loss of customers, damage to the Bank's reputation and/or a weakening of the Bank's competitive

position. This could adversely impact the Bank's business and have a material adverse effect on the Bank's operations and financial condition.

In addition, the Bank's operations rely on the secure processing, storage and transmission of confidential and other information on its own computer systems, software and networks and the systems, software and networks of external suppliers. Exposure to information security risks occurs when information is acquired or created, processed, used, shared, accessed, retained or disposed. There is a risk that the computer systems, software and networks on which the Bank relies may be subject to security breaches. This includes, among other things, the unauthorized access and/or use, computer viruses, external attacks or internal breaches that could have an adverse security impact and compromise the Bank's confidential information or the confidential information of its customers and counterparts.

Information security risks for financial institutions have increased in recent years, in part because of the proliferation of new technologies, the use of internet and telecommunications technology and the increased sophistication and activities of hackers (including organized crime, terrorists and other external parties, including foreign state-sponsored actors). In addition, to access the Bank's products and services, customers may use personal smartphones, personal computers, personal tablet computers and other computing/mobile devices that are beyond the Bank's control systems. The Bank's computer systems, software and networks may be vulnerable to the unauthorized access, misuse, disclosure, disruption, modification or destruction of data, cyber compromise, advanced persistent threats, distributed denial-of-service attacks, malware and ransomware attacks, phishing attacks, computer viruses or other malicious code and other events. Such events could result in the unauthorized release, gathering, monitoring, misuse, loss or destruction of confidential, proprietary and other information of the Group, its employees, customers or of third parties, and could materially disrupt the Bank's or the Bank's customers' or other third parties' network access or business operations. The Bank believes that such incidents may continue due to, among other things, the evolving nature of these threats, the Bank's size and role in the financial services industry, its plans to continue to implement internet banking and mobile banking channel strategies and develop additional remote connectivity solutions, the intention of the Bank to continue to partner with new providers (e.g., fintech companies), the outsourcing of certain business operations and the threat of cyber-terrorism, including by external extremist parties and foreign state actors.

The Bank also faces indirect technology, cyber-security and operational risks relating to social media, service providers and other third parties, such as its telecommunications providers, with whom business is conducted or upon whom the bank relies to facilitate or enable its business activities. These risks include brand and reputational damage, information leaks, non-compliance with regulatory requirements and governance risk.

Major banks in other jurisdictions have suffered security breaches from sophisticated cyber-attacks. The Bank's external service providers or other parties that facilitate business activities (such as vendors, exchanges, clearing houses, central depositories and financial intermediaries) are also subject to the risk of cyber-attacks. Any such security breach could result in the loss of customers and business opportunities, significant disruption to the Bank's operations, misappropriation of the Bank's confidential information and/or that of our customers and damage to the Bank's computers or systems and/or those of our customers. Such a security breach could also result in reputational damage, claims for compensation and regulatory investigations and penalties, which could adversely affect the Bank's business, reputation, financial performance, financial condition and prospects.

It is possible that the Bank or its third party suppliers may be unable to anticipate or to implement effective measures to prevent or minimize damage that may be caused by cyber threats, given the techniques used can be highly sophisticated, evolve rapidly and those that perpetrate such attacks can be well resourced. A cyber-attack could have serious consequences for the Bank, including, among other things, operational disruption, financial losses, a loss of customer or business opportunities, loss of information integrity, litigation, regulatory penalties or enforcement action,

remediation or restoration cost, reputational damage, theft of intellectual property and customer data, and could result in violations of applicable privacy or other laws, all of which could have a material adverse impact on the Bank.

The Bank believes that it maintains adequate cyber-security controls. Controls include, but are not limited to, regular risk and supplier assessments, critical asset reviews, firewalls, intrusion prevention systems, anti-malware programs, incident response plans, control testing programs and competent personnel in place to mitigate the above risks to levels acceptable to the Board of Directors. However, no assurance can be given that such controls or mitigation steps will be effective. Furthermore, as cyber-security threats continue to evolve, significant additional resources may need to be expended to continue to modify or enhance protective measures, or to investigate and remediate any information security vulnerabilities or incidents, which could adversely affect the Bank's business, reputation, results of operations and prospects.

The Bank could suffer losses due to operational risks

The Bank is exposed to the risk of loss resulting from the inadequacy or failure of internal processes, people, systems, management of data and data integrity and from external events. This risk includes legal risk and the risk of reputational loss or damage arising from operational risks. The Bank is exposed to a variety of operational risks, such as internal and external fraud and other dishonest activities; management practices; employment practices and workplace safety; product and business practices; execution, delivery and process management; project and change management; compliance; business continuity and crisis management; damage to physical assets; reliance on key persons and information and systems integrity. Such operational risks could impact the Bank's operations or adversely affect demand for its products and services and its reputation, which could adversely affect the Bank's businesses, results of operations and prospects.

Operational risks also include, among other things, outsourcing risks. For example, the Bank relies on a number of external service providers to provide services to itself and its customers. As a result of the BIP and Marketplace strategic initiatives, it is likely that more outsourcing will occur in the future. Failure by these suppliers to deliver services as required could result in reduced operational effectiveness, regulatory enforcement actions and reputational damage, and could adversely impact the Bank's operations and profitability.

The Bank maintains an Enterprise Risk Management Framework and risk management standards in order to manage its operational risk exposures. This framework aims to identify, assess and report operational risk on a consistent and reliable basis. There can be no assurance that the framework and strategies the Bank has developed in response to current market conditions will be effective or will adequately anticipate additional market stress or unforeseen circumstances. Therefore, the Bank may incur losses or reputational harm as a result of operational disruptions.

The Bank could suffer losses due to catastrophic events

The Bank and its customers operate businesses and hold assets in a range of locations across Australia and the Bank believes that it holds insurance policies appropriate for its business and the Bank's customers may hold insurance policies for their assets. Any significant catastrophic events or external event (including fire, storm, cyclone, flood, drought, earthquake, any plant, animal or human disease or pandemic, civil unrest, war or terrorism) in any of these locations may temporarily interrupt or restrict the provision of some local or regional services, such as banking, and may adversely affect the Bank's financial condition or collateral position in relation to credit facilities extended to affected customers. The economic and financial market implications of such catastrophic events on domestic and global conditions, has the potential to disrupt business activities, impact on the Bank's operations, damage property and otherwise affect the value of assets held in the affected locations and the Bank's ability to recover amounts owing to it. In addition, such an event could have an adverse impact on economic activity, consumer and investor confidence, or the levels of volatility in financial markets,

which could adversely affect the Bank's business operations, financial condition, capital resources or prospects.

Reputational damage could harm the Bank's business and prospects

The Bank's ability to attract and retain customers and the Bank's prospects could be adversely affected if the Bank's or the Group's reputation is damaged. Reputational risk may arise as a result of an external event or the Bank's own actions, and may adversely affect perceptions about the Bank or the Group held by the public (including their customers), shareholders, investors, regulators or rating agencies. The impact of a risk event on the Bank's reputation may exceed any direct cost of the risk event itself and may adversely impact the Bank's business, operations and financial condition.

The Bank may incur reputational damage where one of its practices fails to meet evolving community expectations. As these expectations may exceed the standard required in order to comply with applicable law, the Bank may incur reputational damage even where it has met its legal obligations. A divergence between community expectations and the Bank's practices could arise in a number of ways, including in relation to product and services disclosure practices, pricing policies and use of data.

Heightened media and political scrutiny of the Australian banking industry, particularly due to the Royal Commission, has the potential to damage the long-term reputation of the banking industry, or lead to further government intervention or inquiries into the sector. The Bank's reputation could also be adversely affected by the actions of the banking and financial services industry in general or from the actions of its customers and counterparties. In addition, although the Bank does not control those entities that are part of the Group but not of the Bank, the actions of those entities may reflect directly on the Bank's reputation and its business and business prospects could be adversely affected if any of the entities using the "Suncorp" name take actions that result in negative publicity to the Bank.

Damage to the Bank's reputation may also have wide-ranging impacts, including adverse effects on the Bank's profitability, capacity and cost of sourcing funding, increased regulatory scrutiny and availability of new business opportunities. The Bank's ability to attract and retain customers could also be adversely affected if the Bank's reputation is damaged, which could adversely affect the Bank's business, results of operations and financial condition.

Failure, or perceived failure, to appropriately address issues that could or do give rise to reputational risk could also impact the regulatory change agenda, give rise to additional legal risk, subject the Bank to regulatory enforcement actions, fines and penalties, class actions or remediation costs, or harm its reputation among its customers, investors, shareholders, regulators, ratings agencies and the marketplace. The risk of reputational damage may be heightened by the continuing growth and use of social media. This could lead to loss of business, which could adversely affect the Bank's business, results of operations and prospects.

The Bank may incur losses as a result of conduct-related risk events or behaviors that do not appropriately consider the interests of consumers, the integrity of financial markets and the expectations of the community

The Bank's operations are highly dependent on the conduct of its employees, contractors and external service providers.

Conduct-related risks can result from:

- the provision of unsuitable or inappropriate advice (for example, advice that is not commensurate with a customer's needs and objectives or appetite for risk);

- the representation of, or disclosure about, a product or service which is inaccurate, misleading, or does not provide adequate information about risks and benefits to customers;
- poor product design and implementation, or a failure to adequately provide the products and services that the Bank has agreed to provide a customer;
- a failure to deliver product features and benefits in accordance with terms, disclosures, recommendations and/or advice;
- a failure to appropriately avoid or manage conflicts of interest;
- sales and/or promotion processes (including incentives and remuneration for staff engaged in promotion, sales and/or the provision of advice);
- the provision of credit, outside of the Bank's policies and standards; and
- trading activities in financial markets, outside of the Bank's policies and standards.

The Bank is regulated under various legislative regimes that provide for customer protection in relation to advisory, marketing and sales practices. These may include, but are not limited to, appropriate management of conflicts of interest, appropriate accreditation standards for staff authorized to provide advice about financial products and services, disclosure standards, standards for ensuring adequate assessment of client/product suitability, quality assurance activities, adequate record keeping, and procedures for the management of complaints and disputes.

While the Bank has policies and processes to minimize the risk of human error and employee, contractor or external service provider misconduct, these policies and processes may not always be effective. Inappropriate advice about financial products and services may result in material litigation (and associated financial costs) and together with the failure to avoid or manage conflicts of interest and/or inadequate improvement to culture and practices, may expose the Bank to regulatory actions, restrictions or conditions on its banking license and/or reputational consequences which could adversely affect the Bank's business, operations, financial condition and reputation.

The Bank is exposed to the risk of receiving significant regulatory fines and sanctions, as well as reputational damage, contractual damage claims and other potential material claims and penalties, in the event of breaches of regulation and law relating to anti-money laundering, counter-terrorism financing and sanctions.

Anti-money laundering, counter-terrorism financing and sanctions laws have been the subject of increasing regulatory change and enforcement in recent years, including in Australia. The increasingly complex environment in which the Bank operates has heightened these operational and compliance risks. Furthermore, the upward trend in compliance breaches by global banks and the related fines and settlement sums means that these risks continue to be an area of focus for the Bank.

Following the AUSTRAC civil penalty proceedings in 2017 against a major Australian bank relating to alleged past and ongoing contraventions of the *Anti-Money Laundering and Counter-Terrorism Financing Act 2006* of Australia ("AML-CTF"), there may be increased regulatory scrutiny of other Australian banks and the Bank may incur additional costs associated with regulatory compliance that may adversely affect the Bank's business, reputation, results of operations, financial condition.

The risk of non-compliance with anti-money laundering, counter-terrorism financing and sanctions laws and regulations remains elevated given the scale and complexity of the Bank. New technologies, such as artificial intelligence, biometrics, real-time payments and cryptocurrencies, continue to evolve and could impact the Bank's ability to monitor and respond to exploitation. A failure to operate a robust program to combat money laundering, bribery and terrorist financing or to ensure compliance with economic sanctions could have serious financial, legal and reputational consequences for the Bank and its employees. Consequences for non-compliance can include regulatory actions and monetary penalties, civil and criminal claims and penalties, reputational damage, contractual damage claims and limitations on doing business in certain jurisdictions, that, individually or collectively, could

have a material adverse effect on the Bank's business, reputation, results of operations and financial condition.

The Bank relies on services and may access capital provided by the Group

Members of the Group provide shared services to the Bank pursuant to certain shared services agreements. These shared services include information technology, human resources, business services, company secretarial and investor relations, media relations and corporate communications, taxation, business improvement and strategy, group risk management, group regulatory affairs and other group wide services and business shared services. Other than exercising its rights under the shared services agreements, the Bank has no direct control over the provision of those services, the Group's continued provision of those services or the cost at which such services are provided.

The Bank may also access capital provided by the Group in order to meet capital ratios, whether stipulated by applicable rules and regulations or set by internal policies, and expects this access to continue in the future. The Bank has no direct control over whether or when such capital injections may be provided by the Group and is therefore partly dependent on the financial performance, financial condition and results of the Group and members of the Group. The failure by the Group to provide capital injections when required may adversely affect the Bank's results of operations and prospects.

The unexpected loss of key staff or inadequate management of human resources may adversely affect the Bank's business, operations and financial condition

The Bank's ability to attract and retain suitably qualified and skilled employees is an important factor in achieving its strategic objectives. The senior management team of the Group and the Bank are critical to setting the strategic direction, to successfully manage and grow the Bank and their capabilities and experience are fundamental to the success of the Bank. Unexpected loss due to resignation, retirement, death or illness may adversely affect its operations and financial condition. The Bank may in the future have difficulty retaining or attracting highly qualified people for important roles, which could adversely affect its business, operations and financial condition.

Litigation, regulatory actions and contingent liabilities may adversely impact the Bank's results of operations

The Bank may, from time to time, be subject to material litigation, regulatory actions, legal or arbitration proceedings and other contingent liabilities, which may adversely impact upon the Bank's business, reputation, results of operations and financial condition. There is a risk that any losses may be larger than anticipated, that relevant insurance policies may not cover all losses and that insurance premiums may rise, or that additional litigation, regulatory actions or other contingent liabilities may arise. Furthermore, even where monetary damages may be relatively small, an adverse finding in a regulatory or litigation matter could harm the Bank's reputation or brand, thereby adversely affecting its business. In addition, the Group may be subject to material litigation that could also harm the Bank's reputation or brand and adversely impact the Bank's business.

In recent years, there has been an increase in the number of matters on which the Bank engages with its regulators. There have been significant increases in the nature and scale of regulatory investigations and reviews, enforcement actions (whether by court action or otherwise) and the quantum of fines issued by regulators, particularly against financial institutions both in Australia and globally. The nature of these investigations and reviews can be wide-ranging and, for example, currently include a range of matters including responsible lending practices, product suitability, wealth advice, pricing and competition, conduct in financial markets and capital market transactions, product disclosure documentation, anti-money laundering and counter-terrorism financing laws. These investigations and reviews may result in litigation, fines, penalties, revocation, suspension or variation of conditions of relevant regulatory licenses or other administrative action by regulators, and there may be exposures to customers which are additional to any regulatory exposures. These could include class actions, individual claims or customer remediation or compensation activities. During fiscal 2018, the

Bank has received notices and requests for information from its regulators as part of both industry-wide and Bank-specific reviews and has also made disclosures to its regulators at its own discretion. There can be no assurance that such disclosures will prevent or mitigate against potential litigation and regulatory actions in the future.

CAPITALIZATION AND INDEBTEDNESS

The following tables should be read in conjunction with the “Selected Financial Information”, “Management’s Discussion and Analysis of Results of Operation and Financial Condition” and the financial statements and other information appearing elsewhere or incorporated by reference in this Report.

The following table sets forth the Bank’s long-term indebtedness and total capitalization as at June 30, 2018. For details on the Bank’s short-term debt position and the Bank’s deposit liabilities as at June 30, 2018, see “Management’s Discussion and Analysis of Results of Operation and Financial Condition — Liquidity and Capital Resources” in this Report.

	As at June 30, 2018	
	<i>(US\$m)⁽¹⁾</i>	<i>(A\$m)</i>
Long-term indebtedness		
Securitization liabilities.....	3,587	4,848
Unsecured borrowings ⁽²⁾	5,784	7,817
Secured covered bonds.....	1,507	2,037
Subordinated notes	549	742
Total long-term indebtedness⁽³⁾	11,427	15,444
Shareholders’ equity		
Share capital.....	1,959	2,648
Capital notes ⁽⁴⁾	407	550
Reserves	(220)	(298)
Retained profits	717	969
Total equity	2,863	3,869
Total capitalization⁽⁵⁾	14,290	19,313

- (1) For purposes of this Report, currencies have been translated at the exchange rate at June 29, 2018 of US\$0.7399 per A\$1.00.
- (2) After fiscal 2018, the Bank issued A\$100 million (US\$74 million) of Australian Medium Term Notes on July 18, 2018, which is not reflected in this table.
- (3) As at June 30, 2018, A\$2,037 million (US\$1,507 million) of the Bank’s long-term indebtedness was secured indebtedness and comprised of covered bond liabilities. After fiscal 2018, the Bank issued A\$750 million (US\$540 million) of covered bond liabilities on September 13, 2018, which is not reflected in this table.
- (4) The capital notes are perpetual, subordinated notes of A\$375 million and A\$175 million, issued to Suncorp Group Limited on May 5, 2017 and December 18, 2017, respectively.
- (5) Total capitalization represents long-term indebtedness and shareholders’ equity.

SELECTED FINANCIAL INFORMATION

The selected consolidated statement of financial position information as at June 30, 2018, 2017, 2016, 2015 and 2014 and consolidated statement of comprehensive income information for fiscal 2018, 2017, 2016, 2015 and 2014 presented below should be read in conjunction with the Bank's 2018 annual financial statements, 2017 annual financial statements, 2016 annual financial statements and 2015 annual financial statements, respectively.

The financial statements referred to above have been prepared in accordance with AASBs, which comply with IFRS, as at the date of this Report, which vary in certain respects from US GAAP. The financial information presented below has been derived from the financial statements referred to above. The Bank's selected consolidated financial information presented below should also be read in conjunction with the Bank's consolidated financial statements, the sections in this Report captioned "Financial Information Presentation" and "Management's Discussion and Analysis of Results of Operation and Financial Condition" and the other financial information included elsewhere in this Report.

Selected Statement of Comprehensive Income Information

	Fiscal					
	2018 <i>(US\$m)⁽¹⁾</i>	2018	2017	2016 <i>(A\$m)</i>	2015	2014
Net interest income	874	1,181	1,131	1,129	1,103	1,011
Other operating income	44	60	76	88	107	76
Total net operating income	918	1,241	1,207	1,217	1,210	1,087
Operating expenses ⁽²⁾	(533)	(720)	(638)	(653)	(646)	(624)
Loss on disposal of loans and advances ⁽³⁾	-	-	-	-	-	(13)
Impairment loss on loans and advances	(20)	(27)	(7)	(16)	(58)	(124)
Profit before income tax	365	494	562	548	506	326
Income tax expense	(110)	(148)	(168)	(165)	(152)	(98)
Profit for the period	255	346	394	383	354	228

- (1) For purposes of this Report, currencies have been translated at the exchange rate at June 29, 2018 of US\$0.7399 per A\$1.00.
- (2) Fiscal 2018 includes A\$41 million of expenses related to the Marketplace strategy. Fiscal 2016 includes A\$14 million of expenses related to restructuring costs incurred by the Bank as part of the implementation by the Group of a new operating model.
- (3) The loss on disposal of loans and advances in fiscal 2014 represents four transactions, where otherwise performing loans were sold at a discount to book value as part of the exit of residual assets of the Corporate and Property segment.

Selected Statement of Financial Position Information

	As at June 30,					
	2018 (US\$m) ⁽¹⁾	2018	2017	2016 (A\$m)	2015	2014
Assets						
Cash and cash equivalents.....	374	506	903	1,028	591	463
Receivables due from other banks	351	474	567	552	595	927
Trading securities ⁽²⁾	1,213	1,639	1,520	1,497	1,384	1,593
Derivatives	166	224	138	675	651	334
Investment securities ⁽³⁾	3,003	4,058	4,560	5,225	6,245	6,500
Loans and advances.....	43,357	58,598	55,197	54,134	51,735	49,781
Due from related parties.....	268	362	316	295	226	146
Deferred tax assets	33	45	51	44	81	98
Other assets ⁽⁴⁾	147	199	169	166	203	220
Total assets	48,912	66,105	63,421	63,616	61,711	60,062
Liabilities						
Payables due to other banks.....	110	148	50	332	297	81
Deposits and short-term borrowings.....	34,067	46,043	45,427	45,421	44,431	44,154
Derivatives	117	158	354	498	401	525
Payables and other liabilities	313	423	357	346	400	457
Due to related parties.....	15	20	63	135	199	160
Securitization liabilities.....	3,587	4,848	3,088	2,544	3,651	3,598
Debt issues ⁽⁵⁾	7,291	9,854	9,216	9,860	7,876	6,839
Subordinated notes ⁽⁶⁾	549	742	742	742	742	742
Total liabilities	46,049	62,236	59,297	59,878	57,997	56,556
Net assets	2,863	3,869	4,124	3,738	3,714	3,506
Equity						
Share capital	1,959	2,648	2,648	2,648	2,648	2,565
Capital notes ⁽⁷⁾	407	550	825	450	450	450
Reserves	(220)	(298)	(307)	(270)	(224)	(239)
Retained profits	717	969	958	910	840	730
Total equity	2,863	3,869	4,124	3,738	3,714	3,506

(1) For purposes of this Report, currencies have been translated at the exchange rate at June 29, 2018 of US\$0.7399 per A\$1.00.

(2) Trading securities comprise short-term investments managed by the interest rate trading desk and are measured at fair value. During fiscal 2018, there were maturities of bank and semi-government debt of A\$1.28 billion, which were offset by the purchase primarily of semi-government debt and semi-government bonds of A\$1.33 billion.

(3) Investment securities comprise available-for-sale debt securities measured at fair value through other comprehensive income and held-to-maturity debt securities measured at amortized cost. During fiscal 2018, purchases of available-for-sale assets for A\$1.85 billion (floating rate notes for A\$0.54 billion, mortgage-backed securities for A\$0.47 billion, and semi-government bonds for A\$0.84 billion) were made to replace maturities of A\$1.50 billion of available for sale (available-for-sale mortgage backed securities for A\$0.26 billion, floating rate notes of A\$0.30 billion, bank bonds of A\$0.05 billion and semi-government bonds for A\$0.89 billion). Additionally, there were A\$0.27 million of held-to-maturity debt securities that matured during fiscal 2018.

- (4) Other assets is mainly comprised of accrued interest and prepayments.
- (5) After fiscal 2018, the Bank issued A\$100 million (US\$74 million) of Australian Medium Term Notes on July 18, 2018 and A\$750 million (US\$540 million) of Covered Bonds on September 13, 2018, which are not reflected in this table.
- (6) On June 20, 2014, the Bank repurchased A\$98 million of floating rate capital notes from noteholders. Noteholders who elected to participate in the buyback were paid cash. The Bank realized a profit before tax of A\$20 million in connection with the buyback.
- (7) The capital notes are perpetual subordinated notes of A\$375 million and A\$175 million, issued to Suncorp Group Limited on May 5, 2017 and December 18, 2017, respectively.

Regulatory Capital and Ratios

In September 2012, APRA published final standards relating to the implementation of Basel III capital reforms in Australia. APRA has adopted a more conservative approach than the minimum standards published by the Basel Committee and a more accelerated timetable for implementation. APRA's version of the Basel III capital reforms, as specified under APS 330, came into effect on January 1, 2013.

The following tables provide details of the Bank's Tier 1 and Tier 2 Capital as at June 30, 2018 2017, 2016 and 2015, as stated in regulatory reporting terms under APS 330.

Capital as per APRA Prudential Standards (Basel III)

	As at June 30,				
	2018 (US\$m) ⁽¹⁾	2018	2017 (A\$m)	2016	2015
Common Equity Tier 1 Capital					
Common Equity Tier 1 Capital before regulatory adjustments	2,378	3,214	3,202	3,175	3,115
Regulatory adjustments to Common Equity Tier 1	(206)	(279)	(255)	(295)	(320)
Common Equity Tier 1 Capital	2,172	2,935	2,947	2,880	2,795
Additional Tier 1 Capital	407	550	825	450	450
Tier 1 Capital.....	2,579	3,485	3,772	3,330	3,245
Tier 2 Capital					
Tier 2 Capital	666	900	897	909	987
Tier 2 Capital.....	666	900	897	909	987
Total Capital.....	3,245	4,385	4,669	4,239	4,232

(1) For purposes of this Report, currencies have been translated at the exchange rate at June 29, 2018 of US\$0.7399 per A\$1.00.

The following table provides the Bank's capital ratios for Tier 1 Capital and Total Capital adequacy as at June 30, 2018, 2017, 2016 and 2015:

Capital Ratios as per APRA Prudential Standards (Basel III)⁽¹⁾

	As at June 30,			
	2018	2017	2016	2015
	(%)			
Common Equity Tier 1	9.01	9.18	9.15	9.13
Tier 1	10.70	11.75	10.58	10.60
Tier 2.....	2.76	2.79	2.89	3.23
Total Capital.....	13.46	14.54	13.47	13.83

(1) The regulatory table as at June 30, 2018, 2017, 2016 and 2015 has been prepared in accordance with APS 330 as in effect as of June 30, 2018, 2017, 2016 and 2015, respectively.

Certain Performance Ratios and Statistics

	Fiscal			
	2018	2017	2016	2015
	(%)			
Net interest margin (interest-earning assets) ⁽¹⁾	1.84	1.83	1.86	1.85
Cost-to-income ratio ⁽²⁾	58.02	52.86	53.66	53.39
Impairment loss to gross loans and advances ⁽³⁾	0.05	0.01	0.03	0.11
Impairment loss to credit risk-weighted assets ⁽⁴⁾	0.10	0.03	0.06	0.23

-
- (1) Calculated as $((\text{net interest income}) / (\text{average interest earning assets})) / (\text{number of days in period}) \times 365$.
 - (2) Calculated as $(\text{operating expenses}) / (\text{total net operating income})$.
 - (3) Calculated as $((\text{impairment loss on loans and advances}) / (\text{gross loans and advances})) / (\text{number of days in period}) \times 365$.
 - (4) Calculated as $((\text{impairment loss on loans and advances}) / (\text{on-balance sheet credit risk-weighted assets})) / (\text{number of days in period}) \times 365$.

SUNCORP-METWAY LIMITED

Overview

The Bank was founded in 1902 as the Queensland Agricultural Bank and has provided banking services to individuals, SMEs and agribusinesses in regional communities of Australia for more than 110 years. The Bank is an ADI regulated by APRA and is headquartered in Brisbane, Australia. It is a wholly-owned subsidiary of Suncorp Group Limited, a diversified financial institution and among the top 20 largest companies listed on the ASX with total assets of A\$99 billion and a market capitalization of A\$18.8 billion (US\$13.7 billion) as at September 21, 2018.

The Bank is one of Australia's largest regional banks with A\$58.7 billion of gross loans and advances as at June 30, 2018. It services approximately one million individual, agribusiness, and commercial (SME) banking customers, primarily in Queensland. The Bank provides a range of financial services and simple banking products, which include:

- Retail banking, including home and personal loans, savings, investment and transaction accounts, credit cards and foreign currency services;
- Commercial (SME) banking, including small business banking and financial solutions for SMEs; and
- Agribusiness banking, including financial solutions and serviced relationship management for rural producers and associated businesses in rural and regional areas.

As at June 30, 2018, the Bank had A\$66.1 billion in total assets. The Bank reported a profit before tax of A\$494 million for fiscal 2018 compared with a profit before tax of A\$562 million for fiscal 2017 and a profit before tax of A\$548 million for fiscal 2016. See "Management's Discussion and Analysis of Results of Operation and Financial Condition — Results of Operations" for further information.

The Bank's registered office is located at Level 28, Brisbane Square, 266 George Street, Brisbane, Queensland 4000 and its telephone number is +61-7-3362-1222.

Corporate History

The Group's history dates back more than 110 years and involves a number of state and publicly owned banking, general insurance, life insurance and superannuation companies. In 1902, the Queensland Government established the Queensland Agricultural Bank, which later became part of the Queensland Industry Development Corporation ("QIDC"). The State Accident Insurance Office started business in 1916 and became later known as the State Government Insurance Office and then as Suncorp. Metway Bank was established as the Metropolitan Permanent Building Society in 1959 and became later known as Metway Bank.

Suncorp and QIDC were owned by the Queensland Government. On December 1, 1996, they were merged into the publicly listed Metway Bank Limited, creating a new integrated financial services provider headed by Metway Bank Limited (which was renamed Suncorp-Metway Limited).

On July 1, 2001, Suncorp-Metway Limited acquired AMP Limited's Australian general insurance interests. The business mix became more diversified, with growth in retail and commercial lines and the addition of workers compensation lines.

On March 20, 2007, Suncorp-Metway Limited merged with Promgroup Limited (the "Promina Merger"), formerly known as Promina Group Limited ("Promina Group"). Shares in Promina were delisted as a consequence of the Promina Merger.

Prior to the NOHC Restructure, Suncorp-Metway Limited was the parent company of what is now the Group's general insurance, banking, life insurance and superannuation businesses. Following the NOHC Restructure, which was effective January 7, 2011, the Bank became a wholly owned subsidiary of Suncorp Group Limited, an ASX-listed company. Although the Bank's ordinary shares are no longer listed on ASX, it has floating rate capital notes listed on ASX and, accordingly, the Bank currently remains subject to the disclosure and other requirements of ASX as they apply to companies with ASX listed debt securities. See "— Reorganization" for further information.

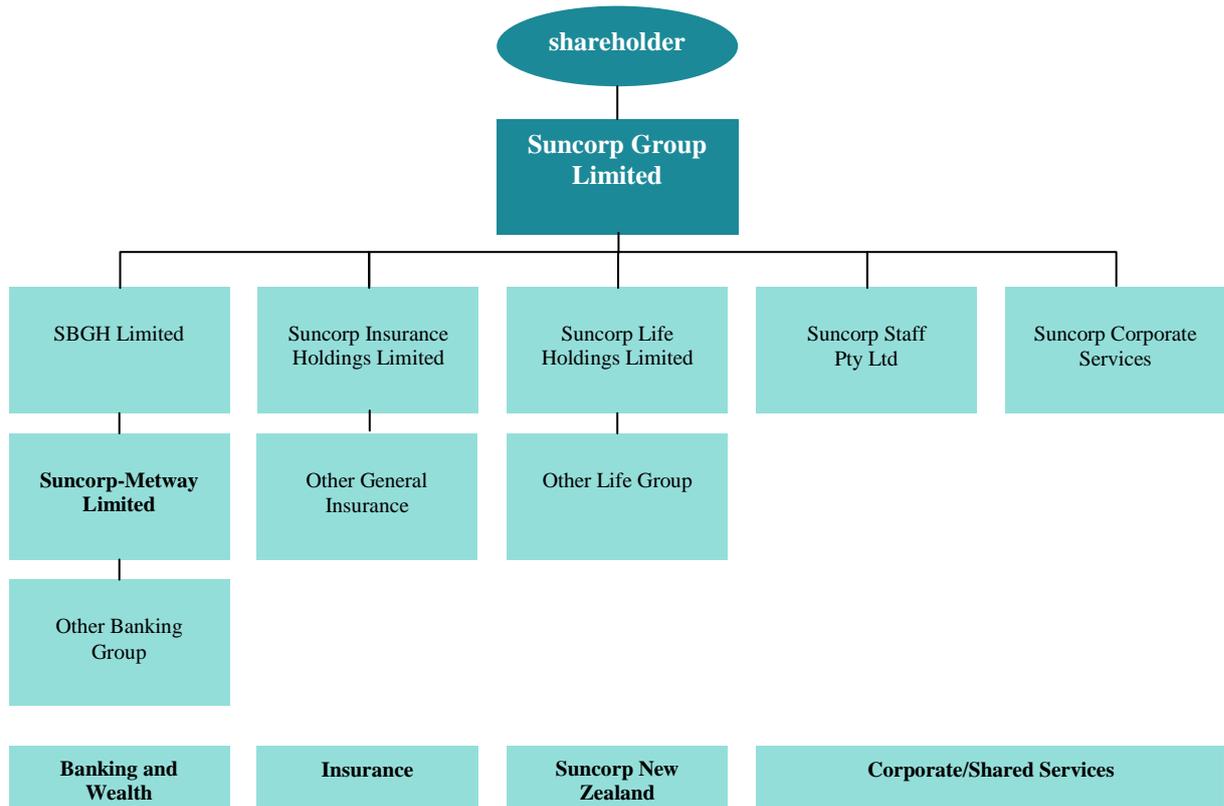
Following the global financial crisis, the Group undertook a strategic review of its operations and determined to focus on the Bank's core operations in the relatively lower risk lending businesses of retail, agribusiness and commercial (SME) and to run off its Non-Core Portfolio. As at June 30, 2018, only a residual portfolio of non-core assets remained. The majority of this residual portfolio is managed as part of the Bank's commercial (SME) loan portfolio.

In addition to the ongoing de-risking of its businesses, the Group announced a strategic simplification program in May 2012. This program was aimed at delivering significant cost-saving benefits across the Group through the simplification of legal, administrative and operational structures. The Business Improvement Program, announced in 2017, is a Group-wide program aimed at driving operational efficiencies across the Group and the Bank.

Reorganization

Following the NOHC Restructure, the Bank became a wholly owned subsidiary of Suncorp Group Limited. A simplified corporate structure of Suncorp Group Limited and its subsidiaries (including the Bank) following the implementation of the NOHC Restructure and the corporate structure of the Bank are as follows:

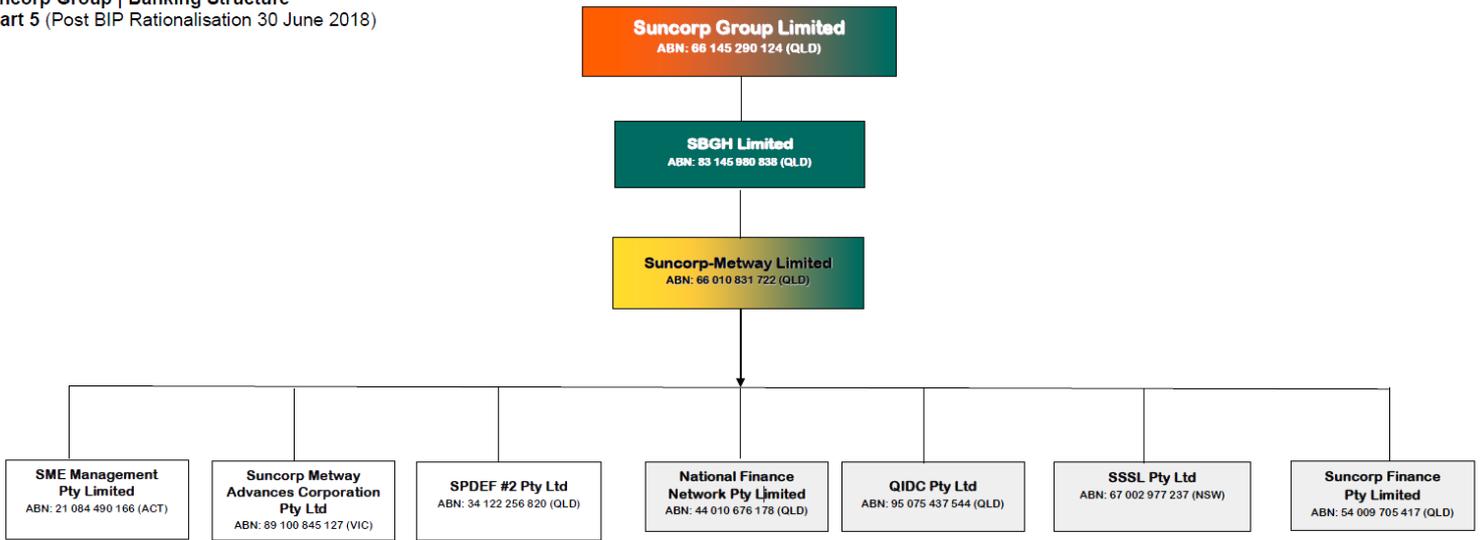
Corporate Structure of the Group



The Group has three operational business units, Banking and Wealth, Insurance and Suncorp New Zealand. This change in operating model has not affected the corporate structure of the Group. The Bank plays an important role within the Group, as one of the Group’s leading financial services brands. In addition to the Bank, the Group operates a wealth business and a range of general and life insurance businesses in Australia and New Zealand, such as, AAMI, APIA, Bingle, GIO, Resilium, Vero and others. In September 2018, the Group announced the sale of its Australian life insurance business (see “Suncorp-Metway Limited — Business Strategy”) for more information.

Corporate Structure of the Bank

Suncorp Group | Banking Structure
Chart 5 (Post BIP Rationalisation 30 June 2018)



- Main Board Entity which is also APRA regulated NOHC
- Main Board Entity
- Main Board Entity which is APRA regulated and an AFSL holder
- Non-operating Entity – must retain

Ownership = 100% unless otherwise specified

Relationship between the Group and the Bank

As a result of the NOHC Restructure, the Bank became a wholly owned subsidiary of Suncorp Group Limited. Accordingly, the Bank is subject to the Group’s Corporate Governance Framework. Under that Corporate Governance Framework, the boards of Suncorp Group Limited and each of the operational business units of the Group, including the Bank, have the same directors. Each board is comprised of a majority of independent directors. There are currently four permanent sub-committees of each board of directors: the Audit Committee, the Risk Committee, the People & Remuneration Committee and the Nomination Committee. Each of the board sub-committees of Suncorp Group Limited and each of the board sub-committees of the operational business units of the Group, including the Bank, are also comprised of the same directors. Additional information regarding the Bank’s corporate governance policies and risk management policies and framework are included in the Supplemental Information on the Directors, Management, Executive Remuneration, Corporate Governance and Risk Management Policies of Suncorp-Metway Limited and its Subsidiaries posted on the Bank’s U.S. Investors’ Website.

In addition to its ability to access a broad range of wholesale funding, the Bank benefits from capital investments made from time to time by the Group. These investments have been made for a variety of purposes, including to fund the redemption of the Bank’s regulatory capital securities, ensuring the Bank satisfies its capital ratios and for general corporate purposes. For example, during

fiscal 2014, the Bank issued A\$113 million ordinary shares to the Group in connection with its buyback of A\$98 million of its floating rate capital notes (58% of the floating rate capital notes outstanding) and its repurchase of A\$30 million of reset preference shares. In February 2015, as part of the capital management between the Bank and the Group, the Bank issued A\$82.5 million shares to the Group. During fiscal 2018, the Group purchased two further issues of subordinated notes from the Bank in May 2018 (A\$375 million) and in December 2017 (A\$175 million), respectively, in order for the Bank to complete a buyback of A\$450 million of subordinated notes that were issued in December 2012.

The Bank has provided a number of intercompany loans to other members of the Group for their working capital and general corporate purposes totaling A\$406 million as at June 30, 2018, which predominantly comprise of short-term and long-term revolving facilities to related corporate services entities of the Bank, which provide corporate and business shared services across the Group. Intercompany loans are not guaranteed by Suncorp Group Limited.

A number of banking transactions occur between the Bank and other members of the Group. These transactions occur in the ordinary course of business and are typically on terms equivalent to those made on an arm's length basis. These include loans, deposits and foreign currency transactions, upon which some fees and commissions may be earned by the Bank. Other transactions between the Bank and other members of the Group comprise advances made to, and received from, other members of the Group, dividends received from, and paid to, other members of the Group, as well as interests received from, and paid to, other members of the Group. All these transactions are generally made on commercial terms, except that some advances may be interest free.

Business Strategy

The Bank principally operates as a regional bank and seeks to grow its business in its primary market of Queensland, as well as in New South Wales, Victoria and South Australia. The Bank strives to achieve this objective by leveraging the Group's operating model to deliver value for the customer.

Operating Model update

The Group's "*One Suncorp*" operating model places the customer at the center of the business with all customers treated as Group customers, and allows the Bank to leverage the Group's investments in simplification and optimization programs.

The Group's operating model supports its focus on meeting the financial needs of customers through banking, wealth, insurance and partnered products and services, and on providing access to the Marketplace, which allows customers to interact digitally (online or through apps) or physically (through Stores) or through contact centers (call centers) and intermediaries. The goal is to create an "omni-channel" customer experience framework that aligns all existing customer and business interaction points and fulfills a customer's need within whichever channel a customer chooses.

Under this operating model, the Group has three operational business units, Banking and Wealth, Insurance and Suncorp New Zealand (which were previously referred to as Bank, Life and General Insurance). In September 2018, the Group announced the sale of its Australian life insurance business. The transaction is structured as a sale of 100% of the shares in Suncorp Life & Superannuation Limited, which includes the Group's Australian life risk and participating annuities and unit-linked wealth business but excludes the Australian Wealth Suncorp Portfolio Services Limited superannuation business. The sale is expected to complete by December 31, 2018, subject to the satisfaction of certain conditions and regulatory approvals in Australia and Japan.

Each of the Group's operational business units is responsible for product design and manufacturing, claims management, the delivery of industry-leading experiences and end-to-end responsibility for the statutory entities within the Group.

- The operational business units of the Group are supported by the Customer Marketplace function, which is focused on delivering value for customers. The Customer Marketplace function is a consolidation of the former Customer Platforms, Customer Experience and Strategic Innovation functions, which occurred in October 2017. The Customer Marketplace function has been structured to facilitate the creation of personal and memorable customer experiences and to own the end-to-end process that brings together all the products and solutions a customer may need using the Group's network of brands, channels and third-party partners via the Marketplace. This function manages the Group's digital and physical network, including the Stores and contact centers (call centers), as well as forward-looking analytics to inform product innovation and marketing strategies and assists the Bank in responding to competition, disruptive trends and strategic threats.

In addition, the Customer Marketplace function and operational business units are supported by, and receive shared services from, the following five key Group corporate functions, which include:

- ***Technology, Data & Labs***, which is responsible for all technology, digital enablement, cloud and infrastructure protective services, projects and programs and a new innovation labs function. This function focuses on delivering the systems and initiatives required to create, maintain and continuously improve customer platforms while ensuring stability and security;
- ***People Experience***, which includes human resources and is also responsible for real estate, learning and partnering. The People Experience function is intended to identify the talent, capability and environmental needs to help the Bank execute on its platform for growth;
- ***Finance, Legal & Advice***, which is responsible for performance management, Group capital, investment strategy, Group strategy, corporate development, cost control, cash management, finance systems, financial control, financial and regulatory reporting, Group tax, corporate affairs and investor relations and procurement. As of October 2017, this function is now also responsible for overseeing the Group's legal affairs and the mitigation of legal risks throughout Australia and New Zealand, along with company secretariat and governance services for the Group in both countries;
- ***Risk***, which is responsible for leading the risk management, compliance and internal audit disciplines of the Group; and
- ***Program Excellence***, which is responsible for coordinating the delivery of the Group's portfolio of initiatives designed to enable the business plan and strategy. This includes programs of work such as the Business Improvement Program and other key projects that have been prioritized to build and enhance the Marketplace.

There are no current plans to change the existing legal entities, the composition of businesses within the Bank or the governance structures of the Group, with the exception of the Group's announced divestment of Suncorp Life & Superannuation Limited.

Bank's Strategy

The key strategic priorities of the Group, and the Bank, are to:

- “*Elevate the customer*”, by broadening and deepening relationships with our customers and supporting their financial well-being. This will be achieved by continuing to digitize the business by building our integration and intelligence layer, tailoring the role the Group and

the Bank's channels play and using enhanced capabilities to meet customer expectations for increasingly personalized services;

- “*Drive momentum and growth*”, by building and protecting the Group and the Bank's reputation for excellence in financial services in Australia and New Zealand. This will be achieved by continuing to proactively manage regulatory and operational commitments, delivering operational excellence and disciplined portfolio management to build resilience into the business and optimize profitability; and
- “*Inspire our people*”, by harnessing the passion and energy of the Group's and the Bank's workforce to create better outcomes for all our stakeholders. The Group and the Bank will continue to work toward creating a workforce that is nimble.

Recognizing the progress made in fiscal 2018, the Marketplace is now positioned as the way the Group and the Bank do business to better meet customer needs and support growth. To reflect this, the Group and the Bank have integrated key elements of the previous “Create the Marketplace” strategic priority into the “Elevate the Customer” priority and have framed the Marketplace as part of the Group's operating model.

The Bank is in the process of implementing a number of initiatives to deliver the following strategic priorities:

Pursuing targeted growth. The Bank is working to leverage technology and risk management capabilities, with the objective of driving growth and building market share in its banking portfolio.

The Bank supports its retail banking growth through simplified processes, clear product and service propositions, improved digital capabilities for personal customers, competitive market offerings, and enhanced origination and servicing capabilities.

The Bank seeks to grow its business banking portfolio through targeted offers within selected well-known market segments and industries within the Bank's risk profile. The Bank has introduced several initiatives intended to enhance long term growth in the business lending portfolio. These initiatives include streamlining the loan approval process.

In agribusiness banking, the Bank seeks to pursue growth within select industries and geographies while adapting to changing conditions and exercising caution with its approach to risk selection in this sector. The Bank continues to utilize a collaborative customer approach to supporting customers and communities under stressed conditions and will continue to pursue diversified growth across its targeted regions and industries. A clear risk appetite continues to guide decisions around new business.

There continues to be increased focus on transactional banking across the Bank to maximize financial outcomes, improve resilience, meet more customer needs and deepen relationships through frequent interaction points. The increase in stable deposits (at-call and term deposits) supports the maintenance of an appropriate NSFR position and enables a comparative funding advantage, relative to the Bank's prior results, which enables targeted asset growth.

The Bank is focused on improving product and system capabilities, by both manufacturing and partnering to make banking easier for its customers and leveraging its investment in digital and payments capabilities to expand its presence interstate, supported by the national roll-out of the Suncorp brand launched in August 2018. This includes leveraging the Bank's investment made in online origination capability, additional self-service functionality and the introduction of digital wallets, to deliver increased value to customers as cashless transactions continue to increase.

The RBA-backed NPP launched in Australia in February 2018. A number of financial institutions, including the Bank, have connected or intend to connect to the payments infrastructure to enable fast, versatile and data-rich payments. The NPP seeks to provide a platform that will enable real-time clearing and settlement for payments and other features, such as an addressing service, which will enable the use of email addresses, phone numbers or ABNs. The Bank will participate in the NPP via an indirect participation model and will be sponsored by a Full Participant (as that term is described in the NPP Regulations published by NPP Australia Limited), via an agency mandate. The Bank's first customer release is planned for the first quarter of calendar 2019. This release will allow eligible customers to send and receive real-time payments via their BSBs and account numbers, with Pay ID functionality planned to follow in the second quarter of calendar 2019. Pay ID functionality is where customers can register and maintain their unique information (i.e., email addresses, phone numbers or ABNs) and link it to a BSB and account number to enable payments via this unique information.

The Group and the Bank also regularly assess various strategic opportunities to enhance shareholder value that may, from time to time, include mergers, acquisitions or divestments.

Operational Excellence. The Australian banking market is dominated by four major Australian banks that are able to leverage their scale to drive down unit cost. At the same time, new entrants and non-traditional competitors are utilizing new digital technologies to create low cost business models. The Bank is targeting to reduce its cost-to-income ratio over the longer term through a focus on simplifying its business to drive efficiency outcomes.

The Group and the Bank are driving the Business Improvement Program. The BIP is a Group-wide program focusing on five streams of work, four of which are relevant to the Bank. The four streams of work relevant to the Bank are as follows:

- Digitization of customer experiences – designed to improve capability for customers to interact digitally by encouraging self-service and control over policies and accounts;
- Sales and service channel optimization – designed to reduce handling time, optimize physical footprint and ensure focus is on services that drive the most value for customers, such as in-store sales and face-to-face interactions;
- End-to-end process improvement – designed to drive operational excellence to improve customer satisfaction and retention, and attract new customers to the Bank; and
- Smarter procurement and streamlining the business – designed to reduce costs by reviewing arrangements with the Bank's strategic partners and suppliers. This stream of work is designed to also optimize the support functions and partnering arrangements for the Group and the Bank.

The Bank aims to be responsive to changes in the competitive landscape through investment in its digital and channel capabilities, product enhancement, risk management and people.

The core banking platform is substantially in place, with retail lending functionality implemented and in use. The migration of deposits and transaction banking products has been paused, pending further system enhancements from the vendor and demonstrated use of the software in the market. Certain components of the legacy platform will be retained until such time as the functionality and performance of these new components have been adequately tested in the market and the Bank is satisfied that they may be transferred to the core banking platform.

Lender activity from the Banking and Wealth business unit was moved to the Marketplace (which operates across the Group and the Bank) with the deployment of the core banking platform in September 2017. The core banking platform combines an automated decision-engine model which

reflects and applies the Bank's risk strategy and underwriting criteria with an additional layer of human authority for approvals of loans that do not meet the automated criteria, both of which are monitored and audited by the Risk corporate function. The Bank has also enhanced its arrears management strategy which combines system generated notices and follow-up with dedicated personnel, covering customer contact through mitigation and hardship processes to ultimate resolution and/or repossession.

Providing a differentiated banking experience. The Bank, through the Customer Marketplace function, aims to understand its customers' needs better than its competitors so that it can provide its customers with the necessary tools to “*create a better today*” by offering products and services that meet their financial needs at every stage of their lives. The Bank is conscious that it must offer a different value proposition than its competitors in order to stay relevant to its customers.

In addition, the Bank has responded to changing customer behaviors by continuing to invest in its digital platform. This includes the delivery of the Suncorp App, online account origination for transaction accounts, enhanced digital self-service capabilities, digital wallets and modernizing its traditional branches through its new Stores.

Evolving the Bank's culture. The Bank has adopted the Group wide “Elevate the Customer” strategy. The core objective of the Bank is to align its culture to the strategy by enabling its employees to create deeper, more connected relationships with customers. The aim is for the Bank's employees to develop a customer-centric mindset, a consistent service culture and the necessary people capabilities for operating the core banking platform. A framework of tools and resources has been established to assist the Bank's employees to better understand and respond to customer needs.

The Bank is also continuing to implement and ingrain a higher level of risk awareness across its workforce as part of its efforts to be in the best position possible to achieve Basel II advanced accreditation should the Bank ultimately decide to apply to APRA for advanced accreditation. Tools implemented as part of the Basel II advanced accreditation program have aimed to provide the Bank's employees with a deeper understanding of the underlying risk and profit drivers of the Bank's business so they can direct their sales efforts in a more effective way.

The Bank continues to expand and evolve its flexible working model that employs new technologies to allow employees to work remotely more effectively. The model focuses on allowing employees additional flexibility and support to work from home during pre-agreed hours each week (including outside of traditional working hours) or to work permanently from home. The Bank believes that greater flexibility in working hours and location enhances the attractiveness of the Bank as an employer and supports the key strategic priority of the Bank to “Inspire our people”.

Enhancing risk and capital management. The Bank continues to apply what it believes is a disciplined approach to risk and capital management through operating as an advanced bank. Discussions continue with APRA on the Bank's adoption of Basel II advanced accreditation. Reforms to the risk-based capital adequacy framework set out in the Basel III reforms and APRA's roll-out of “Unquestionably Strong” benchmarks, communicated to the market from mid-calendar year 2017, require further consideration as they are expected to reduce the gap between standardized and advanced bank capital requirements. Expected impacts cannot be confirmed before APRA releases the draft standards, which is expected to be in early calendar year 2019. See “Regulation and Supervision — APRA — Basel II Advanced Accreditation” for more information. The Bank's significant investment in risk management capability, culture and technology has driven better understanding of the Bank's underlying risks and profit drivers and improved decision making. Specifically, the Bank believes it has improved its ability to calculate risk/return dynamics, in order to price risk more effectively and manage capital more efficiently. The benefits of these capabilities are expected to continue to be realized through improved risk selection and business performance. This is designed to allow the Bank to continue to effectively compete in its target markets, particularly during times of heightened competition.

Business Strengths

A key differentiating opportunity for the Bank, particularly compared to other Australian regional banks, is to leverage the size and scale of the Group. This provides for comparatively lower-cost access to centralized corporate functions and additional revenue opportunities from the Group's large existing customer base. The Bank believes that its key competitive strengths include:

Efficiency and scale. The Bank uses the Group's infrastructure and services to more effectively manage its costs. Members of the Group provide integrated shared services across the Group, including all key Group corporate functions and other Group-wide services and business shared services. In addition, the increased level of investment in technology by the Group provides access to technology and resources that would be difficult to sustain at the Bank level on a standalone basis. See "Suncorp-Metway Limited — Relationship between the Group and the Bank" for further information.

Strong brand and customer relationships. The Bank believes that it benefits from the Group's portfolio of leading brands in the Australian financial services industry and seeks to leverage the customer relationships of the Group to grow its business in Australia. The Bank also believes that it benefits from the Group's "One Suncorp" operating model, which encourages Group customers to hold multiple Group products, including the Bank's products such as deposits, transaction accounts and loans, and seeks to deepen relationships and strengthen loyalty to its brands and to facilitate access to the Group's products and services through the Marketplace. The Bank's strong brand and customer relationships are consistent with the Group's strategic priorities to "Elevate the customer", "Inspire our people" and "Drive momentum and growth". The new Stores are expected to enable the Bank to connect with the wider Group's customers and deepen the connection to the Bank – and, similarly, to enable the Bank to connect with its customers to deepen their connection to the Group – by offering solutions that meet their financial needs at every stage of their life. The Customer Marketplace function is expected to support the Bank in designing and delivering products for the Group's customers.

Genuine alternative to the four major Australian banks. The Bank believes that one of its principal competitive advantages is that it delivers the product range, access options and capability of a major bank with the customer service focus of a regional bank. The Bank believes it has a comparable retail banking product offering to the four major Australian banks in the areas where it competes, including retail, commercial (SME) and agribusiness banking, and can benefit from the customer network of the Group.

Community driven culture. The Bank currently has approximately one million customers, capturing Australians' sense of belonging and community connection through its positioning as a genuine alternative to the four major Australian banks. The Bank aims to build deep and extensive connections with its customers through a common platform of systems, processes, tools and behaviors that enable its people to have consistent interactions and conversations with customers. The Bank's employees have accountability for local leadership so that they can be genuine contributors to local communities and understand businesses at a local level. The Bank's retail and business customer satisfaction regularly ranks ahead of the major banks in Australia. At June 30, 2018, personal banking customer satisfaction was 78% compared with an average of 69% for the four major Australian banks (Source: Consumer Atlas, June 30, 2018) and business banking customer satisfaction was 74% compared with an average of 69% for the four major Australian banks (Source: Consumer Atlas, June 2018).

Experienced Board and management team. The Group's Board, which governs the Bank, is currently led by its Chairman, Dr. Zygmunt Switkowski, who has been a director of the Group and the Bank since September 2005. Effective at the close of the Annual General Meeting on September 20, 2018, Chairman Dr. Zygmunt Switkowski will retire from the Group's Board and Ms. Christine McLoughlin, who has been a director of the Group since February 2015, has been elected by the Board to assume the role of Chairman of the Group's Board. Members of the Board have significant experience across a range of financial services businesses. The Chief Executive Officer and Managing

Director of the Group, Michael Cameron, has considerable experience and familiarity with the Group, having served as a Non-executive Director of the Group from April 2012 to September 2015, before his appointment as Chief Executive Officer and Managing Director, effective October 1, 2015. Steve Johnston, the Group Chief Financial Officer, has over 20 years of experience in senior corporate and government positions and has held a number of senior executive positions with the Group since 2006. The Bank's management team also has extensive experience in financial services. David Carter, the Chief Executive Officer, Banking and Wealth, has over 25 years of experience within the financial services sector across banking, wealth management and life insurance and has held senior executive positions within the Group for over ten years. Alana Bailey, the Chief Financial Officer, Banking and Wealth, has held a range of senior executive roles with the Group since 2000.

Recent Developments

Chairman Appointment

On April 19, 2018, the Board of Directors of the Group announced that Chairman Dr. Zygmunt Switkowski will retire from the Board of the Group after the Annual General Meeting on September 20, 2018. The Board has chosen Ms. Christine McLoughlin to take over as Chairman of the Board following Dr. Switkowski's retirement.

Dr. Switkowski has been a Board member of the Group since 2005 and has served as Chairman for almost seven years.

Ms. McLoughlin has worked in financial services for more than 20 years and joined the Board of the Group in February 2015. She is currently the Chairman of the Remuneration Committee and a member of the Risk Committee for the Group. Ms. McLoughlin was the inaugural Chairman of the Australian Payments Council, and is currently the Chairman of Venues NSW, and a director of nib Holdings. Ms. McLoughlin has also served on the boards of Spark Infrastructure and Whitehaven Coal, having recently stepped down from both positions.

Businesses

The Bank's business operates predominantly in Queensland and, to a lesser extent, New South Wales, Victoria, Western Australia and South Australia. The Bank provides retail banking services and business banking services.

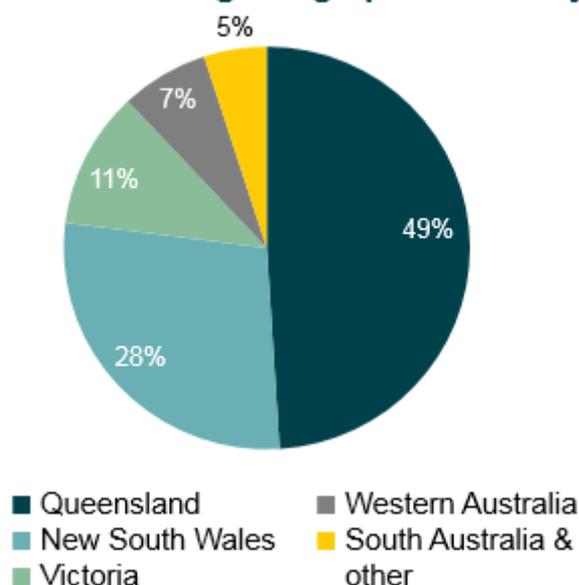
Retail Banking

The Bank's retail banking business provides home and consumer loans, transactional, savings and investment deposit accounts, credit cards and foreign currency services for approximately one million customers in Australia. These services are delivered through Stores located primarily in Queensland, as well as in New South Wales, Victoria, Western Australia and South Australia, as well as through call centers and digital channels, such as internet and mobile banking. In addition, the Bank operates call centers, provides internet banking and partners with a third party provider to provide ATM services to its customers. As at June 30, 2018, the Bank's total retail loans were A\$47.8 billion and total customer funding was A\$38.6 billion. Housing loans represented 81% of the Bank's gross loans and advances as at June 30, 2018.

The Bank's retail banking business primarily offers the following products:

- *Housing Loans.* The Bank provides a range of housing loans, including owner-occupied and investment loans, comprising 72% and 28% of total housing loans, respectively. As at June 30, 2018, the Bank had a total of A\$47.6 billion in outstanding total housing loans. The Bank's housing loan portfolio continues to focus on building geographical diversification, although it is still predominantly concentrated in Queensland and New South Wales, which together represented 77% of the Bank's total housing loans as at June 30, 2018. The chart below illustrates the distribution of housing loans by state as a percentage of the total housing loans outstanding as at June 30, 2018.

Home Lending Geographic Diversity



- *Consumer Loans.* The Bank provides a range of consumer loan products, including personal and car loans, overdrafts and credit cards. As at June 30, 2018, the Bank had a total of A\$175 million in consumer loans outstanding. The consumer loans portfolio

declined during fiscal 2018 primarily driven by the divestment of the margin lending portfolio.

The Bank remains focused on the quality of its lending portfolio with 77% of new housing loans written during fiscal 2018 had a LVR of less than 80%.

Customer deposits are managed to support the Bank's lending growth, liquidity and revenue objectives. The acquisition of high quality, relatively stable customer deposits remains a key focus for the Bank. Total customer funding increased 4.7% from A\$36.8 billion as at June 30, 2017 to A\$38.6 billion as at June 30, 2018, principally due to growth in at-call deposits. The Bank continues to manage customer deposits in line with its lending growth, with the deposits-to-loans ratio of 65.7% at June 30, 2018, within the Bank's target range of 60% to 70%. The Bank's at-call deposits grew 7.1% from A\$18.9 billion at June 30, 2017 to A\$20.3 billion at June 30, 2018, driven by investment in new product offerings, enhanced digital capabilities and functionality including the introduction of digital wallets. The Bank's term deposits grew 2.1% from A\$17.9 billion at June 30, 2017 to A\$18.3 billion at June 30, 2018, as the Bank continued to balance the customer deposit portfolio to reduce reliance on relatively more expensive term deposits, with at-call deposits reflecting a higher proportion of customer funding.

The Customer Marketplace function aims to modernize and optimize the key channels used to distribute the Bank's products, across the physical and digital network. The physical network remains important for acquiring new retail customers and maintaining brand awareness, while also supporting deposit and lending growth. The role of these channels will change as customers expect to complete a wider range of transactions through digital services, which reflects the strategy to invest in the digital platform across the Group. The Customer Marketplace function and investment in the digital platform are discussed further under "— Business Strategy".

Business Banking

Business banking has a focus on customers in the agribusiness and commercial (SME) market segments. Business banking offers products through the following core banking businesses:

- *Agribusiness banking.* Providing financial solutions and serviced relationship management for rural producers and associated businesses in rural and regional areas.
- *Commercial (SME) banking.* Providing financial solutions and products for small businesses and SMEs.

The Bank's business banking portfolio is predominantly concentrated in Queensland, which represented 68% of the Bank's business banking portfolio as at June 30, 2018. The Bank's commercial (SME) loans were A\$6.4 billion as at June 30, 2018, of which 29% were outside of Queensland. The Bank's agribusiness loans were A\$4.5 billion as at June 30, 2018, with 37% of lending outside of Queensland.

The tables below illustrate the distribution of business banking loans in the commercial (SME) and agribusiness portfolios, by type of loan and by state as a percentage of the total loans outstanding as at June 30, 2018:

Breakdown of the Bank's commercial (SME) and agribusiness loan portfolios

	Queensland	New South Wales	Other	Total	Total
	%	%	%	%	\$M
Commercial (SME) breakdown					
Property Investment	26%	4%	5%	35%	2,241
Hospitality & Accommodation	12%	1%	1%	14%	896

Construction & Development	8%	1%	0%	9%	576
Services (Inc. professional services) ⁽¹⁾	11%	6%	4%	21%	1,345
Retail	5%	1%	1%	7%	448
Manufacturing & Mining	2%	1%	1%	4%	256
Other	7%	2%	1%	10%	640
Total %	71%	16%	13%	100%	
Total \$M	4,546	1,024	832		6,402

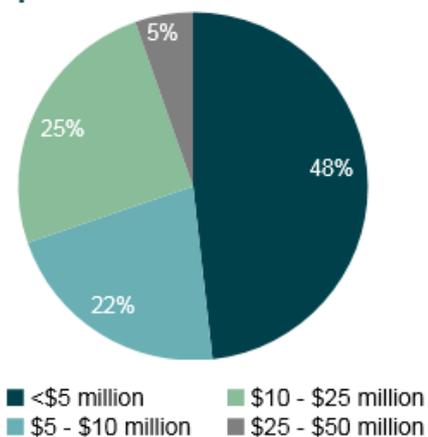
⁽¹⁾ Includes a portion of small business loans, with limits below \$1 million, that are not classified.

	Queensland	New South Wales	Other	Total	Total
	%	%	%	%	\$M
Agribusiness breakdown					
Beef	31%	3%	1%	35%	1,587
Grain & Mixed Farming	13%	14%	2%	29%	1,315
Sheep & Mixed Livestock	2%	4%	1%	7%	318
Cotton	4%	4%	0%	8%	363
Sugar	3%	0%	0%	3%	136
Fruit	3%	1%	0%	4%	181
Other	7%	2%	5%	14%	635
Total %	63%	28%	9%	100%	
Total \$M	2,857	1,270	408		4,535

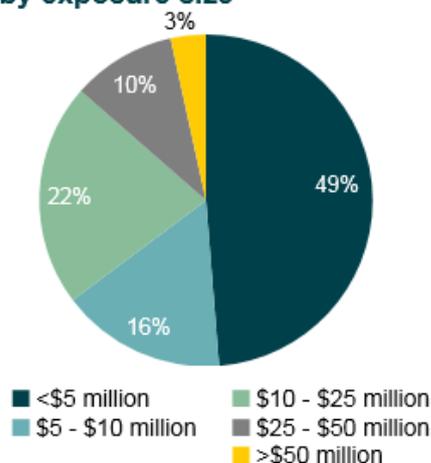
As at June 30, 2018, the Bank's commercial (SME) loan portfolio is predominantly comprised of loans of less than A\$5 million, with the majority of customer groups with loans in this range.

The charts below show the proportion of loans outstanding at various exposure sizes across the Bank's commercial (SME) and agribusiness loan portfolios.

Agribusiness loan portfolio by exposure size

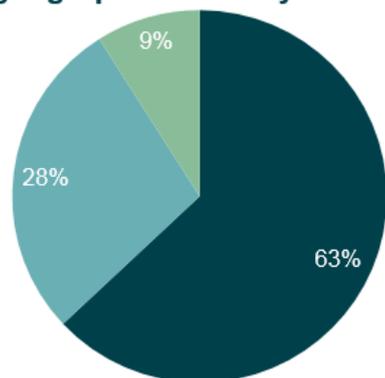


Commercial (SME) loan portfolio by exposure size



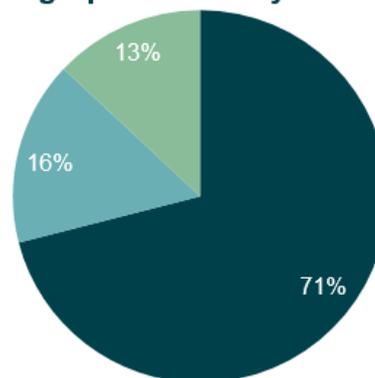
The charts below show the geographic distribution of the Bank's commercial (SME) and agribusiness loan portfolios by state.

Agribusiness loan portfolio geographic diversity



■ Queensland ■ Other
■ New South Wales

Commercial (SME) loan portfolio geographic diversity



■ Queensland ■ Other
■ New South Wales

Outsourcing Arrangements

Consistent with the strategy adopted by a number of Australian and international financial institutions, the Bank uses suppliers and third party providers to fulfill certain processes, such as the Bank’s off-site ATM network and maintenance, data entry and management, loan processing and paper-based clearing and settlement. Such outsourcing arrangements are intended to reduce the costs of back office operations and to focus the Bank’s efforts on modernizing its operational systems and those areas which have a direct impact on revenue generation, efficiency, customer service and satisfaction. As a result of the BIP and Marketplace strategic initiatives, it is likely that more of the Bank’s processes, and consequently employee positions, will be considered for transition to strategic partners in the future. The exact extent of processes to be transitioned to third party providers is currently under review.

Cybersecurity

The Bank has a suite of security technologies and processes in place to protect its customers and the organization from cybersecurity threats. These are designed by a dedicated Security function within the Group’s Chief Information Office. The Technology Risk Management Committee provides oversight and visibility of cyber risk and ensures alignment with the Group’s risk appetite and broader Enterprise Risk Management Framework.

Competition

The Australian financial services industry consists of banks, life insurance companies and non-bank financial institutions, which provide a range of financial services including customer deposits, the provision of lending, funds management and life insurance. Four major banking groups dominate the Australian banking environment, namely, Australia and New Zealand Banking Group Limited, Commonwealth Bank of Australia, National Australia Bank Limited and Westpac Banking Corporation. Collectively, these banking groups held 78.94% of the total gross loans and advances in Australia as at June 30, 2018 (Source: APRA, Monthly Banking Statistics, June 2018) and 81.02% of market share for retail lending as at June 30, 2018 (Source: APRA, Monthly Banking Statistics, June 2018). The Bank’s direct competitors also include regional Australian banks: in particular, two key regional banks – Bendigo and Adelaide Bank Limited and Bank of Queensland Limited – as well as smaller regional bank brands owned by one of the four major banking groups. Examples of regional bank brands owned by the four banking groups include St. George Bank and the Bank of Melbourne, both of which are wholly owned by the Westpac Banking Corporation, and Bankwest, which is wholly owned by the Commonwealth Bank of Australia. Mutual banks, building societies and credit unions, as

well as other Australian financial institutions, such as Macquarie Bank Limited, ME Bank and AMP Limited, and foreign banks, such as HSBC Bank Australia Limited, Bank of China (Australia) Limited and ING Bank (Australia) Limited, make up the bulk of the remainder of the industry. Emerging challengers in the banking market include fintech companies that are increasingly challenging the market share of incumbent banks. These companies include peer-to-peer lenders, new online marketplace platforms and new payment technology.

The Bank competes in selected banking markets, namely, mortgages, agribusiness lending and commercial lending (predominantly to SMEs). The Bank has a strong market position in Queensland due to its long heritage in the state with 9.3% market share for retail banking in Queensland as at June 30, 2018 (Source: Roy Morgan, Retail Banking, June 2018). The Bank is significantly smaller than the four major Australian banking groups and has a national market share of approximately 2.05% of gross loans and advances and 2.00% of total deposits as at June 30, 2018 (Source: APRA, Monthly Banking Statistics, June 2018). In contrast, the largest of the four major banking groups, Commonwealth Bank of Australia, has 23.50% market share of gross loans and advances and 24.16% of total deposits (Source: APRA, Monthly Banking Statistics, June 2018).

Each of the four major banking groups offer a full range of financial products and services across Australia through branch networks, electronic channels and third party intermediaries. The regional banks, while smaller than the major banking groups, operate across state borders or nationally, primarily in mortgage lending, supported by non-bank mortgage originators and brokers. There are other non-bank and mutual bank financial intermediaries, such as building societies, credit unions and fintech companies. The banking sector continues to experience a low growth and a low interest rate environment with banks competing heavily on price for new customers to drive growth. Furthermore, prudential regulation and policy changes can have an impact on the competitive environment. See “Risk Factors — The Bank faces intense competition in all aspects of its business” and “Risk Factors — The Bank could be adversely affected by changes in laws, regulations and regulatory policies or by increased compliance requirements as a result of such changes” for further information.

The Bank actively competes for customer deposit funding, which typically represents a more stable source of funds than wholesale funding and, in the case of transaction accounts, is less expensive. The Bank seeks to maintain a deposits-to-loans ratio of between 60% and 70%. As at June 30, 2018, the Bank’s deposits-to-loans ratio was 65.7%.

The Bank’s deposit offering is underpinned by a full range of savings and transactional deposit accounts, an attractive customer service proposition and competitive pricing points. The Bank attracts deposits through its loyal customer base in Queensland and through its physical network of Stores and business centers in other Australian states. The Bank continues to invest in its digital platform, including through the creation of the Marketplace and the launch of the Suncorp App. The delivery of the Suncorp App brings the Group’s network of brands together in one digital marketplace by integrating banking and insurance functionality and enabling customers to manage their finances and relationship with the Group network. The Group’s Marketplace strategy enables the introduction of integrated offerings across the Group so that the Bank can access existing Group customers to offer banking products.

Changes in the financial needs of consumers, deregulation and technological developments have also changed the competitive environment. In particular, the development of electronic delivery channels and the reduced reliance on a physical network facilitate the entry of new players from related industries, such as retailers, telecommunication companies, insurers, supermarkets and utility companies. These competitors are characterized by strong consumer brands, advanced technology and large customer bases. Technological change is also encouraging new entrants with differing combinations of expertise.

Property

The Customer Marketplace function manages the physical network of Stores and business centers, including the ongoing modernization of the Store network and the development of Concept Stores in key locations with high foot traffic. As at June 30, 2018, it operated approximately 160 Stores and business centers located primarily in Queensland, New South Wales, Victoria, Western Australia and South Australia. The premises are subject to regular maintenance and upgrading and are considered suitable and adequate for the Bank's current and foreseeable future requirements.

Employees

The Bank presents its employee numbers in terms of the Group's employee numbers, which it views as having greater relevance given its reliance on shared services from other members of the Group and given the practice of the Group to share facilities (such as branches) and, where appropriate and necessary, to deploy personnel from one part of the Group's business (including the Bank) to another. As at June 30, 2018, approximately 16% of the Group's employees were employed specifically in connection with the Bank's businesses.

The Group's employees (including those of the Bank) are located throughout Australia and New Zealand, predominantly in Queensland, New South Wales, Victoria, Western Australia and South Australia. The table below illustrates the breakdown of the Group's employees as at June 30, 2018, 2017, 2016 and 2015.

Number of full time equivalent roles⁽¹⁾ as at			
June 30,			
2018	2017	2016	2015
13,309	13,374	13,440	13,843

(1) Full time equivalent ("FTE") roles includes all permanent, casual, fixed term contractors and non-payroll contractors minus the total FTE of employees on extended leave.

The Suncorp Group Enterprise Agreement 2015 ("EA") provides minimum terms and conditions of employment that successfully supports the culture that makes Suncorp a great place to work. The EA applies across Australia to all employees of the Bank below Executive General Manager positions, and has been developed with the involvement of employees and industry representatives. The EA is complemented by additional employee benefits including learning opportunities, career development, market-competitive remuneration and product discounts.

Legal Matters

The Bank is party to certain claims and litigation in the ordinary course of business. The Bank is not currently involved in any legal proceedings that it believes will result, individually or in the aggregate, in a material adverse effect on the Bank's financial condition or results of operations.

Additional Information

Additional information regarding the Bank's directors, management, executive remuneration, corporate governance policies and risk management policies and framework are included in the Supplemental Information on the Directors, Management, Executive Remuneration, Corporate Governance and Risk Management Policies of Suncorp-Metway Limited and its Subsidiaries posted on the Bank's U.S. Investors' Website.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATION AND FINANCIAL CONDITION

You should read the following discussion of the Bank's financial condition and results of operations together with the Bank's financial statements and the notes to such financial statements, incorporated by reference in this Report. The presentation in this section contains forward-looking statements that involve risks, uncertainties and assumptions. See "Special Note Regarding Forward-Looking Statements." The Bank's actual results may differ materially from those anticipated in these forward-looking statements as a result of a number of factors, including, but not limited to, those set forth under the caption "Risk Factors" and elsewhere in this Report.

Overview

The Bank was founded in 1902 as the Queensland Agricultural Bank and has provided banking services to individuals, SMEs and agribusinesses in regional communities of Australia for more than 110 years. The Bank is an ADI regulated by APRA and is headquartered in Brisbane, Australia. It is a wholly-owned subsidiary of Suncorp Group Limited, a diversified financial institution and among the top 20 largest companies listed on the ASX with total assets of A\$99 billion and a market capitalization of A\$18.8 billion (US\$13.7 billion) as at September 21, 2018.

The Bank is one of Australia's largest regional banks with A\$58.7 billion of gross loans and advances as at June 30, 2018. It services approximately one million individual, agribusiness, and commercial (SME) banking customers, primarily in Queensland. The Bank provides a range of financial services and simple banking products, which include:

- Retail banking, including home and personal loans, savings, investment and transaction accounts, credit cards and foreign currency services;
- Commercial (SME) banking, including small business banking and financial solutions for SMEs; and
- Agribusiness banking, including financial solutions and serviced relationship management for rural producers and associated businesses in rural and regional areas.

Following the global financial crisis, the Group undertook a strategic review of its operations and determined to focus on the Bank's core operations in the relatively lower risk lending businesses of retail, agribusiness and commercial (SME).

Basis of Presentation

The Bank has presented its consolidated statements of financial position as at June 30, 2018, 2017, 2016, 2015 and 2014, its consolidated statements of comprehensive income for fiscal 2018, 2017, 2016, 2015 and 2014, and its statements of cash flow for fiscal 2018, 2017 and 2016 as they are presented in the Bank's 2018 annual financial statements, 2017 annual financial statements, 2016 annual financial statements and 2015 annual financial statements, as applicable. All other tables (except those relating to the Bank's regulatory capital which are presented in accordance with the Bank's APS 330 reports) are presented on the same basis as the Bank's 2018 annual financial statements, 2017 annual financial statements and 2016 annual financial statements, as applicable, except that, consistent with the Bank's other public disclosures, they do not include the Bank's exposures to, or transactions with, related parties within the Group. For more information, see Note 28 to the Bank's 2018 annual financial statements and "Suncorp-Metway Limited — Relationship between the Group and the Bank."

Principal Factors impacting on the Bank's Results

The Bank is largely impacted by economic conditions in the Australian economy, as described in “Risk Factors — The Bank’s business is substantially dependent on the Australian economy, including general economic conditions and other business conditions.” In particular, the Bank is sensitive to movements in interest rates. In a declining and/or low interest rate environment, the Bank may experience margin compression from both an inability to reprice lower-cost deposits and transaction accounts and heightened price competition on lending assets. Similarly, yields on the Bank’s invested capital may also be impacted. The level of interest rates also has a relationship with the growth of the Australian housing market, consumer demand for deposits and loans and the performance of non-performing loans and impaired assets. Active interest rate management through the use of derivative financial instruments may moderate this impact to some extent. For a further discussion of the Bank’s interest rate management activities, see Note 11 to the 2018 annual financial statements.

The Bank’s ability to fund its lending through customer and wholesale deposits is key to the success of the Bank’s lending business and its financial results. The Bank also relies on credit and capital markets, both domestic and offshore, to fund its lending, and its ability to access these markets may be affected by general financial and economic conditions, as described in “Risk Factors — Adverse credit and capital market conditions.” To mitigate the risk of relying on external wholesale markets for funding, the Bank has committed to maintaining a 60% to 70% deposits-to-loans ratio, sourcing deposits from its customers through transaction accounts and term deposits to keep pace with the desired growth in the lending book.

In addition, the Bank’s financial results are impacted by the composition of its loan portfolio, in particular, its non-performing loans and impaired assets.

The variable nature of the Australian agribusiness industry, namely its susceptibility to adverse weather conditions such as droughts, floods, bushfires and other natural disasters, is expected to continue to affect the performance of the Bank’s agribusiness loan book and its future financial results. The Bank manages such exposures by employing agribusiness specialists with an understanding of the industry, in particular, the risks associated with their region, allowing them to assess a customer’s capabilities and needs.

Key Drivers of Business and Trends

The key drivers for the Bank’s financial results for fiscal 2018 were as follows:

- Total housing loans increased 6.2% to A\$47.6 billion as at June 30, 2018 from A\$44.8 billion as at June 30, 2017. This reflected an increased focus on process optimization and customer retention and was complemented by competitive offerings and stronger broker partnerships.
- Strong relationships with intermediaries, particularly brokers, remained integral to building a presence outside the Bank’s traditional Queensland markets, with approximately 51% of the home lending portfolio outside Queensland as at June 30, 2018. As at June 30, 2018, brokers originated 67% of the total home lending portfolio. See “ — Comparison of fiscal 2018 to fiscal 2017 — Lending Growth” for further information.
- Total business loans increased 7.0% to A\$10.9 billion as at June 30, 2018 from A\$10.2 billion as at June 30, 2017. The growth was driven by deliberate management action to achieve targeted growth within selected market segments well-known to the Bank, such as property investment, small businesses, and development finance located in Eastern Australian capital cities, to balance the total lending portfolio mix, while ensuring there is an appropriate return.

- Customer funding remained the Bank's core source of funding, with a deposits-to-loans ratio of 65.7% as at June 30, 2018, comfortably within the Bank's 60% to 70% target range. The Bank continued to balance the customer deposit portfolio to reduce reliance on relatively more expensive term deposits, with at-call deposits reflecting a higher proportion of customer funding. Competition for customer deposits increased over the second half of fiscal 2018, in response to elevated wholesale funding costs. The Bank continued to strengthen relationships with customers through investment in new product offerings, enhanced digital capabilities and functionality including the introduction of digital wallets. The Bank continued to raise funds in a range of long-term wholesale markets during fiscal 2018, completing two Residential Mortgage-backed Security transactions totalling A\$2.8 billion, senior unsecured and covered bond programs, and other various placements.
- The Bank's investment in risk management capability, culture and technology drove better understanding of the underlying risk and profit drivers. This has enabled the Bank to deliver strong credit experience in a low growth, low rate environment through the run-off of poor quality assets and by continuing its relatively prudent lending approach. Impairment loss on loans and advances increased from A\$7 million for fiscal 2017 to A\$27 million for fiscal 2018. The impairment loss on loans and advances represents 5 basis points of gross loans and advances, and was driven by continued sound management and a robust and balanced credit risk management framework. The result remains well below the through-the-cycle operating range of 10 to 20 basis points. Despite growth in the lending portfolio, collective provision for impairment reduced over the year primarily driven by the quality of new business loans and improvements in several long-standing business exposures. Specific provision for impairment increased over the year predominately driven by a small number of medium sized business lending exposures. The year on year increase in specific provision for impairment was impacted by a small number of large write backs that occurred in fiscal 2017.
- Operating expenses increased 12.9% from A\$638 million for fiscal 2017 to A\$720 million for fiscal 2018. This was primarily due to investment in the acceleration of the Marketplace strategy, digital payments and self-service capability, infrastructure and modernization of the store network, investment in the Business Improvement Program, increased marketing investment to support growth, and other expenses, including an increase in costs associated with regulatory compliance and inquiry responses. The cost associated with such regulatory responses are expected to continue over the medium-term. As a result, the cost-to-income ratio for fiscal 2018 was 58.0% compared with 52.9% for fiscal 2017.

The key drivers for the Bank's financial results for fiscal 2017 and 2016 were as follows:

- Lending growth was achieved during fiscal 2017 and 2016. This was primarily due to:
 - growth in residential mortgage lending as the Bank continued its strategy of targeting owner-occupiers and other borrowers who are considering the purchase of a financial product or service. The Bank continued to focus on maintaining margin and credit quality over lending growth. The Bank remained focused on the quality of the portfolio by concentrating on the origination of sub-80% LVR loans, driving better quality business and more optimal use of capital;

- continued focus on further increasing the Bank’s brand presence in the Queensland market and expanding outside of Queensland, particularly in New South Wales and Victoria through its interstate Stores and the intermediated channel;
 - targeted new lending in commercial (SME) loan portfolio, primarily due to the Bank’s continued focus on considered and disciplined segment diversification within its risk appetite while ensuring there is an appropriate return. The above-system result in the commercial (SME) portfolio was driven by deliberate management action to achieve targeted growth within selected well-known market segments to balance the total lending portfolio mix. Prudent growth was achieved in development finance, services businesses and property investment located in Eastern capital cities. Commercial growth was in the context of a conservative risk appetite (related to geographical diversity, industry, security, and customer profile), combined with experienced relationship management able to efficiently operate within these risk settings, including return on equity and risk-adjusted return on capital targets. Despite the strategic initiative, the segment breakdown has not shifted significantly over the period because it will take some time for prudent growth in targeted segments to have an impact on overall portfolio distribution; and
 - cautious and selective growth in the agribusiness loan portfolio in light of the variable weather conditions during 2017 and 2016, supported by the Bank’s long heritage and strength of brand in the agribusiness sector across the Bank’s core market in Queensland and, to a lesser extent, New South Wales.
- An increase in customer funding was achieved during fiscal 2017 and 2016, primarily as a result of growth in the retail deposit base across Queensland and New South Wales.
 - Impairment loss on loans and advances decreased during fiscal 2017 and fiscal 2016, due to improvements in lending asset quality and the partial release of a collective provision relating to the Bank’s agribusiness lending raised in 2014. The Bank continues to maintain what it believes to be adequate provisioning for stress across the Bank’s agribusiness loan portfolio in response to ongoing drought conditions and a subdued rural property market, particularly in Queensland.
 - Operating expenses decreased during fiscal 2017, due to disciplined cost management in the low growth, low margin, environment. Operating expenses increased during fiscal 2016, primarily due to transformational investments, including the core banking platform and the Basel II advanced accreditation program. As a result, the cost-to-income ratio decreased from 53.7% for fiscal 2016 to 52.9% for fiscal 2017.

Significant and Critical Accounting Policies

The preparation of the Bank’s financial statements requires its management to exercise judgment and make estimates and assumptions that affect the application of its accounting policies and the amounts reported in the financial statements. A description of the Bank’s significant accounting policies is contained in Note 31 to its 2018 annual financial statements and Note 31 to its 2017 annual financial statements and in “Financial Information Presentation.”

While the Bank regards all of its significant accounting policies as important to consider when evaluating its financial statements, the Bank has identified two accounting policies as particularly involving critical accounting estimates and requiring management’s exercise of judgments, namely: (i) those relating to specific and collective provisions for loan impairment, which is discussed in Note 25.1 and Note 31.11 to the Bank’s 2018 annual financial statements and Note 25.1 and Note 31.11 to the

Bank's 2017 annual financial statements, and (ii) the valuation of financial instruments and fair value hierarchy disclosures, which is discussed in Note 23.1 to the Bank's 2018 annual financial statements and Note 23.1 to the Bank's 2017 annual financial statements.

Results of Operations

The following table presents the Bank's consolidated results of operations from continuing operations for the periods presented:

	Fiscal			
	2018 <i>(US\$m)⁽¹⁾</i>	2018	2017 <i>(A\$m)</i>	2016
Net interest income	874	1,181	1,131	1,129
Other operating income.....	44	60	76	88
Total net operating income	918	1,241	1,207	1,217
Operating expenses	(533)	(720)	(638)	(653)
Impairment loss on loans and advances.....	(20)	(27)	(7)	(16)
Profit before income tax	365	494	562	548
Income tax expense.....	(110)	(148)	(168)	(165)
Profit for the period	255	346	394	383

(1) For purposes of this Report, currencies have been translated at the exchange rate at June 29, 2018 of US\$0.7399 per A\$1.00.

Comparison of fiscal 2018 to fiscal 2017

	Fiscal		Percentage Change
	2018	2017	
	(A\$m)		(%)
Net interest income	1,181	1,131	4.4
Other operating income			
Net banking fee and commission income.....	42	64	(34.4)
Net gains /(losses) on:			
Trading securities.....	5	3	66.7
Financial liabilities designated at fair value through the profit and loss.....	-	1	n/a
Derivative and other financial instruments.....	5	3	66.7
Other revenue	8	5	60.0
Other operating income	60	76	(21.1)
Total net operating income	1,241	1,207	2.8
Operating expenses	(720)	(638)	12.8
Profit before impairment loss on loans and advances	521	569	(8.4)
Impairment loss on loans and advances	(27)	(7)	285.7
Profit before income tax	494	562	(12.1)

Overview. Profit before income tax decreased 12.1% from A\$562 million for fiscal 2017 to A\$494 million for fiscal 2018. The decrease was primarily driven by higher operating expenses arising from investment in the acceleration of the Marketplace strategy, digital payments and self-service capability, infrastructure and modernization of the store network, investment in the Business Improvement Program, increased marketing investment to support growth, and other expenses, including an increase in costs associated with regulatory compliance and inquiry responses. A A\$20 million increase in impairment loss on loans and advances in fiscal 2018 also adversely impacted the profit before tax, however remain low compared to historical levels and below target operating range. Growth in gross loans and advances of 6.1% from A\$55.3 billion as at June 30, 2017, to A\$58.7 billion as at June 30, 2018 was due to increased housing and business lending growth, which are discussed further below.

Drivers of the Bank's profit before tax for fiscal 2018 included:

- Total housing loans increased 6.2% to A\$47.6 billion as at June 30, 2018, from A\$44.8 billion as at June 30, 2017. This reflected an increased focus on process optimization and customer retention and was complemented by competitive offerings and stronger broker partnerships. Maintaining strong relationships with intermediaries, particularly brokers, remains integral to building a presence outside the Bank's traditional Queensland markets, with approximately 51% of the home lending portfolio now outside Queensland as at June 30, 2018.
- Total business loans increased 7.0% from A\$10.2 billion as at June 30, 2017 to A\$10.9 billion as at June 30, 2018. Growth in business loans during fiscal 2018 was driven by deliberate management action to achieve targeted growth within selected well-known market segments, to balance the total lending portfolio mix, while ensuring there is an appropriate return. The commercial (SME) portfolio increased by 11.7% to A\$6.4 billion over fiscal 2018. Commercial (SME) lending growth was achieved within

conservative risk appetite settings, which consider geographical diversity, industry, security, and customer profile. Prudent growth was achieved in property investment, small businesses, and development finance located in Eastern capital cities. The agribusiness portfolio increased 0.8% to A\$4.5 billion over fiscal 2018, focused on medium to large family-owned farming operations with mid-size lending requirements. Growth was balanced in light of the variable weather conditions during fiscal 2018 and 2017.

- Total customer funding increased 4.7% from A\$36.8 billion as at June 30, 2017 to A\$38.6 billion as at June 30, 2018, principally due to growth in customer at-call deposits driven by investment in new product offerings, enhanced digital capabilities and functionality including the introduction of digital wallets. The Bank's deposits-to-loans ratio was 65.7% as at June 30, 2018, compared with 66.6% as at June 30, 2017, and was within the Bank's target range of 60% to 70% throughout fiscal 2018. The Bank exercised its ability to fund in a range of long-term wholesale markets during fiscal 2018, completing two Residential Mortgage-backed Security transactions totalling A\$2.8 billion, senior unsecured and covered bond programs, and other various placements. The Bank continued to balance the customer deposit portfolio to reduce reliance on relatively more expensive term deposits, with at-call deposits reflecting a higher proportion of customer funding.
- Net interest income grew 4.4% from A\$1,131 million for fiscal 2017 to A\$1,181 million for fiscal 2018, primarily driven by increased lending volumes. Net interest margin increased to 1.84% for fiscal 2018 from 1.83% for fiscal 2017, reflecting a period of sound lending growth, proactive term deposit repricing and portfolio mix benefits following growth in at-call customer deposits, partially offset by competitive market pricing pressures, an increase in existing customers converting to principal and interest repayments and an elevated BBSW.
- Other operating income decreased 21.1% from A\$76 million for fiscal 2017 to A\$60 million for fiscal 2018, primarily due to a reduction in certain customer fees to improve the customer experience and meet ongoing demand for low fee banking products.
- Operating expenses increased 12.9% from A\$638 million for fiscal 2017 to A\$720 million for fiscal 2018. This was primarily due to investment in the acceleration of the Marketplace strategy, digital payments and self-service capability, infrastructure and modernization of the Store network, investment in the Business Improvement Program, increased marketing investment to support growth, and other expenses, including an increase in costs associated with regulatory compliance and inquiry responses. As a result, the cost-to-income ratio for fiscal 2018 was 58.0% compared with 52.9% for fiscal 2017.
- Impairment loss on loans and advances increased from A\$7 million for fiscal 2017 to A\$27 million for fiscal 2018. The impairment loss on loans and advances represents 5 basis points of gross loans and advances, and was driven by continued sound management and a robust and balanced credit risk management framework. The result remains well below the through-the-cycle operating range of 10 to 20 basis points. Despite growth in the lending portfolio, collective provision for impairment reduced over the year primarily driven by the quality of new business loans and improvements in several long-standing business exposures. Specific provision for impairment increased over the year predominately driven by a small number of medium sized business lending exposures. The year on year increase in specific provision for impairment was impacted by a small number of large write backs that occurred in fiscal 2017.

The Bank's consolidated effective tax rate for fiscal 2018 (as part of the Suncorp Group Limited consolidated tax group) was 30.0%, compared with 29.9% for fiscal 2017.

Lending Growth. The Bank's gross loans and advances, including securitized assets, grew 6.1% to A\$58.7 billion as at June 30, 2018 compared with A\$55.3 billion as at June 30, 2017.

	As at June 30,		Percentage Change
	2018	2017	
	(A\$m)		(%)
Housing loans.....	41,159	38,722	6.3
Securitized housing loans and covered bonds.....	6,445	6,122	5.3
Total housing loans	47,604	44,844	6.2
Consumer loans.....	175	254	(31.1)
Retail loans	47,779	45,098	5.9
Commercial (SME).....	6,402	5,729	11.7
Agribusiness.....	4,535	4,497	0.8
Total business loans	10,937	10,226	7.0
Total lending	58,716	55,324	6.1
Other lending	12	13	(7.7)
Gross loans and advances	58,728	55,337	6.1
Provision for impairment	(130)	(140)	(7.1)
Total loans and advances	58,598	55,197	6.2
Credit risk-weighted assets	27,234	26,543	2.6
Geographical breakdown – Total lending			
Queensland.....	31,005	29,288	5.9
Outside of Queensland.....	27,711	26,036	6.4
New South Wales.....	15,624	14,469	8.0
Victoria	6,079	5,684	6.9
Western Australia.....	3,587	3,683	(2.6)
South Australia and other.....	2,421	2,200	10.1
Total lending	58,716	55,324	6.1

Retail loans increased 5.9% from A\$45.1 billion as at June 30, 2017 to A\$47.8 billion as at June 30, 2018. The competitive landscape for home lending was shaped by competitive pricing across both investor and owner-occupier segments as the industry responded to macroprudential limit settings such as investor lending and interest-only growth caps and continued to experience a historically low cash rate. Although competition in this segment remained high, the Bank continued to focus on competitive price offerings underpinned by quality and profitable growth. Home lending receivables (excluding securitized housing loans and covered bonds) increased 6.2% from A\$38.7 billion as at June 30, 2017 to A\$41.2 billion as at June 30, 2018 reflecting an increased focus on process optimization and customer retention and was complemented by competitive offerings and stronger broker partnerships. Maintaining strong relationships with intermediaries, particularly brokers, remains integral to building a presence outside the Bank's traditional Queensland markets, with approximately 51% of the home lending portfolio outside Queensland as at June 30, 2018. The Bank continues to focus on meeting customer needs through the channel they choose, whether they choose to transact directly or through a broker. Approximately 67% of the Bank's total housing loans as at June 30, 2018, were originated through intermediaries, including brokers. For customers that prefer to interact face-to-face with lending specialists, the Bank has enhanced its direct lending team with a greater focus on performance management, productivity and pipeline management. The Bank also maintains relationships with preferred loan referrers such as Nexus & Pexa, to source quality customer leads and support productivity improvements.

Total business loans increased 7.0% from A\$10.2 billion as at June 30, 2017 to A\$10.9 billion as at June 30, 2018. Growth in business loans during fiscal 2018 was driven by deliberate management action to achieve targeted growth within selected well-known market segments, to balance the total lending portfolio mix, while ensuring there is an appropriate return. The commercial (SME) portfolio increased by 11.7% to A\$6.4 billion over fiscal 2018. Commercial (SME) lending growth was achieved within conservative risk appetite settings, which consider geographical diversity, industry, security, and customer profile. Prudent growth was achieved in property investment, small businesses, and development finance located in Eastern capital cities. The portfolio remained relatively well-diversified across industries, see “Suncorp-Metway-Limited — Business Banking” for a breakdown of the portfolio. As at June 30, 2018, 71% of the commercial (SME) loan portfolio was located within Queensland. The agribusiness portfolio increased 0.8% to A\$4.5 billion over fiscal 2018, focusing on medium to large family-owned farming operations with mid-size lending requirements. Growth was balanced in light of the variable weather conditions during 2018 and 2017. The Bank continues to utilize a collaborative customer approach to supporting customers, employees and communities under stressed conditions. The Agribusiness portfolios under the most stress are generally found to be impacted by drought. The Bank continues to monitor customers closely for any signs of credit stress. A clear risk appetite continues to guide decisions around new business.

Net Interest Income. Net interest income grew 4.4% from A\$1,131 million for fiscal 2017 to A\$1,181 million for fiscal 2018, primarily driven by increased lending volumes.

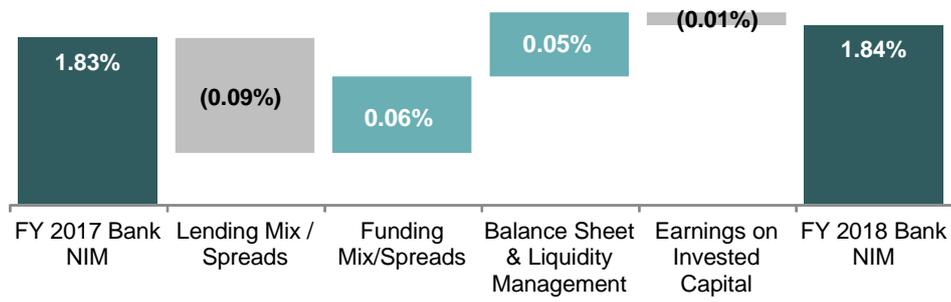
	Fiscal		Percentage Change
	2018	2017	
	(A\$m)		(%)
Net interest income			
Interest income.....	2,528	2,481	1.9
Interest expense.....	(1,347)	(1,350)	(0.2)
Total net interest income	1,181	1,131	4.4%

Net interest margin increased to 1.84% for fiscal 2018 from 1.83% for fiscal 2017. This reflected a period of sound lending growth, proactive term deposit repricing and portfolio mix benefits following growth in at-call customer deposits. This was partially offset by competitive market pricing pressures, an increase in existing customers converting to principal and interest payments, an elevated BBSW and wider credit spreads.

	Fiscal	
	2018	2017
	(%)	
Net interest margin⁽¹⁾		
Interest-earning assets.....	1.84	1.83
Lending assets.....	2.07	2.09

(1) Based on average statement of financial position.

The table below illustrates the movements of the Bank’s net interest margin from 1.83% for fiscal 2017 to 1.84% for fiscal 2018.



The table below illustrates the Bank's average statement of financial position and annualized average interest rate, as broken down by asset type for fiscal 2018 and 2017.

	Fiscal 2018			Fiscal 2017		
	Average Balance	Interest	Average Rate	Average Balance	Interest	Average Rate
	(A\$m)		(%)	(A\$m)		(%)
Assets						
Interest earning assets						
Trading and investment securities	7,009	180	2.6	7,817	205	2.6
Gross loans and advances	57,171	2,348	4.1	54,047	2,276	4.2
Total interest earning assets	64,180	2,528	3.9	61,864	2,481	4.0
Non-interest earning assets						
Other assets (including loan provisions)	1,189			1,092		
Total non-interest earning assets	1,189			1,092		
Total assets	65,369			62,956		
Liabilities						
Interest-bearing liabilities						
Customer deposits	37,330	689	1.9	35,819	714	2.0
Wholesale liabilities	22,333	625	2.8	21,622	603	2.8
Subordinated loans	742	33	4.5	742	33	4.4
Total interest-bearing liabilities	60,405	1,347	2.2	58,183	1,350	2.3
Non-interest-bearing liabilities						
Other liabilities	722			696		
Total non-interest-bearing liabilities	722			696		
Total liabilities	61,127			58,879		
Average shareholders' equity	4,242			4,077		
Analysis of interest margin and spread						
Interest earning assets	64,180	2,528	3.9	61,864	2,481	4.0
Interest-bearing liabilities	60,405	1,347	2.2	58,183	1,350	2.3
Net interest spread			1.7			1.7
Interest-earning assets net interest margin	64,180	1,181	1.8	61,864	1,131	1.8
Lending assets net interest margin	57,171	1,181	2.1	54,047	1,131	2.1

	Fiscal		Percentage Change
	2018	2017	
	(A\$m)		(%)
Other operating income			
Net banking fee and commission income	42	64	(34.4)
Net gains /(losses) on:			
Trading securities	5	3	66.7
Financial liabilities designated at fair value through the profit and loss	-	1	n/a
Derivative and other financial instruments	5	3	66.7
Other revenue.....	8	5	60.0
Other operating income.....	60	76	(21.1)

Other operating income. Other operating income decreased 21.1% from A\$76 million for fiscal 2017 to A\$60 million for fiscal 2018, primarily due to a reduction in certain customer fees to improve the customer experience and meet ongoing demand for low fee banking products.

Operating Expenses. Operating expenses increased 12.9% from A\$638 million for fiscal 2017 to A\$720 million for fiscal 2018. This was primarily due to investment in the acceleration of the Marketplace strategy, digital payments and self-service capability, infrastructure and modernisation of the store network, investment in the Business Improvement Program, increased marketing investment to support growth, and other expenses, including an increase in costs associated with regulatory compliance and inquiry responses. As a result, the cost-to-income ratio for fiscal 2018 was 58.0% compared with 52.9% for fiscal 2017.

Loan Impairment. Impairment loss on loans and advances increased from A\$7 million for fiscal 2017 to A\$27 million for fiscal 2018. Impairment loss on loans and advances represents 5 basis points of gross loans and advances, and was driven by continued sound management and a robust and balanced credit risk management framework. The result remains well below the through-the-cycle operating range of 10 to 20 basis points. Despite growth in the lending portfolio, collective provision for impairment reduced over the year primarily driven by the quality of new business loans and improvements in several long-standing business exposures. Specific provision for impairment increased over the year predominately driven by a small number of medium sized business lending exposures. The year on year increase in specific provision for impairment was impacted by a small number of large write backs that occurred in fiscal 2017.

	As at June 30,		Percentage Change
	2018	2017	
	(A\$m)		(%)
Gross balances of impaired loans			
Retail.....	37	34	8.8
Agribusiness.....	51	79	(35.4)
Commercial (SME).....	56	60	(6.7)
Gross impaired assets.....	144	173	(16.8)
Specific provision for impairment	(39)	(44)	(11.4)
Net impaired assets	105	129	(18.6)
Size of gross individual impaired assets			
Less than one million.....	32	38	(15.8)
Greater than one million but less than ten million	97	73	32.9
Greater than ten million	15	62	(75.8)
Gross impaired assets	144	173	(16.8)

	As at June 30,		Percentage Change
	2018	2017	
	<i>(A\$m)</i>		<i>(%)</i>
Past due loans not shown as impaired assets			
Impaired assets do not include loans accruing interest which are in arrears 90 days or more where the loans are well secured. Interest revenue continues to be recognized in the contribution to profit. The value of past due loans equals.....	541	426	27.0
Gross non-performing loans	685	599	14.4
Gross impaired assets as a percentage of gross loans and advances ⁽¹⁾	0.25%	0.31%	
Gross non-performing loans as a percentage of gross loans and advances ⁽²⁾	1.17%	1.08%	
	Fiscal		Percentage Change
	2018	2017	
	<i>(A\$m)</i>		<i>(%)</i>
Analysis of movements in gross impaired assets			
Balance at the beginning of the financial year	173	206	(16.0)
Recognition of new impaired assets.....	104	95	9.5
Increases in previously recognized impaired assets....	4	4	0
Impaired assets written off/sold during the year.....	(23)	(16)	(43.8)
Impaired assets which have been reclassified as performing assets or repaid	(114)	(116)	(1.7)
Balance at the end of the financial year	144	173	(16.8)

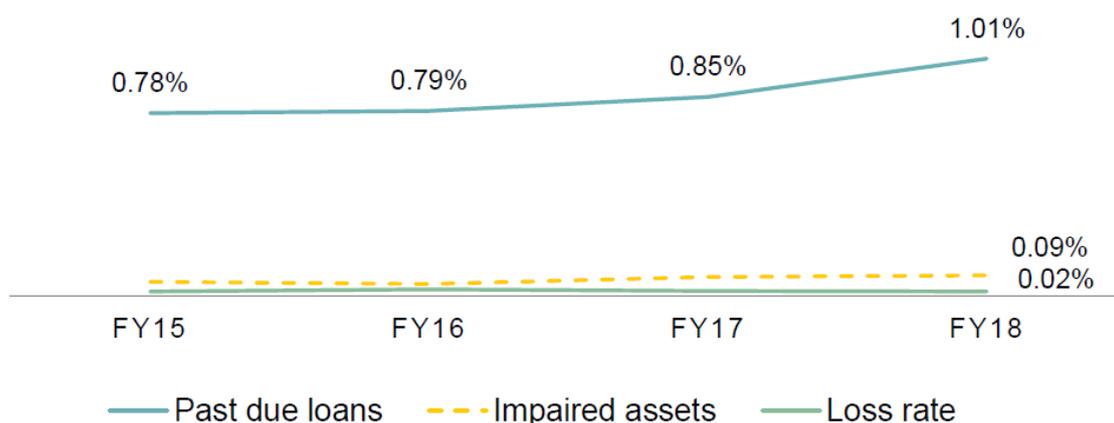
(1) Calculated as (gross impaired assets) / (gross loans and advances) for the end of the financial year.

(2) Calculated as (gross non-performing loans) / (gross loans and advances) for the end of the financial year.

Gross impaired assets decreased 16.8% from A\$173 million as at June 30, 2017 to A\$144 million as at June 30, 2018 (representing 0.25% of gross loans and advances), primarily due to a reduction in impaired agribusiness loans. Retail impaired assets increased by A\$3 million over the year to A\$37 million. As anticipated, a temporary increase in retail impaired assets in the first half of fiscal 2018 due to higher Mortgagee in Possession property sales has now started to reverse, following the processing of a number of mortgage insurance claims.

Past due loans not shown as impaired. Total home lending past due loans as a percentage of home loans increased from 0.85% as at June 30, 2017 to 1.01% as at June 30, 2018, predominately driven by changes to hardship and recoveries processes, implemented to better support customers genuinely experiencing hardship.

The table below illustrates home lending quality as a percentage of gross home loans:



A breakdown of collective and specific provisions as at June 30, 2018 and 2017 are as follows:

	Fiscal		Percentage Change
	2018	2017	
	<i>(A\$m)</i>		<i>(%)</i>
Collective provision			
Balance at the beginning of the financial year	96	108	(11.1)
Write-back against impairment losses	(5)	(12)	(58.3)
Balance at the end of the financial year	91	96	(5.2)
Specific provision			
Balance at the beginning of the financial year	44	56	(21.4)
New and increased individual provisioning	37	34	8.8
Write-back of provisions no longer required	(15)	(25)	(40.0)
Impairment provision written-off.....	(23)	(16)	43.8
Unwind of discount.....	(4)	(5)	(20.0)
Balance at the end of the financial year	39	44	(11.4)
Total provision for impairment – Banking activities	130	140	(7.1)
Equity reserve for credit losses⁽¹⁾			
Balance at the beginning of the financial year	82	85	(1.2)
Transfer from / (to) retained earnings	6	(3)	n/a
Balance at the end of the financial year	88	82	7.3
Pre-tax equivalent coverage	126	117	7.7
Total provision for impairment and equity reserve for credit losses – Banking activities.....	256	257	(0.4)

	As at June 30,	
	2018	2017
Provision for impairment expressed as a percentage of gross loans and advances are as follows:	%	
Collective provision.....	0.15	0.17
Specific provision.....	0.07	0.08
Total provision.....	0.22	0.25
Equity reserve for credit losses.....	0.21	0.21
Total provision and equity reserve for credit losses	0.43	0.46

- (1) The equity reserve for credit loss comprises transfers from retained profits required where the Bank's specific and collective provisions for impairment are insufficient relative to APRA's provisioning requirements. While this disclosure is additional to the requirements of AASBs and IFRS, common practice in the Australian reporting environment is to disclose the equity reserve for credit loss and associated ratios as presented in the table above.

A breakdown of gross loans and advances, impaired assets and specific provisions as at June 30, 2018 and 2017 are as follows:

	As at June 30, 2018 ⁽¹⁾			As at June 30, 2017 ⁽¹⁾		
	Gross Loans and Advances	Impaired Assets	Specific Provisions	Gross Loans and Advances	Impaired Assets	Specific Provisions
	(A\$m)					
Agribusiness.....	4,014	48	17	3,966	71	12
Construction and development..	732	1	1	578	3	1
Financial services	92	-	-	99	-	-
Hospitality	986	26	6	948	40	13
Manufacturing	234	2	-	274	2	-
Professional services	278	1	1	274	7	4
Property investment.....	2,448	8	3	2,080	5	3
Real estate mortgage	47,611	38	5	44,841	34	6
Personal	182	-	-	259	-	-
Government and public authorities	-	-	-	-	-	-
Other commercial and industrial	2,151	20	6	2,018	11	5
Total.....	58,728	144	39	55,337	173	44

- (1) The table as at June 30, 2018 and 2017 has been prepared in accordance with the Bank's APS 330 as in effect as of June 30, 2018 and 2017.

Comparison of fiscal 2017 to fiscal 2016

	Fiscal		Percentage Change
	2017	2016	
	(A\$m)		(%)
Net interest income	1,131	1,129	0.2
Other operating income			
Net banking fee and commission income.....	64	67	(4.5)
Net gains/(losses) on:			
Trading securities.....	3	1	200.0
Financial liabilities designated at fair value through the profit and loss	1	(1)	n/a
Derivative and other financial instruments.....	3	4	(25.0)
Other revenue	5	17	(70.6)
Other operating income	76	88	(13.6)
Total net operating income	1,207	1,217	(0.8)
Operating expenses	(638)	(653)	(2.3)
Profit before impairment loss on loans and advances	569	564	0.9
Impairment loss on loans and advances	(7)	(16)	(56.3)
Profit before income tax	562	548	2.6

Overview. Profit before income tax increased 2.6% from A\$548 million for fiscal 2016 to A\$562 million for fiscal 2017. The increase was primarily driven by lower operating and impairment loss on loans and advances. Growth in gross loans and advances of 1.9% from A\$54.3 billion as at June 30, 2016, to A\$55.3 billion as at June 30, 2017 was due to increased lending growth.

Drivers of the Bank's profit before tax for fiscal 2017 included:

- Total housing loans increased 1.3% to A\$44.8 billion as at June 30, 2017 from A\$44.3 billion as at June 30, 2016, reflecting the Group's early response to macro-prudential and responsible lending measures as well as the decision to refrain from participating in intense pricing competition during the first half of the financial year. Housing growth was driven by the introduction of new competitive offers, enhanced retention rates and enhanced loan approval processes in the second half of fiscal 2017. The competitive landscape for home lending was shaped by competitive pricing across both investor and owner-occupier segments as the industry responded to regulatory guidance and a historically low cash interest rate. Although competition in this segment remained high, the Bank continues to seek quality and profitable growth. Maintaining strong relationships with intermediaries remains integral to building a presence outside the Bank's traditional Queensland markets, with approximately 51% of the home lending portfolio outside Queensland as at June 30, 2018.
- Total business loans increased 5.2% to A\$10.2 billion as at June 30, 2017, from A\$9.7 billion as at June 30, 2016. The Bank remained focused on considered and disciplined segment diversification within its risk appetite while ensuring there is an appropriate return. The Bank is growing segments of the business lending book such as non-agricultural and non-development finance sectors, such as small business. The commercial (SME) portfolio increased by 7% to A\$5.7 billion as at June 30, 2017, with

the Bank continuing to focus on considered and disciplined growth while ensuring an appropriate return. The agribusiness portfolio increased 3.1% to A\$4.5 billion as at June 30, 2017, with the Bank balancing the pursuit of growth in the portfolio with loan quality and economic conditions.

- Total customer funding increased 1.7% from A\$36.2 billion as at June 30, 2016 to A\$36.8 billion as at June 30, 2017, principally due to growth in customer at-call deposits. The Bank's deposits-to-loans ratio was 66.6% as at June 30, 2017, compared with 66.7% as at June 30, 2016, and was within the Bank's target range of 60% to 70% throughout fiscal 2017.
- Net interest income grew 0.2% from A\$1,129 million for fiscal 2016 to A\$1,131 million for fiscal 2017, driven by price competition and cumulative impacts from regulatory and economic factors, which included, but are not limited to, cash rate changes, low economic growth, low interest rates, unemployment rates and regulatory requirements such as the NSFR and macro prudential measures. Net interest margin decreased from 1.86% for fiscal 2016 to 1.83% for fiscal 2017, which was reflective of a period of lower lending growth and margin compression, largely attributable to the ongoing impact of a record low interest rate environment and the prevailing conditions of highly competitive lending and deposits markets.
- Other operating income decreased 13.6% from A\$88 million for fiscal 2016 to A\$76 million for fiscal 2017. Low fee banking products continued to be a focus in the market and overall customer fees have remained relatively flat over the year. Higher mark to market gains on financial instruments are reflected in the full year position and other income generated from non interest-earning assets, for example, customer generated fees has reduced to sustainable levels during the year.
- Operating expenses decreased 2.3% from A\$653 million for fiscal 2016 to A\$638 million for fiscal 2017. This was primarily due to disciplined cost management in the low growth, low margin environment. The Bank continued to prioritize its recalibration of costs while investing in strategic projects and executing the Group strategy. The cost-to-income ratio for fiscal 2016 was 53.7% compared with 52.9% for fiscal 2017.
- Impairment loss on loans and advances decreased 56.3% from A\$16 million for fiscal 2016 to A\$7 million for fiscal 2017. Credit impairment loss in fiscal 2017 was 1 basis point of gross loans and advances, which was below the Bank's target through-the-cycle operating range of 0.10% to 0.20%. The reductions in both specific and collective provisions reflect the improving credit quality of the Bank's lending portfolio and the exiting of higher risk customer loans.

The Bank's consolidated effective tax rate for fiscal 2017 (as part of the Suncorp Group Limited consolidated tax group) was 29.9%, compared with 30.1% for fiscal 2016.

Lending Growth. The Bank's gross loans and advances, including securitized assets, grew 1.9% to A\$55.3 billion as at June 30, 2017 compared with A\$54.3 billion as at June 30, 2016.

	As at June 30,		Percentage Change
	2017	2016	
	<i>(A\$m)</i>		<i>(%)</i>
Housing loans.....	38,722	37,704	2.7
Securitized housing loans and covered bonds.....	6,122	6,548	(6.5)
Total housing loans	44,844	44,252	1.3
Consumer loans.....	254	312	(18.6)

	As at June 30,		Percentage Change
	2017	2016	
	<i>(A\$m)</i>		<i>(%)</i>
Retail loans	45,098	44,564	1.2
Commercial (SME).....	5,729	5,356	7.0
Agribusiness.....	4,497	4,360	3.1
Total business loans	10,226	9,716	5.2
Total lending	55,324	54,280	1.9
Other lending ⁽¹⁾	13	18	(27.8)
Gross loans and advances	55,337	54,298	1.9
Provision for impairment	(140)	(164)	(14.6)
Total loans and advances	55,197	54,134	2.0
Credit risk-weighted assets	26,543	26,444	0.4
Geographical breakdown – Total lending			
Queensland.....	29,288	29,132	0.5
Outside of Queensland.....	26,036	25,148	3.5
New South Wales.....	14,469	13,808	4.8
Victoria	5,684	5,499	3.4
Western Australia.....	3,683	3,747	(1.7)
South Australia and other.....	2,200	2,094	5.1
Total lending	55,324	54,280	1.9

(1) Other lending are primarily collateral deposits provided to derivative counterparties.

Retail loans increased 1.2% from A\$44.6 billion as at June 30, 2016 to A\$45.1 billion as at June 30, 2017. The competitive landscape for home lending was shaped by competitive pricing across both investor and owner-occupier segments as the industry responded to macroprudential measures such as investor lending and interest-only growth caps and a historically low cash rate. Although competition in this segment remained high, the Bank continues to seek quality and profitable growth. Home lending receivables (excluding securitized housing loans and covered bonds) increased 2.7% from A\$37.7 billion as at June 30, 2016 to A\$38.7 billion as at June 30, 2017, primarily due to improved momentum in the second half of fiscal 2017 driven by the introduction of new competitive offers, improved retention rates and improved loan approval processes. The intermediated channel remained integral to the Bank's retail customer acquisition and portfolio diversification strategy, particularly outside of Queensland. As at June 30, 2017, the Bank's portfolio outside of Queensland accounted for approximately 51% of its total home lending by portfolio outstanding. The Bank's lending growth also benefited from ongoing simplification and automation of loan origination processes combined with an emphasis on retention and post-settlement engagement.

Business loans increased 5.2% from A\$9.7 billion as at June 30, 2016 to A\$10.2 billion as at June 30, 2017. The commercial (SME) portfolio increased by 7.0% from A\$5.4 billion at June 30, 2016 to A\$5.7 billion as at June 30, 2017, with the Bank continuing to focus on considered and disciplined growth while ensuring an appropriate return within its risk appetite. The portfolio remained relatively well-diversified across industries, see "Suncorp-Metway-Limited — Business Banking" for a breakdown of the portfolio. As at June 30, 2017, 73% of the commercial (SME) loan portfolio was located within Queensland. The Bank's agribusiness loan portfolio increased 3.1% from A\$4.4 billion at June 30, 2016 to A\$4.5 billion as at June 30, 2017. Pursuit of growth in the agribusiness portfolio was balanced with improving loan quality, favorable agricultural conditions and improved commodity prices over the period. The Bank remains proud of its long heritage in agribusiness. While operating conditions for many customers across Australia have improved, the Bank continues to utilize a collaborative customer approach to supporting customers, employees and communities under stressed conditions. A clear risk appetite continues to guide decisions around new business.

Net Interest Income. Net interest income grew 0.2% from A\$1,129 million for fiscal 2016 to A\$1,131 million for fiscal 2017, driven by price competition and the cumulative impacts from regulatory and economic factors, which include, but are not limited to, cash rate changes, low economic growth, low interest rates, unemployment rates, and regulatory requirements such as the NSFR and macro prudential measures.

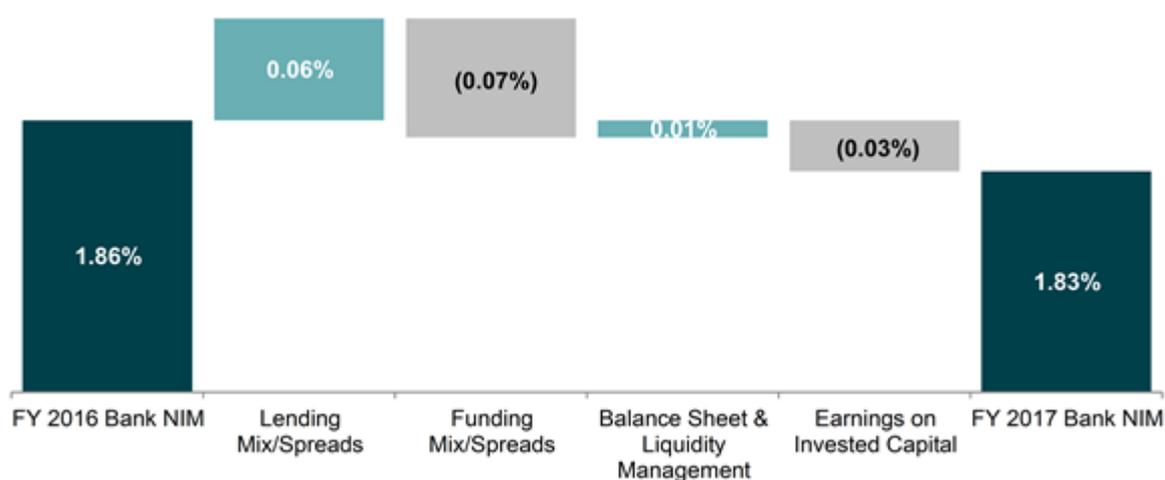
	Fiscal		Percentage Change
	2017	2016	
	(A\$m)		(%)
Net interest income			
Interest income.....	2,481	2,644	(6.2)
Interest expense.....	(1,350)	(1,515)	(10.9)
Total net interest income	1,131	1,129	0.2

Net interest margin decreased from 1.86% for fiscal 2016 to 1.83% for fiscal 2017, which reflected a period of lower lending growth and margin compression, largely attributable to the ongoing impact of a record low interest rate environment and the prevailing conditions of highly competitive lending and deposits markets.

	Fiscal	
	2017	2016
	(%)	
Net interest margin⁽¹⁾		
Interest-earning assets.....	1.83	1.86
Lending assets.....	2.09	2.14

(2) Based on average statement of financial position.

The table below illustrates the movements of the Bank's net interest margin from 1.86% for the fiscal 2016 to 1.83% for fiscal 2017.



The table below illustrates the Bank's average statement of financial position and annualized average interest rate, as broken down by asset type for fiscal 2017 and 2016.

	Fiscal 2017			Fiscal 2016		
	Average Balance	Interest	Average Rate	Average Balance	Interest	Average Rate
	(A\$m)		(%)	(A\$m)		(%)
Assets						
Interest earning assets						
Trading and investment securities	7,817	205	2.6	8,131	246	3.0
Gross loans and advances	54,047	2,276	4.2	52,691	2,398	4.6
Total interest earning assets	61,864	2,481	4.0	60,822	2,644	4.4
Non-interest earning assets						
Other assets (including loan provisions)	1,092			1,010		
Total non-interest earning assets	1,092			1,010		
Total assets	62,956			61,832		
Liabilities						
Interest-bearing liabilities						
Customer deposits	35,819	714	2.0	34,527	775	2.2
Wholesale liabilities	21,622	603	2.8	21,864	704	3.2
Subordinated loans	742	33	4.4	742	36	4.9
Total interest-bearing liabilities	58,183	1,350	2.3	57,133	1,515	2.7
Non-interest-bearing liabilities						
Other liabilities	696			726		
Total non-interest-bearing liabilities	696			726		
Total liabilities	58,879			57,859		
Average shareholders' equity	4,077			3,973		
Analysis of interest margin and spread						
Interest earning assets	61,864	2,481	4.0	60,822	2,644	4.4
Interest-bearing liabilities	58,183	1,350	2.3	57,133	1,515	2.7
Net interest spread			1.7			1.7
Interest-earning assets net interest margin	61,864	1,131	1.8	60,822	1,129	1.9

	Fiscal 2017			Fiscal 2016		
	Average Balance	Interest	Average Rate	Average Balance	Interest	Average Rate
	(A\$m)		(%)	(A\$m)		(%)
Lending assets net interest margin	54,047	1,131	2.1	52,691	1,129	2.1

Other operating income. Other operating income decreased 13.6% from A\$88 million for fiscal 2016 to A\$76 million for fiscal 2017. Low fee banking products continued to be a focus in the market and overall customer fees remained relatively flat over the 2017 fiscal year. Higher mark-to-market gains on financial instruments are reflected in the full year position and other income has reduced to sustainable levels during the year.

	Fiscal		Percentage Change
	2017	2016	
	(A\$m)		(%)
Other operating income			
Net banking fee and commission income	64	67	(4.5)
Net gains/(losses) on:			
Trading securities	3	1	200.0
Financial liabilities designated at fair value through the profit and loss.....	1	(1)	n/a
Derivative and other financial instruments	3	4	(25.0)
Other revenue.....	5	17	(70.6)
Other operating income	76	88	(13.6)

Operating Expenses. Operating expenses decreased 2.3% from A\$653 million for fiscal 2016 to A\$638 million for fiscal 2017. This was primarily due to disciplined cost management in the low growth, low margin environment. The Bank continued to prioritize its recalibration of costs while investing in strategic projects and executing the Group strategy. The cost-to-income ratio for fiscal 2016 was 53.7% compared with 52.9% for fiscal 2017.

Loan Impairment. Impairment loss on loans and advances decreased 56.3% from A\$16 million for fiscal 2016 to A\$7 million for fiscal 2017. Credit impairment loss in fiscal 2017 were 1 basis point of gross loans and advances, which was below the Bank's target through-the-cycle operating range of 0.10% to 0.20%. The reductions in both specific and collective provisions reflected the improving credit quality of the Bank's lending portfolio and the exit of higher risk customer loans.

	As at June 30,		Percentage Change
	2017	2016	
	(A\$m)		(%)
Gross balances of impaired loans			
Retail.....	34	27	25.9
Agribusiness.....	79	117	(32.5)
Commercial (SME).....	60	62	(3.2)
Gross impaired assets.....	173	206	(16.0)
Specific provision for impairment	(44)	(56)	(21.4)
Net impaired assets	129	150	(14.0)

	As at June 30,		Percentage Change
	2017	2016	
	<i>(A\$m)</i>		<i>(%)</i>
Size of gross individual impaired assets			
Less than one million	38	22	72.7
Greater than one million but less than ten million.....	73	117	(37.6)
Greater than ten million	62	67	(7.5)
Gross impaired assets	173	206	(16.0)
Past due loans not shown as impaired assets			
Impaired assets do not include loans accruing interest which are in arrears 90 days or more where the loans are well secured. Interest revenue continues to be recognized in the contribution to profit. The value of past due loans equals			
	426	404	5.4
Gross non-performing loans	599	610	(1.8)
Gross impaired assets as a percentage of gross loans and advances ⁽¹⁾	0.31%	0.38%	
Gross non-performing loans as a percentage of gross loans and advances ⁽²⁾	1.08%	1.12%	

	Fiscal		Percentage Change
	2017	2016	
	<i>(A\$m)</i>		<i>(%)</i>
Analysis of movements in gross impaired assets			
Balance at the beginning of the financial year.....	206	218	(5.5)
Recognition of new impaired assets.....	95	134	(29.1)
Increases in previously recognized impaired assets	4	6	(33.3)
Impaired assets written off/sold during the year	(16)	(53)	(69.8)
Impaired assets which have been reclassified as performing assets or repaid.....	(116)	(99)	17.2
Balance at the end of the financial year	173	206	(16.0)

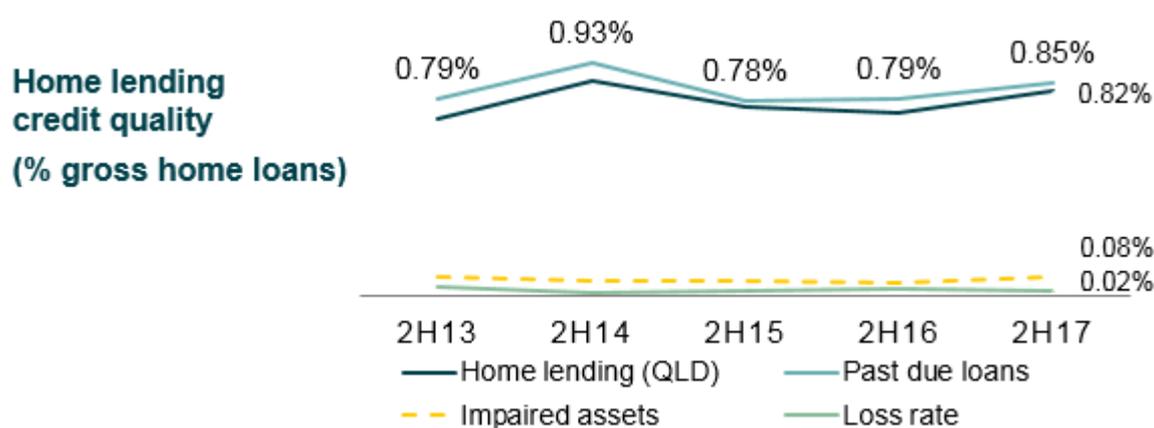
(1) Calculated as (gross impaired assets) / (gross loans and advances) for the end of the financial year.

(2) Calculated as (gross non-performing loans) / (gross loans and advances) for the end of the financial year.

Gross impaired assets decreased 16.0% from A\$206 million as at June 30, 2016 to A\$173 million as at June 30, 2017 (representing 0.31% of gross loans and advances), primarily due to a reduction in Agribusiness impaired assets as a result of favorable seasonal conditions, strong agricultural commodity prices for beef and legumes, the lower Australian dollar and the sale of rural

property assets by one large customer. The Bank continues to monitor emerging issues on an individual exposure basis and has decided to maintain its existing overlay provisions.

Past due loans not shown as impaired. Total home lending past due loans as a percentage of home loans increased from 0.79% as at June 30, 2016 to 0.85% as at June 30, 2017, mainly due to increased housing loan arrears in Queensland and Western Australia driven by economic factors such as unemployment rates, rental vacancy rates and the impact of the mining slowdown, and changes in the hardship process introduced in December 2016.



A breakdown of collective and specific provisions as at June 30, 2017 and 2016 are as follows:

	Fiscal		Percentage Change
	2017	2016	
	<i>(A\$m)</i>		<i>(%)</i>
Collective provision			
Balance at the beginning of the financial year	108	126	(14.3)
Write-back against impairment losses	(12)	(18)	(33.3)
Balance at the end of the financial year	96	108	(11.1)
Specific provision			
Balance at the beginning of the financial year	56	82	(31.7)
New and increased individual provisioning	34	54	(37.0)
Write-back of provisions no longer required	(25)	(22)	13.6
Impairment provision written-off	(16)	(53)	(69.8)
Unwind of discount	(5)	(5)	-
Balance at the end of the financial year	44	56	(21.4)
Total provision for impairment – Banking activities	140	164	(14.6)
Equity reserve for credit losses⁽¹⁾			
Balance at the beginning of the financial year	85	146	(41.8)
Transfer from / (to) retained earnings	(3)	(61)	(95.1)
Balance at the end of the financial year	82	85	(3.5)
Pre-tax equivalent coverage	117	121	(3.3)
Total provision for impairment and equity reserve for credit losses – Banking activities	257	285	(9.8)

	As at June 30,	
	2017	2016
Provision for impairment expressed as a percentage of gross loans and advances are as follows:	%	
Collective provision.....	0.17	0.20
Specific provision	0.08	0.10
Total provision.....	0.25	0.30
Equity reserve for credit losses.....	0.21	0.22
Total provision and equity reserve for credit losses	0.46	0.52

- (1) The equity reserve for credit loss comprises transfers from retained profits required where the Bank's specific and collective provisions for impairment are insufficient relative to APRA's provisioning requirements. While this disclosure is additional to the requirements of AASBs and IFRS, common practice in the Australian reporting environment is to disclose the equity reserve for credit loss and associated ratios as presented in the table above.

A breakdown of impaired assets and specific provisions as at June 30, 2017 and 2016 are as follows:

	As at June 30, 2017 ⁽¹⁾			As at June 30, 2016 ⁽¹⁾		
	Gross Loans	Impaired Assets	Specific Provisions	Gross Loans	Impaired Assets	Specific Provisions
Agribusiness.....	3,966	71	12	3,952	105	21
Construction and development	578	3	1	528	8	5
Financial services.....	99	-	-	92	-	-
Hospitality.....	948	40	13	902	21	3
Manufacturing.....	274	2	-	278	1	1
Professional services.....	274	7	4	252	7	4
Property investment	2,080	5	3	1,953	14	4
Real estate mortgage	44,841	34	6	44,270	24	4
Personal.....	259	-	-	376	8	5
Other commercial and industrial.....	2,018	11	5	1,695	18	9
Total	55,337	173	44	54,298	206	56

- (1) The table as at June 30, 2017 and 2016 has been prepared in accordance with the Bank's APS 330 as in effect as of June 30, 2017 and 2016.

Liquidity and Capital Resources

Liquidity

Liquidity risk is the risk that the Bank is unable to meet its financial obligations as they fall due. These obligations include the repayment of deposits on-demand or at their contractual maturity dates, the repayment of borrowings and loan capital as they mature, the payment of operating expenses and taxation and the ability to fund new and existing loan and contractual commitments.

The Board of the Group is ultimately responsible for the sound and prudent management of liquidity risk. Under authority of the Group's Board, the Group Board Risk Committee has responsibility for oversight of liquidity risk. The Group Board Risk Committee approves the statement of liquidity risk tolerance, the liquidity management strategy and policy, the funding strategy and contingency funding plan, at least annually. The Group from time to time establishes policies and frameworks that are applicable to the entire Group, including the Bank. The Group has established a Liquidity Management Policy relevant to all lines of business, which allows for a more principles-based approach to Liquidity Management Policy implementation. This policy was approved at the July 2017 meeting of the Group Board Risk Committee.

Executive management of liquidity and funding risk is delegated to the Bank Asset and Liability Committee which establishes, manages and enforces the Bank's Liquidity and Funding Framework and endorses and monitors the Bank's funding strategy to ensure liquidity and funding risk is managed in accordance with the approved risk tolerance. The primary objective of the Liquidity and Funding Framework and Liquidity Management Policy is to ensure that the Bank has sufficient funds available to meet all of the Bank's known and potential commitments on a normal, going concern basis and in a crisis situation. Liquidity risk is managed using a framework that includes going concern and crisis scenario analysis, minimum liquid asset ratios, liquidity concentration limits and other supplementary management trigger limits.

The Liquidity and Funding Framework establishes the risk, compliance and governance structure to measure, monitor and manage liquidity risk and funding risk under APRA's Prudential Standard *APS 210: Liquidity* ("APS 210"). The framework was endorsed by the Group Board Risk Committee in September 2017. See "Regulation and Supervision — APRA's prudential supervision — Liquidity."

Under the key principles of the current APS 210, each ADI:

- is responsible for the sound management of its liquidity risk and must have a robust framework to manage its liquidity risk accordingly;
- must at all times maintain sufficient liquidity to meet its obligations as they fall due and hold a minimum level of HQLA to survive a severe liquidity stress;
- must ensure that its activities are funded with stable sources of funding on an ongoing basis; and
- must inform APRA as soon as possible of any concerns it has about its current or future liquidity, and its plans to address these concerns. In particular, if an ADI experiences a severe liquidity stress, it must notify APRA immediately and advise of the action that is being taken to address the situation.

The Bank's funding risk is managed through the sourcing of customer deposits and long-term funding to provide the majority of asset-lending funds. Funding capacity is monitored and diversity in the Bank's funding portfolio is managed with a consideration for product, tenor, geography and customer concentrations.

Sources of Liquidity

The Bank's principal sources of liquidity are:

- Customer funding, comprising customer deposits (A\$38.56 billion as at June 30, 2018); and
- Wholesale funding, comprising:
 - US\$15 billion Euro Medium-Term Notes Program and Euro Commercial Paper Program (A\$0.00 outstanding as at June 30, 2018);
 - Australian Medium-Term Notes and Transferable Certificate of Deposit Program with an unlimited principal amount and Negotiated Certificates of Deposit (A\$10.27 billion outstanding as at June 30, 2018);
 - US\$5 billion Global Covered Bond Programme (A\$2.04 billion outstanding as at June 30, 2018);
 - Securitization of residential mortgages through the APOLLO series trusts – (9 term trusts with A\$4.85 billion outstanding as at June 30, 2018);
 - US\$5 billion United States Commercial Paper Program (A\$1.99 billion outstanding as at June 30, 2018); and
 - US\$15 billion U.S. Medium-Term Notes Program (A\$2.77 billion outstanding as at June 30, 2018).

Funding Profile

The table below illustrates the Bank's current retail and wholesale funding sources as at June 30, 2018, 2017 and 2016.

	As at June 30,		
	2018	2017	2016
	<i>(A\$m)</i>		
Customer funding			
<i>Customer deposits</i>			
At-call deposits.....	20,289	18,945	17,758
Term deposits.....	18,272	17,895	18,471
Total customer funding	38,561	36,840	36,229
Wholesale funding			
<i>Domestic funding</i>			
Short-term wholesale.....	5,442	6,118	6,511
Long-term wholesale.....	4,863	4,062	3,588
Covered Bonds.....	2,037	2,491	3,149
Subordinated notes.....	742	742	742
<i>Overseas funding⁽¹⁾</i>			
Short-term wholesale.....	2,040	2,469	2,681
Long-term wholesale.....	2,954	2,663	3,123
Total wholesale funding	18,078	18,545	19,794

	As at June 30,		
	2018	2017	2016
	(A\$m)		
Total funding (excluding securitization)	56,639	55,385	56,023
Securitized funding			
APS 120 qualifying ⁽²⁾	4,809	3,050	2,345
APS 120 non-qualifying	39	38	199
Total securitized funding	4,848	3,088	2,544
Total funding (including securitization)	61,487	58,473	58,567
Total funding is represented on statement of financial position by:			
Deposits	38,561	36,840	36,229
Short-term borrowings	7,482	8,587	9,192
Securitization liabilities	4,848	3,088	2,544
Debt issues ⁽³⁾	9,854	9,216	9,860
Subordinated notes	742	742	742
Total	61,487	58,473	58,567

(1) Foreign currency borrowings are hedged back into Australian dollars.

(2) Qualifies for capital relief under APS 120.

(3) After fiscal 2018, the Bank issued A\$100 million (US\$74 million) of Australian Medium Term Notes on July 18, 2018 and A\$750 million (US\$540 million) of Covered Bonds on September 13, 2018, which are not reflected in this table.

The following table illustrates the Bank's maturity profile of its short-term and long-term indebtedness as at June 30, 2018, 2017 and 2016:

	Short-term	Long-term	As at June 30,		
			2018	2017	2016
	(A\$m)				
0 to 3 months	4,398	633	5,031	6,703	8,063
3 to 6 months	2,476	1,781	4,257	3,806	3,336
6 to 12 months	608	2,280	2,888	819	1,832
1 to 3 years	-	7,001	7,001	5,874	4,125
3+ years	-	3,749	3,749	4,431	4,982
Total wholesale funding instruments	7,482	15,444	22,926	21,633	22,338

The Bank has a tiered limit structure to ensure the amount of qualifying liquid assets held is always sufficient to satisfy APRA's Liquidity Coverage Ratio ("LCR") requirements (i.e., with a buffer above the APRA Prudential Limit of 100% and the Bank's internal Board limit of 103%). This means that the amount of qualifying liquid assets held will always be sufficient to cover net cash outflows, comprising of the expected runoff of liabilities/commitments less the inflow of contractual receivables,

over a 30-day stress scenario. The Bank was granted a A\$4.7 billion Committed Liquidity Facility (“CLF”) with the RBA by APRA for calendar 2018 and has applied for a CLF for calendar 2019, with a response from APRA expected to be received by September 30, 2018. The CLF is available for Australian dollar-denominated cash outflows and has a 15 basis point commitment fee, with additional cost if utilized. It is collateralized by securities which are repo-eligible with the RBA, which includes internal residential mortgage backed securities (“RMBS”). The Bank applies to APRA on an annual basis for the CLF.

The Bank also has access to contingent liquidity in a crisis, including A\$4.3 billion (cash equivalent as at June 30, 2018) of untapped on-balance sheet RMBS as part of the Apollo Series 2008-1R Trust, which is the Bank’s internal RMBS, some of which is allocated to the CLF, and additional A\$18.1 billion (cash equivalent as at June 30, 2018) of mortgages that could be included in the facility if required.

The A+/A1 rating of the Bank enables it to access a range of wholesale funding products and markets, while its customer deposit base permits the Bank to be less reliant on the more expensive offshore term funding markets. This provides the Bank with funding flexibility and the potential capacity for future growth.

Customer Funding. The Bank has sought to broaden its deposit base nationally and pursue quality stable customer deposits to drive its deposits-to-loans ratio towards the top end of its target range of 60-70%.

Customer deposits are managed to support the Bank’s lending growth, liquidity and revenue objectives. Total customer funding increased 4.7% from A\$36.8 billion as at June 30, 2017 to A\$38.6 billion as at June 30, 2018, principally due to growth in customer at-call deposits driven by investment in new product offerings, enhanced digital capabilities and functionality including the introduction of digital wallets. The Bank continues to manage customer deposits in line with its lending growth, with the deposits-to-loans ratio of 65.7% at June 30, 2018, within the Bank’s target range of 60% to 70%. The Bank’s at-call deposits grew 7.1% from A\$18.9 billion at June 30, 2017 to A\$20.3 billion at June 30, 2018. The Bank’s term deposits increased 2.1% from A\$17.9 billion at June 30, 2017 to A\$18.3 billion at June 30, 2018. The Bank continues to rebalance the customer deposit portfolio and reduce reliance on this relatively expensive funding source. Customer deposits provided a relatively steady source of funding as the Bank has a well-established term deposit business with relatively strong retention historically among its existing customers.

Wholesale Funding. During fiscal 2018, the Bank issued A\$5.5 billion in term wholesale issuance. This included, A\$500 million (US\$390.8 million) five-year senior unsecured securities on August 16, 2017, and A\$150 million (US\$115.1 million), an increase to the Covered Bond Series 2016-2 on August 24, 2017. Furthermore, it included A\$800 million of one-year senior unsecured notes, A\$450 million of two-year senior unsecured notes, A\$1.50 billion of RMBS with a weighted average life of 4.5 years in September 2017 and A\$1.25 billion of RMBS with a weighted average life of 4.5 years in April 2018. The Bank issued US\$500 million of three-year senior unsecured medium term notes in November 2017 and A\$200 million (US\$156.2 million) one-year senior unsecured securities on February 5, 2018. After fiscal 2018, the Bank issued A\$100 million (US\$74 million) of Australian Medium Term Notes on July 18, 2018 and A\$750 million (US\$540 million) of Covered Bonds on September 13, 2018, which are not reflected in the table above.

During fiscal 2017, the Bank issued A\$4.1 billion in term wholesale issuance. This included the Bank’s inaugural ten-year issuances in both senior unsecured and covered formats, respectively for A\$25 million and A\$450 million. Furthermore, it included A\$900 million of one-year senior unsecured notes, A\$650 million of two-year senior unsecured notes and A\$1.25 billion of RMBS with a weighted average life of 4.5 years in February 2017. The Bank also issued US\$100 million of three-year senior unsecured medium term notes in April 2017 and US\$500 million of five-year senior unsecured medium term notes in May 2017.

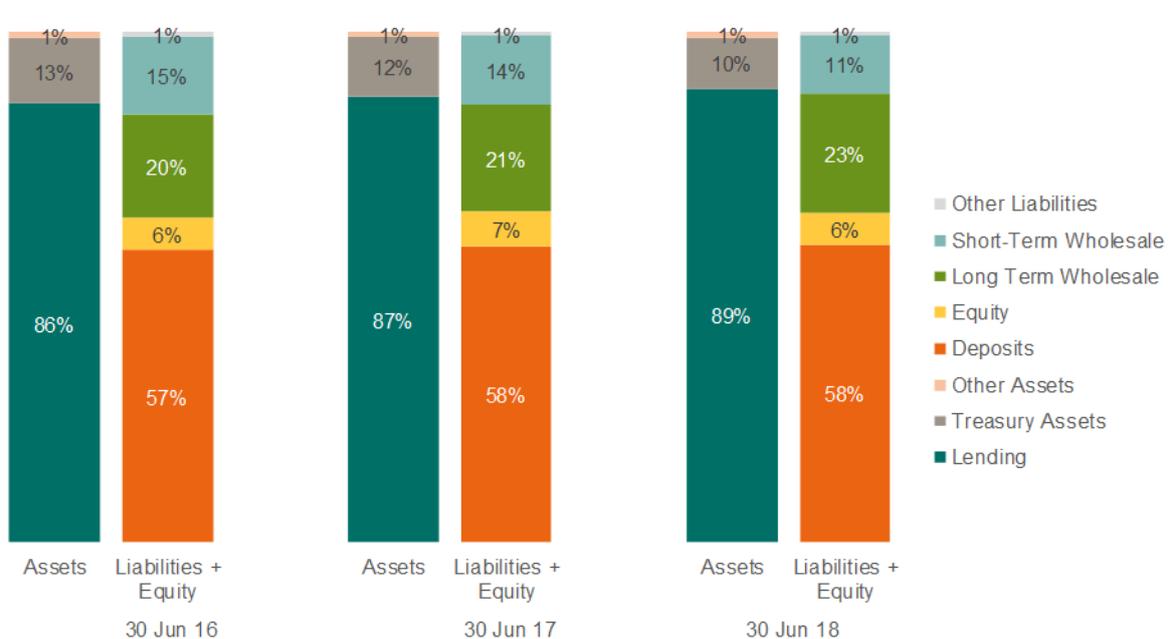
During fiscal 2016, the Bank issued A\$1.5 billion of five-year senior unsecured notes in October 2015 and April 2016 and A\$500 million of senior unsecured notes with maturities between 12 and 18 months. Furthermore, the Bank issued US\$500 million of three-year senior unsecured notes in May 2016. The Bank also issued A\$500 million of five-year covered bonds in June 2016. After the fiscal 2016 year end, the Bank on August 24, 2016 issued A\$350 million (US\$260 million) of covered bonds due 2026.

The Bank operates what it believes to be an appropriate wholesale funding instrument duration profile given its strong customer deposits-to-loans ratio. Securitization represents a large proportion of wholesale funding with a maturity of greater than 12 months. While this funding amortizes over time, its rate of duration decline is lower than other term funding instruments. This reduces the profile of future funding maturity towers and is important in reducing refinancing risk.

Bank Funding Composition. The following chart outlines the Bank’s funding composition as at June 30, 2018, 2017 and 2016. The Bank adopts a conservative approach to managing funding and liquidity risk, which is aimed at ensuring a strong and sustainable funding profile that supports balance sheet growth. The Bank’s key funding and liquidity management strategies include:

- Increasing stable deposits combined with an appropriate NSFR position;
- Maintaining a sustainable and diversified funding base across a range of long-term wholesale markets such as covered bond, domestic and offshore senior unsecured, and RMBS;
- Lengthening the weighted average tenor of new long-term wholesale funding;
- Minimizing the impact of market volatility by managing the maturity profile of liabilities; and
- Ensuring short-term resilience by managing HQLA comfortably above net cash outflows under various stress scenarios.

The resulting change in the balance sheet composition is shown in the chart below.



Credit Ratings

As of the date of this Report, credit ratings for the Bank's short-term and long-term senior unsecured debt were as follows:

	Short-term debt	Long-term debt	Outlook
Standard & Poor's.....	A1	A+	Stable
Moody's Investors Service, Inc.	P1	A1	Stable
Fitch, Inc.	F1	A+	Stable

Note: Ratings are not a recommendation to purchase, hold or sell securities, and may be changed, suspended or withdrawn at any time.

Cash Flow Analysis

Set forth below is a summary of the Bank's cash flow for the periods indicated. See the consolidated statements of cash flows in the 2018 annual financial statements, 2017 annual financial statements and 2016 annual financial statements for more detailed cash flow information.

	Fiscal		
	2018	2017	2016
		<i>(A\$m)</i>	
Cash flows from operating activities	(2,650)	(770)	(1,270)
Cash flows from investing activities	328	871	1,148
Cash flows from financing activities	1,734	71	481
Net increase / (decrease) in cash and cash equivalents	(588)	172	359

Cash Flows From Operating Activities

Comparison of fiscal 2018 to fiscal 2017

Cash outflows received from operating activities increased from a cash outflow of A\$770 million in fiscal 2017 to a cash outflow of A\$2,650 million in fiscal 2018. The increase in cash outflows is largely attributable to increased cash outflows from loans and advances of A\$2,354 million exceeding the increase in cash inflows from deposits and short-term borrowings of A\$579 million. The increase in cash outflows from loans and advances in fiscal 2018 was a result of increased lending performance primarily from housing loans whereby the portfolio grew by A\$2.76 billion or 6.1%, which was driven by the increased focus on process optimization and customer retention and business loans which grew by A\$0.70 billion or 6.9%, which was driven by targeted commercial growth, primarily in small business and property investment. Increased cash inflows from deposits and short-term borrowings of A\$585 million in fiscal 2018, compared to A\$6 million in fiscal 2017, were driven by the successful launch of the growth saver product and increases in other saving products due to the competitive pricing on offer.

Comparison of fiscal 2017 to fiscal 2016

Cash outflows used in operating activities decreased from a cash outflow of A\$1,270 million in fiscal 2016 to a cash outflow of A\$770 million in fiscal 2017. During fiscal 2017, there was a decrease in customer deposits and short-term borrowings, which resulted in an outflow of A\$24 million, compared with fiscal 2016, during which there was an increase in customer deposits and short-term borrowings, which resulted in a cash inflow of A\$857 million. The movement in customer deposits and

short-term borrowings is primarily driven from a decrease in the short-term wholesale funding book in fiscal 2017. During fiscal 2017, the net cash outflow relating to gross loans and advances was A\$1,072 million compared to A\$2,398 million net cash outflow in fiscal 2016. The decrease was primarily due to lower lending growth in gross loans and advances in fiscal 2017 of 1.9% compared with 4.5% for fiscal 2016.

Cash Flows From Investing Activities

Comparison of fiscal 2018 to fiscal 2017

Cash flows from investment activities decreased from a cash inflow of A\$871 million in fiscal 2017 to a cash inflow of A\$328 million in fiscal 2018. This is in line with the increase in CLF size (from \$3.8 billion for the 2017 calendar year to \$4.7 billion for the 2018 calendar year) which allowed for an increase in the amount of CLF collateral supported by self-securitization, reducing the Bank's investment securities as at June 30, 2018.

Comparison of fiscal 2017 to fiscal 2016

Cash flows from investment activities decreased from a cash inflow of A\$1,148 million in fiscal 2016 to a cash inflow of A\$871 million in fiscal 2017. This was largely due to a decrease in held-to-maturity debt securities during fiscal 2017.

Cash Flows From Financing Activities

Comparison of fiscal 2018 to fiscal 2017

Cash flows from financing activities increased from a cash inflow of A\$71 million in fiscal 2017 to a cash inflow of A\$1,734 million in fiscal 2018. This was largely due to increased cash inflows from the insurances of securitized liabilities of A\$2.75 billion in fiscal 2018 compared to A\$1.25 billion in fiscal 2017, coupled with a decrease in cash outflows in fiscal 2018 from the reduction in repayments for debt issued. This was partially offset by cash outflows related to the net payment of A\$275 million for the buy back and issue of capital notes of A\$175 million in fiscal 2018.

Comparison fiscal 2017 to fiscal 2016

Cash flows from financing activities decreased from a cash inflow of A\$481 million in fiscal 2016 to a cash inflow of A\$71 million in fiscal 2017. This was largely due to cash inflows from issuances of securitized liabilities of A\$1,250 million being offset by the cash outflows related to the repayment of A\$184 million of matured AUD denominated debts, net A\$314 million of matured US denominated debt and run off in securitization liabilities totaling A\$707 million.

Contractual Obligations

Each fiscal year the Bank prepares an analysis of its contractual commitments. See Note 26 to the 2018 annual financial statements for a quantitative and qualitative discussion of these risks. The Bank's most significant contractual obligation is the commitments to provide loans and advances to customers, which was A\$8,619 million as at June 30, 2018.

Off-Balance Sheet Transactions

In the ordinary course of business and primarily to facilitate client transactions, the Bank enters into off-balance sheet arrangements with unconsolidated entities of the Group. Under AASBs and IFRS all such entities are consolidated where the Bank is exposed or has rights to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the investee. In accordance with the Group's policies, exposure to any of these transactions is not carried at

a level that would have a material effect on the financial condition of the Bank. The impact on the Bank's consolidated statement of comprehensive income from these off-balance sheet arrangements is not considered material by the Bank.

Derivative Financial Instruments

Derivatives are used by the Bank to manage interest rate and foreign exchange risk. The use of derivatives to mitigate interest rate risk and currency risk includes the use of exchange traded cash, bill and bond futures, interest rate swaps, forward rate agreements, over-the-counter ("OTC") forward foreign exchange contracts, foreign exchange and cross currency swaps and interest rate and foreign exchange options. Derivative restrictions are designed to either prevent gearing or to limit unrealized and potential losses. Counterparty risk procedures are in place for OTC-type derivatives. As at June 30, 2018, there was no significant counterparty exposure to any one single entity. For a further discussion of the Bank's hedging activities, see Note 13 to the 2018 annual financial statements.

Quantitative and Qualitative Disclosures about Market Risk

Each fiscal year the Bank prepares an analysis of market risk as it applied to the Bank and a quantitative analysis of the Bank's value at risk for interest rates and foreign exchange, individually and in the aggregate. See Note 25.3 to the 2018 annual financial statements for a quantitative and qualitative discussion of these risks.

Capital Adequacy

As discussed under "Regulation and Supervision," the Bank must comply with separate regulatory capital adequacy prudential standards and guidelines from the Group. The standards and guidelines are prescribed by, and are continually being refined by, APRA. Regulatory capital will differ from statutory accounting capital due to the inclusion of some liabilities such as preference shares and subordinated debt for the purposes of calculating regulatory capital, and the deduction of intangible assets such as goodwill and software assets from regulatory capital. See "Selected Financial Information—Regulatory Capital and Ratios" for details of the Bank's Tier 1 and Tier 2 capital as at June 30, 2018, 2017, 2016 and 2015.

For a discussion of the Bank's capital adequacy requirements and how its ratios are calculated, see "Regulation and Supervision."

APS 330 details the market disclosure requirements for Australian domiciled banks. APS 330 requires qualitative and quantitative disclosure of risk management practices and capital adequacy. These disclosures are required to be published by the Bank within 40 business days of the reporting date and are posted on the Bank's U.S. Investors' Website.

The Board of Directors is accountable to ensure that management of the Bank has established an internal capital adequacy assessment process ("ICAAP") in order to ensure that the Bank satisfies both the capital adequacy prudential standards and guidelines set by APRA and meets the internal capital targets approved by the Board. The Board has ultimate responsibility for the Bank's ICAAP and delegates to the Bank Asset and Liability Committee.¹

As part of the Bank's ICAAP, the Bank has a process for restoring capital to target levels if required. This may include support from the Group from time to time to meet capital targets, including a Common Equity Tier 1 ("CET1") ratio in excess of 8.5%. As at June 30, 2018, the Group's investment

¹ The Board delegates authority to the Group CEO who in turn delegates to the CEO Banking and Wealth to form management committees to assist in monitoring and oversight of risks within Banking and Wealth. The CEO Banking and Wealth has authorized Bank Asset and Liability Committee to ensure the Bank implements and executes an ICAAP.

in the Bank was comprised of ownership of A\$3.9 billion in ordinary shares of the Bank, A\$550 million of the Bank's subordinated notes qualifying as Additional Tier 1 Capital and A\$670 million of the Bank's subordinated notes qualifying as Tier 2 Capital. On September 5, 2018, Suncorp Group Limited issued a further A\$600 million wholesale subordinated notes which is expected to fund the refinancing of the A\$670 million Bank Tier 2 Capital at the optional redemption date in November 2018. This will reduce the Bank's Tier 2 Capital which is currently in excess of its target levels. The Bank has also issued a floating rate capital note which is eligible for transitional arrangements, per APRA prudential standards. Under the transitional arrangements, the amount currently recognized for regulatory capital purposes is A\$72 million. In February 2018, as part of the capital management between the Bank and the Group, the Bank declared a dividend to the Group of A\$117 million. In August 2018, as part of the capital management between the Bank and the Group, the Bank declared a dividend to the Group of A\$76 million.

For details of the Bank's Tier 1 and Tier 2 Capital as at June 30, 2018, 2017, 2016 and 2015, see "Selected Financial Information — Regulatory Capital and Ratios."

REGULATION AND SUPERVISION

Overview

The principal regulators that supervise and regulate the Bank's activities are APRA, ASIC, the RBA, the ACCC, AUSTRAC and the ASX.

Set out below is a summary of certain key Australian legislative provisions that are applicable to the Bank's operations, and a summary of the functions of each of the principal regulators.

APRA

General

APRA is the prudential regulator of the Australian financial services industry. APRA establishes and enforces prudential standards and practices designed to ensure that, under all reasonable circumstances, financial promises made by institutions under APRA's supervision are met within a stable, efficient and competitive financial system. The Bank is an ADI, and, as such, is subject to prudential regulation and supervision by APRA. The Bank has corporate governance and policy frameworks designed to meet APRA's requirements for ADIs. APRA has wide powers to act in the interests of depositors if an ADI is in difficulty.

In its supervision of ADIs, APRA focuses on capital adequacy, liquidity, market risk, credit risk, operational risk, associations with related entities, large exposures to unrelated entities and funds management, securitization and covered bonds activities and governance. APRA discharges its responsibilities by requiring ADIs to regularly provide it with reports which set forth a broad range of information, including financial and statistical information relating to their financial position and information in respect of prudential and other matters. This information is not generally available to investors. APRA may also exercise certain investigative powers if an ADI fails to provide information about its financial stability or becomes unable to meet its obligations.

In carrying out its supervisory role, APRA supplements its analysis of statistical data collected from ADIs with selective "on site" visits and formal meetings with the ADIs' senior management and external auditors. The external auditors provide additional assurance to APRA that prudential standards applicable to ADIs are being observed, statistical and financial data provided by ADIs to APRA are reliable, and that statutory and other banking requirements are being met. External auditors are also required to undertake targeted reviews of specific risk management areas as requested by APRA. APRA may also exercise certain investigative powers if an ADI fails to provide information about its financial stability or becomes unable to meet its obligations.

APRA is also responsible for the prudential regulation and supervision of life and general insurance companies and superannuation funds ultimately for the benefit of policyholders and superannuation fund beneficiaries.

Under the Australian Banking Act, APRA has powers to issue directions to the Bank and, in certain circumstances, to appoint an ADI statutory manager to take control of the Bank's business. In addition, APRA may, in certain circumstances, require the Bank to transfer all or part of its business to another entity under the *Australian Financial Sector (Transfer and Restructure) Act 1999* of the Commonwealth of Australia (the "Australian FSTR Act"). A transfer under the Australian FSTR Act overrides anything in any contract or agreement to which the Bank is a party to, including the terms of its debt securities. APRA's powers under the Australian Banking Act and Australian FSTR Act are discretionary and may be more likely to be exercised by it in circumstances where the Bank is in material breach of applicable banking laws and/or regulations, or is in financial distress, including where the Bank has contravened the Australian Banking Act (or any related regulations or other instruments made, or conditions imposed, under that Act), or where the Bank has informed APRA that

it is unlikely to meet its obligations or that it is about to suspend its payments or is otherwise in financial distress. In these circumstances, APRA is required to have regard to protecting the interests of the Bank's depositors and to the stability of the Australian financial system, but not necessarily to the interests of other creditors of the Bank. For more information regarding recent legislative enhancement of APRA's powers in relation to ADIs, see “– APRA – Crisis Management” below.

Basel II Advanced Accreditation

The Bank continues to enhance its risk and capital management capabilities and, in particular, has implemented enhanced risk measurement capabilities that are intended to support more refined risk-based decision making and to increase the Bank's ability to differentiate risk within its portfolio and provide more risk-sensitive capital inputs that inform more competitive pricing strategies. These risk and capital management enhancements may assist the Bank in obtaining Basel II advanced accreditation, should it chose to apply for such advanced accreditation.

The Bank remains in regular discussion with APRA regarding any decision to apply for advanced accreditation of its internal models and the timeframe for applying for this accreditation remains uncertain. The decision to apply for advanced accreditation will only be made once all relevant regulatory developments have been considered (including measures announced by APRA designed to ensure the Australian banking system is “Unquestionably Strong”) and APRA indicates a willingness to accept an application; see “— APRA's prudential supervision — Capital adequacy — “Unquestionably Strong” below. There can be no assurance that the Bank will ultimately decide to seek advanced accreditation, or that it will be successful in obtaining advanced accreditation in a timely manner.

APRA's prudential supervision – Capital adequacy

APRA's approach to the assessment of an ADI's capital adequacy is based on Basel II, originally released in 2004 and revised in June 2006 and Basel III, released in December 2010 and revised in June 2011. APRA's implementation of the Basel III capital framework began on January 1, 2013.

On December 7, 2017, the Basel Committee published its final revisions to the Basel III framework (“*Basel III: Finalising post-crisis reforms*”). The Basel Committee was seeking to achieve a better balance between simplicity and risk sensitivity, and to promote greater comparability in the risk-based capital approaches by reducing variability in risk-weighted assets across banks and jurisdictions by:

- enhancing the robustness and risk sensitivity of the standardized approaches for credit risk, credit valuation adjustment (“CVA”) risk and operational risk;
- constraining the use of the internal model approaches, by placing limits on certain inputs used to calculate capital requirements under the internal ratings-based (“IRB”) approach for credit risk and by removing the use of the internal model approaches for CVA risk and for operational risk;
- introducing a leverage ratio buffer to further limit the leverage of global systemically important banks; and
- replacing the existing Basel II output floor with a more robust risk-sensitive floor based on the Basel Committee's revised Basel III standardized approaches.

APRA's prudential supervision – Capital adequacy – Unquestionably Strong

Following the Basel Committee's Basel III announcement, on February 14, 2018, APRA published two discussion papers on proposed changes to the ADI capital framework and leverage

requirements for Australian ADIs. APRA's capital framework discussion paper considers the Basel III reforms and provides insights on how it intends to implement "Unquestionably Strong" benchmarks.

Key revisions to the capital framework proposed include:

- lower risk weights for low LVR mortgage loans, and higher risk weights for interest-only loans and loans for investment purposes, than apply under APRA's current framework;
- amendments to the treatment of exposures to SMEs, including those secured by residential property under the standardized and IRB approaches;
- changes to the Loss Given Default ("LGD") estimates applied by ADIs under the foundation IRB approach, including higher LGD estimates for senior unsecured exposures;
- constraints on ADIs use of the IRB approach to credit risk capital and of their own parameter estimates for particular exposures, an overall floor on risk weighted assets relative to the standardized approach;
- application of standard prescribed calculations for basis risk, optionality risk and duration of core deposits for the calculation of Interest Rate Risk in the Banking Book ("IRRBB");
- a single replacement methodology for the current advanced and standardized approaches to operational risk; and
- an increase in off-balance sheet exposure credit conversion factors.

The two discussion papers reinforced APRA's previous guidance. As the final form of the capital framework remains uncertain, it is unclear how the ultimate revisions to the capital framework will affect ADIs, and there is a broad range of potential outcomes for each individual bank.

APRA expects to release draft prudential standards on the standardized approach to credit risk in late calendar 2018 and APRA expects to release draft prudential standards on the advanced approach to credit risk in calendar 2019. APRA intends for all revisions to the capital framework to take effect on January 1, 2021.

The APRA discussion papers also outline potential revisions to the leverage ratio requirements for ADIs, including APRA's intention to apply a minimum leverage ratio for ADIs, expressed as the ratio of Tier 1 Capital to total exposures. In calibrating the ratio, APRA intends to apply a differential minimum leverage ratio requirement for standardized ADIs and IRB ADIs. In consideration of inherent measurement challenges, APRA is proposing a minimum leverage ratio of 4% for IRB ADIs and 3% for standardized ADIs. APRA proposes to implement the leverage ratio as a minimum requirement starting in July 2019.

APRA releases a third paper on August 14, 2018, which sets out the potential options to improve transparency, international comparability and flexibility of the capital framework but are not intended to change the amount of capital that ADIs are required to hold beyond the "Unquestionably Strong" capital benchmarks announced in July 2017.

APRA's prudential supervision – Liquidity

APRA's final prudential standards and practice guides implementing the global liquidity standards issued by the Basel Committee in the Basel III framework came into effect on January 1,

2018. In line with the liquidity standards contained within the Basel III framework, APRA introduced the LCR as part of its liquidity and funding framework, which became a minimum prudential requirement for ADIs on January 1, 2015.

In addition to implementing the LCR, APRA has implemented the NSFR into its liquidity and funding framework. The NSFR is a 12 month structural funding metric, which requires that “available stable funding” is sufficient to cover “required stable funding”, where “stable funding” has an actual or assumed maturity of greater than 12 months. The new standard came into effect on January 1, 2018, consistent with the international timetable agreed to by the Basel Committee. The NSFR only applies to the largest and more complex Australian ADIs (including the Bank) that are also subject to the LCR requirements (“LCR ADIs”). Under APRA’s NSFR requirements, LCR ADIs must maintain a NSFR of at least 100% at all times. The Bank currently complies with the requirements of the NSFR. The Bank’s NSFR was 112% as at June 30, 2018.

APRA’s prudential supervision – Counterparty credit risk

APRA’s prudential standards implementing the Basel III reforms to the capital framework for counterparty credit risk and other credit exposures came into effect on January 1, 2013. On September 15, 2016, APRA released for consultation (i) its proposed revisions to its counterparty credit risk framework for ADIs; (ii) draft new Prudential Standard *APS 180 Capital Adequacy: Counterparty Credit Risk*, and (iii) draft revised Prudential Standard *APS 112 Capital Adequacy: Standardised Approach to Credit Risk*. The revisions in large part reflect changes made by the Basel Committee to its framework for counterparty credit risk as set out in *The standardised approach for measuring counterparty credit risk* (“SA-CCR”), released in March 2014, and *Capital requirements for bank exposures to central counterparties - final standard*, released in April 2014.

In particular, the September 2016 consultation package proposed to require ADIs to use the SA-CCR methodology to measure counterparty credit risk exposures arising from over-the-counter derivatives, exchange traded derivatives and long settlement transactions. APRA announced that it does not propose to introduce the Basel Committee’s internal model method for counterparty credit risk into its framework. It also proposed that all ADIs will be required to hold capital for exposures to central counterparties in a manner consistent with Basel Committee’s final standard.

On March 6, 2017, in a letter to all ADIs, APRA announced that it proposes to apply its revised counterparty credit risk framework beginning on January 1, 2019 (as opposed to January 1, 2017, as set out in the Basel Committee’s framework).

On August 3, 2017, APRA released a discussion paper setting out both its response to submissions on its 2016 consultation package and a number of revised proposals for further consultation, including a further revised draft of Prudential Standard *APS 112 Capital Adequacy: Standardised Approach to Credit Risk*. In its discussion paper, APRA proposed that an ADI with approval to use an IRB approach to credit risk must use the standardized approach for measuring counterparty credit risk exposures to measure its counterparty credit risk exposures, while all other ADIs may continue to use the current exposure method, the Basel Committee’s method for measuring the counterparty credit risk associated with OTC derivatives, exchange-traded derivatives, and long settlement transactions, subject to appropriate recalibration. In April 2018, APRA released final prudential standards for SA-CCR with implementation beginning on July 1, 2019. APRA noted in a letter to all ADIs that the final prudential standards incorporate the simplified approach to measuring counterparty credit risk exposures for ADIs with immaterial counterparty credit risk outlined in the 2017 discussion paper, and also include changes to reflect certain operational and interpretation issues in relation to the SA-CCR clarified by the Basel Committee in responses to a number of frequently asked questions.

APRA's prudential supervision – Loss absorbency at the point of non-viability

On January 13, 2011, the Basel Committee issued the minimum requirements to ensure loss absorbency at the point of non-viability. These requirements enhance the entry criteria of regulatory capital to ensure that all regulatory capital instruments issued by banks are capable of absorbing losses in the event that a bank is unable to support itself in the private market and are in addition to the criteria detailed in the text of the Basel III framework that were published in December 2010.

Under the requirements, all Additional Tier 1 and Tier 2 instruments, meaning those instruments that meet or exceed the criteria set out in the Basel Committee's requirements and the criteria detailed in Basel III, issued by a bank on or after January 1, 2013, must have a provision which allows a relevant authority to require the debt to be written off or converted into common equity upon the earlier of such authority determining that (1) a write-off is necessary; and (2) rescue funds from the public sector (or equivalent) are required, for the bank to continue to be viable. Instruments issued prior to January 1, 2013 that do not meet these criteria but otherwise met all of the criteria for Additional Tier 1 or Tier 2 Capital as set out in the text of the Basel III framework are considered instruments that no longer qualify and were phased out from January 1, 2013.

APRA's implementation of these minimum requirements were included in its revised prudential standard relating to capital adequacy which came into effect on January 1, 2013. All additional Tier 1 and Tier 2 instruments currently issued by the Bank meet the requirements of the revised prudential standard requirements for loss absorbency at the point of non-viability or are eligible for transitional relief that is available for qualifying instruments on a progressively decreasing basis from January 1, 2013 until January 1, 2022.

APRA's prudential supervision – Management of large exposures

On December 7, 2017, APRA released a response paper setting out the revisions to its prudential framework on large exposures for ADIs as set out in *Prudential Standard APS 221: Large Exposures* ("APS 221"). APRA's large exposure framework aims to limit the impact of losses when a large counterparty defaults, and to restrict contagion risk spreading across the financial system. The core components of APRA's new large exposures framework are: (i) a reference to Tier 1 Capital as a basis for determining large exposures; (ii) a recalibration of existing large exposure limits and the introduction of a lower limit on certain exposures; and (iii) a stronger set of requirements for measuring exposure values and for assessing groups of connected counterparties. APRA will require ADIs to implement most aspects of APS 221 by January 1, 2019. A transition period will be provided for provisions relating to groups of connected counterparties and structured vehicles, which will allow ADIs to adopt full implementation of the large exposures framework by no later than January 1, 2020.

Crisis management

On October 19, 2017, the *Financial Sector Legislation Amendment (Crisis Resolution Powers and Other Measures) Bill 2017* ("Crisis Management Bill") was introduced into the Australian Parliament to amend the Australian Banking Act (among other statutes applicable to financial institutions in Australia). The Australian Banking Act was amended with effect from March 5, 2018 by the *Financial Sector Legislation Amendment (Crisis Resolution Powers and Other Measures) Act 2018* (the "Crisis Management Act"), which enhances APRA's powers in relation to the entities it regulates (and their subsidiaries). Additional powers which could impact the Bank include greater oversight, management and direction powers in relation to Group entities which were not previously regulated by APRA, increased statutory management powers over regulated entities within the Group and changes which are designed to increase certainty in relation to the conversion or write-off of regulatory capital instruments. The Crisis Management Act further provides APRA with powers to set requirements on resolution planning and ensure banks and insurers are better prepared for a crisis and grants APRA an expanded set of crisis resolution powers, which allow APRA to facilitate the orderly resolution of a distressed bank or insurer.

APRA's prudential supervision – Information Security

On March 7, 2018, APRA released for consultation its proposal for a new prudential standard relating to information security, Prudential Standard *CPS 234: Information Security* (“CPS 234”). CPS 234 would require ADIs to: (i) clearly define the information security-related roles and responsibilities of the Board, senior management, governing bodies and individuals; (ii) maintain information security capability commensurate with the size and extent of threats to information assets, and which enables the continued sound operation of the entity; (iii) implement information security controls to protect their information assets, and undertake systematic testing and assurance regarding the effectiveness of those controls; (iv) maintain robust mechanisms to detect and respond to information security incidents in a timely manner; (v) and notify APRA of material information security incidents. Submissions on the proposed standard were received until June 7, 2018. The Bank understands that APRA intends to finalize the proposed standard toward the end of the 2018 calendar year, with a view towards implementing CPS 234 from July 1, 2019.

APRA's prudential supervision – Associations with Related Entities

On July 2, 2018, APRA released a discussion paper entitled “*Revisions to the related entities framework for ADIs*”, in which it outlined proposed revisions to *APS 222 – Associations with Related Entities*. Among other things, APRA intends to mitigate the flow of contagion risk to an ADI, particularly from related entities, and incorporate changes to the revised large exposures framework published in December 2017. The proposed revisions to the regulatory framework for related entities of ADIs include (i) broadening the definition of related entities to include substantial shareholders, individual board directors and other related individuals; (ii) explicitly addressing “step-in risk” by incorporating guidance from the Basel Committee; (iii) tightening certain limits on exposure to related entities in line with limits on exposures to unrelated entities in the revised APS 221; (iv) removing the ability for certain overseas subsidiaries to be consolidated with the standalone ADI for prudential purposes; and (v) updating existing reporting requirements to align with the changes to the framework. These changes are designed to strengthen the ability of ADIs to monitor, limit and control risks arising from transactions and other associations with their related entities. The consultation period is open until September 28, 2018, and the finalized framework is expected to be implemented from January 1, 2020, and in certain circumstances be subject to a transitional period.

APRA's prudential supervision – Review of APRA's Superannuation Prudential Framework

On May 23, 2018, APRA announced that it had begun a post-implementation review of the changes made to the superannuation prudential framework in 2013 following the review of the governance, efficiency, structure and operation of Australia's superannuation system it released in 2010. APRA released an overarching discussion paper outlining the purpose of the review and the timeline that it will follow, and two additional papers on governance and risk management. In July 2018, APRA supplemented these papers with four further papers addressing further aspects of the superannuation prudential framework. APRA has emphasized that it is not seeking to strengthen or weaken current regulatory settings, but rather to improve the framework's effectiveness and efficiency by filling any gaps that it identifies, and addressing unintended consequences and issues that are brought to APRA's attention during the review. Written submissions may be made to APRA by September 26, 2018, and a final report is expected by early 2019.

RBA

In exercising its powers, APRA works closely with the RBA. The RBA is Australia's central bank and an active participant in the financial markets. It also manages Australia's foreign reserves, issues Australian currency notes, serves as banker to the Australian Government and, through the Payment Systems Board, supervises the payments system and sets the target cash rate.

ASIC

ASIC is Australia's corporate, markets and financial services regulator, which regulates Australian companies, financial markets, financial services organizations and professionals who deal and advise in investments, superannuation, insurance, deposit taking and credit. ASIC is also responsible for consumer protection, monitoring and promoting market integrity and licensing in relation to the Australian financial system, the provision of financial services and the payment system.

ASIC is the corporate regulator for each of the Group's entities that operate in Australia and is responsible for enforcing appropriate standards of corporate governance and conduct by directors and officers. A number of Group entities hold Australian financial services ("AFS") licenses. ASIC licenses and monitors AFS licensees and requires AFS licensees to ensure the financial services covered by their license are provided efficiently, honestly and fairly. A number of Group entities also hold Australian Credit Licenses ("ACL"). ASIC regulates ACL holders as the consumer credit regulator, licensing and regulating those entities to ensure they meet standards set out in the *National Consumer Credit Protection Act 2009* of Australia. ASIC is also responsible for the supervision of trading on Australia's domestic licensed equity, derivatives and future markets, including trading by Suncorp Group Limited and other ASX market participants in the Group.

ASX

The ASX is Australia's primary securities market. The ASX's listing rules have the statutory backing of the Australian Corporations Act. The ASX listing rules govern requirements for listing on the ASX and include provisions in relation to the issuance of securities, continuous disclosure obligations of listed companies, executive remuneration and related-party transactions. The ASX and ASIC oversee compliance with the ASX's listing rules.

ACCC

The ACCC is Australia's competition regulator. Its key responsibilities are to ensure that corporations do not act in a way that may have the effect of eliminating or reducing competition, and to oversee product safety and liability issues, pricing practices and third party access to facilities of national significance. The ACCC's consumer protection activities complement those of Australia's state and territory consumer affairs agencies that administer the unfair trading legislation of those jurisdictions.

AUSTRAC

AUSTRAC is Australia's anti-money laundering and counter-terrorism financing regulator and specialist financial intelligence unit. It works collaboratively with Australian industries and businesses (including certain entities of the Group) in their compliance with anti-money laundering and counter-terrorism financing legislation. As Australia's financial intelligence unit, AUSTRAC contributes to investigative and law enforcement work to combat money laundering, terrorism financing, organized and financial crime, tax evasion and to prosecute criminals in Australia and overseas.

The AML-CTF places obligations on providers of financial services and gaming services, and on bullion dealers. The AML-CTF affects entities who offer specific services which may be exploited to launder money or finance terrorism, for example, those relating to financial products, electronic fund transfers, designated remittance arrangements and correspondent banking relationships. The AML-CTF also has broad extra territorial application to overseas entities of Australian companies.

A number of entities in the Group, including the Bank, are considered to be "reporting entities" for the purposes of the AML-CTF and are required to undertake certain obligations, including "know your customer" obligations, on-boarding and ongoing customer risk assessments, identification and verification obligations, enhanced customer due diligence, establishing an AML-CTF program to identify, mitigate and manage the risk of money laundering and terrorism financing, enhanced

record-keeping and reporting on suspicious matters, cash transactions above a set threshold and international funds transfer instructions to and from Australia.

The Bank continues to monitor, manage and implement changes as a result of AML-CTF legislation.

Other Australian regulatory activity

Royal Commission into misconduct in the banking, superannuation and financial services industry

On November 30, 2017, the Australian Government released draft terms of reference for the establishment of a Royal Commission into misconduct in the banking, superannuation and financial services industry (the “Royal Commission”). The Royal Commission was established on December 14, 2017. Opening statements were heard on February 12, 2018 and an interim report is expected to be released by September 30, 2018, which is expected to identify policy related issues arising from the early rounds of hearings which covered consumer lending practices, financial advice, loans to SMEs and issues affecting Australians who live in remote and regional communities. A final report is expected to be released in February 2019. The Bank is complying with all information requests of the Royal Commission, will continue to monitor developments in relation to it, and will fully cooperate with the Royal Commission, as required.

Australian Major Bank Levy

On May 9, 2017, the Australian Government announced its 2017-2018 Federal Budget, introducing a major bank levy (the “Major Bank Levy”) affecting Australia’s five largest banks: Commonwealth Bank, ANZ, Westpac, National Australia Bank and Macquarie Bank. The enacting legislation commenced on June 24, 2017. The Major Bank Levy applies to ADIs with licensed entity liabilities of greater than A\$100 billion as of July 1, 2017, calculated quarterly as 0.015% of relevant liabilities as at each APRA mandated quarterly reporting date (for an annualized rate of 0.06%). The amount of liabilities on which the Major Bank Levy is payable is the total reported liabilities of the ADI for the quarter, reduced by the sum of the following amounts in relation to each ADI (each calculated for the quarter, in relation to the ADI, and as reported under an “applicable reporting standard” to be determined by APRA): total Additional Tier 1 Capital; total holdings of deposits protected by the Financial Claims Scheme; an amount equal to the lesser of the derivative assets and derivative liabilities; the exchange settlement account balance held with the RBA; and any other amounts of a kind determined by the Minister in a legislative instrument. The Bank currently holds less than A\$100 billion of the applicable licensed entity liabilities and, accordingly, is not subject to the Major Bank Levy. However, it is not possible to predict with certainty whether any change in law or change in the Bank’s capital position may result in the Major Bank Levy applying to the Bank in the future. It is also possible that other governments may attempt to introduce their own versions of the Major Bank Levy or similar legislation in the future. The Bank will continue to monitor its capital position on a regular basis.

Banking Executive Accountability Regime

In February 2018, the *Treasury Laws Amendment (Banking Executive Accountability and Related Measures) Act 2018* was passed by the Australian Parliament introducing a new bank executive accountability regime known as “BEAR”. The intention behind BEAR is to improve the operating culture of all ADIs and their subsidiaries, and introduce transparency and personal accountability into the banking sector. Under BEAR, ADIs have legal obligations to conduct their business with honesty and integrity and to defer the variable remuneration (bonuses) of certain senior executives. With increased powers under BEAR, APRA is able to investigate potential breaches, penalize ADIs and accountable persons, and disqualify persons from the industry for breaching the regime. BEAR has applied to large ADIs since July 1, 2018, while smaller and medium sized institutions (including the Bank) must be compliant with BEAR by July 1, 2019.

Obligations that apply to both ADIs and “accountable persons” under BEAR are to:

1. act with honesty, integrity, due skill, care and diligence;
2. interact with APRA in an open, cooperative and constructive way; and
3. take reasonable steps in conducting business to prevent matters from arising that would adversely affect the ADI’s prudential standard or reputation.

Enhanced criminal and civil penalties for corporate misconduct

In 2017, the ASIC Enforcement Review Taskforce released its Report on ASIC’s enforcement regime (the “Taskforce Report”). On April 20, 2018, in response to this report, the Australian Government announced that it will increase and harmonize penalties for the most serious criminal offences under the Australian Corporations Act to, for corporations, the larger of A\$9.45 million, three times the benefit the corporation received, or 10% of the corporation’s annual turnover.

In addition, the Australian Government intends to expand the number of contraventions of the Australian Corporations Act that are subject to civil penalties and increase the maximum civil penalties that courts may impose against those who contravene such provisions to, for corporations, the greater of (i) A\$10.5 million; (ii) three times the benefit the wrongdoer gained or loss the wrongdoer avoided; or (iii) 10% of the corporation’s annual turnover. Further changes announced include (a) granting ASIC the ability to seek a disgorgement of profits gained or losses avoided through contraventions of the Australian Corporations Act; (b) strengthening ASIC’s power to refuse, revoke or cancel financial services and credit licenses where the licensee is not fit or proper; and (c) enhancing ASIC’s prosecutorial capabilities through granting ASIC greater powers in relation to search warrants and the use of any seized materials, and access to telecommunications intercept material. At present, it is unclear when such changes will be made into law, and what impact any such changes will have on the Bank.

ASIC power to ban senior officials in the financial sector

ASIC’s Enforcement Review Taskforce consulted on expanding ASIC’s existing powers to enable it to ban senior officials in the financial sector from managing a financial services business. The Taskforce Report recommended that ASIC be able to ban a person from performing a specific function, or any function, in a financial services or credit business upon the triggering of an administrative banning power. Further, the Taskforce Report recommended expanding the grounds on which ASIC may ban people from performing roles in financial services and credit businesses to include, among others, situations where ASIC has reason to believe that the person is not fit and proper, not adequately trained, or not competent to provide a financial service or financial services, or to perform the role of officer or senior manager in a financial services business. The Australian Government has accepted both of these recommendations; however it is unclear when any such changes will be incorporated into law. It is currently difficult to determine what impact any such amendments to the Australian Corporations Act and other laws will have on the Bank.

Australian Productivity Commission inquiry into competition in the Australian financial system

On August 3, 2018, the Australian Productivity Commission, which is the Australian Government’s independent research and advisory body on a range of economic, social and environmental issues affecting the welfare of Australians, publicly released its inquiry report entitled “*Competition in the Australian Financial System.*” The Australian Productivity Commission’s report broadly concluded that the Australian financial system may be exposed to use of entrenched market power, resulting in unnecessary fees and low-value products for Australians. The report set out a number of recommendations which include:

- a ban on trail commissions and a restriction on the clawback of commissions from brokers. All brokers, advisers and lender employees who deliver home loans should have a clear legally-backed best interest obligation to their clients;
- all banks should appoint a Principal Integrity Officer to report to the board on how payments made by the institution align with the institution's best interests duty;
- a working group should be established to examine the introduction of a deferred sales model to all sales of add-on insurance;
- merchants should be given the capacity to select the default route that is to be used for payments by dual network cards. The NPP provides an opportunity to set up regulatory arrangements to support competition;
- APRA's prudential measures should be more nuanced to lessen market power and address any imbalance between businesses and housing; and
- the ACCC should be mandated to champion competition in the financial system.

In addition, the ACCC has highlighted competition issues in the financial sector as an enforcement priority for calendar 2018, and on March 19, 2018, the Federal Minister for Revenue and Financial Services announced that the Australian federal government's new Statement of Expectations for ASIC will add "consideration of competition" in the financial system to ASIC's mandate. Greater public and official scrutiny of the financial sector and a more restrictive regulatory environment may require the Bank to modify the way in which it does business and may necessitate further review of its policies and processes.

ASIC powers to intervene in the design and distribution of financial products

Following its release of a consultation paper entitled "*Design and Distribution Obligations and Product Intervention Power – Proposals Paper*" and an exposure draft of the *Treasury Laws Amendment (Design and Distribution Obligations and Product Intervention Powers) Bill 2017* ("Design and Distribution Bill") for consultation in December 2017, the Australian federal government released a revised exposure draft of the Design and Distribution Bill for consultation on July 20, 2018.

The Design and Distribution Bill is intended to promote the provision of suitable financial products to consumers and, where products are inappropriately targeted or sold, to empower ASIC to intervene in the distribution of the product to prevent harm to consumers. The Design and Distribution Bill obligations require issuers of financial products to identify target markets, select appropriate distribution channels, and periodically review the ongoing appropriateness of the financial products, and generally apply to offers of financial products that require disclosure under the Australian Corporations Act or which are exempt from such disclosure due to a mutual recognition scheme. The product intervention power will enable ASIC to proactively reduce the risk of consumers suffering significant detriment from financial and credit products by making a range of orders prohibiting specified conduct in relation to such products. ASIC will have the power to make necessary exemptions and modifications to the new arrangements, including the power to exempt a financial product, or a class of financial products, from all or a specified part of the new regime. ASIC will also be empowered to impose requirements in relation to certain remuneration practices, where such arrangements are contingent upon the achievement of objectives directly related to a financial product. Before it uses its intervention powers, ASIC will be required to comply with procedural requirements relating to consultation and issuance of a public notice with respect to an intervention. The consultation period for the Design and Distribution Bill ended on August 15, 2018. The Bank will continue to monitor the impact that the Design and Distribution Bill may have on the Bank's issuance and distribution of financial products to retail clients.

Australian Bankers Association Banking Reform Program and industry initiatives

In April 2016, the ABA launched a package of measures known as the Banking Reform Program designed to ensure that Australia's banks meet the expectations of their customers and the community by protecting consumer interests, increasing transparency and accountability, and building consumer trust and confidence in banks. In January 2017, the ABA launched its "Better Banking" initiative, which involves the banking industry making additional commitments to raise standards and make banking products, services and culture better for all Australians.

As outlined in a report entitled "*Banking Reform Program: Report on Consumer Study Wave Two*" published on January 18, 2018, by the independent governance expert overseeing the Banking Reform Program, many of the elements of the initiatives undertaken in accordance with the Banking Reform Program have been completed including, the appointment of a customer advocate in each bank and implementation of a whistle-blower framework aligned with industry principles in each bank.

The Bank supports the program and has been actively involved in delivering the initiatives of the program.

Banking Code of Practice

On July 31, 2018, ASIC approved the Code. Each ABA member that has adopted the Code is required to implement its provisions by July 31, 2019. The Code brings many improvements to the way in which banks deliver services and products to customers. For the first time, small business customers are also given protections under the new Code. There are other initiatives which are still in progress, including the measures related to the independent review of product sales commissions and product based payments. The Code is the banking industry's customer charter on best banking practice standards. It sets out the banking industry's key commitments and obligations to customers on standards of practice, disclosure and principles of conduct for their banking services. The Code applies to the Bank's retail and small business customers and includes: (i) provisions for inclusive and accessible banking, including for particular groups of at-risk customers; (ii) protections relating to the sale of consumer credit insurance; (iii) protections for loan guarantors, including a three-day period to consider the guarantee before it is made and compelling banks to take enforcement action against the relevant borrower before enforcing the guarantee; (iv) rules requiring credit card customers to receive reminders about balance transfer promotional periods ending, and more consistent treatment about how repayments are applied; and (v) enhanced processes for assisting customers in financial difficulty and processes for resolving complaints. The new Code will commence operation on July 1, 2019. Until that time, the current edition of the Code, published in 2013, shall continue to apply.

The Bank has undertaken an initial gap analysis and will continue to work with stakeholders to identify and embed changes required in order to comply with the updated Code. The Bank expects that there will be some changes required to its policies and processes, notably from a small business perspective. The old Code did not afford protection for small business customers whereas the new Code does. Other changes like accessibility and inclusion, protection of indigenous customers, fee transparency and protecting customers from financial abuse, will require the Bank to look at its policies and processes further.

Foreign Account Tax Compliance Act

The Bank is registered as a Compliant Participating Foreign Financial Institution and obtained a Global Intermediary Identification Number via the Internal Revenue Service ("IRS") portal. The Bank currently complies with its compliance and reporting obligations outlined in the Inter-Governmental Agreement ("IGA") between the Australian Tax Office (Australia's Regulator under the IGA) and the IRS.

Residential Mortgage Product Pricing Inquiry

The ACCC are currently examining processes and procedures around pricing decisions and have previously requested under notice a large amount of information from the Bank including, quantitative portfolio data covering the last three financial years, qualitative information such as factors and considerations concerning pricing decisions, the Bank's view on the impact of the Major Bank Levy on the competitive environment and a significant amount of internal documentation including senior management emails and committee papers.

The Bank provided an initial response in January 2018 as scheduled and a further response on February 23, 2018. The ACCC published an interim report on March 15, 2018. The interim report highlighted a number of issues including a lack of vigorous price competition among major Australian banks and uncertainty as to how to manage the Major Bank Levy (which the Bank is not currently subject to). The Treasurer of Australia has extended the reporting period for the inquiry, and the ACCC will issue its final report by no later than November 19, 2018. The final report will examine the major banks' residential mortgage pricing decisions through June 30, 2018, explain how the major banks have dealt with the Major Bank Levy in pricing their residential mortgages, and consider smaller lenders' ability to compete with the major banks. The Bank may need to reconsider aspects of its business in light of the ACCC's final report and any corresponding legislative or regulatory changes.

Open Banking

On February 9, 2018, the Australian Government released a review into open banking entitled "*Open Banking: customers, choice, convenience, confidence*", which provides guidance on the Australian Government's preferred approach to implementing an open data regime. On May 9, 2018, the Australian Government publicly accepted the recommendations made by the review and undertook to begin a phased implementation of the Open Banking regime from July 1, 2019. From that date, all major banks will be required to make data available on credit and debit card, deposit and transaction accounts, and must do the same in respect of mortgages by February 1, 2020. All non-major banks (including the Bank) will be subject to a 12-month delay on timelines. Until July 1, 2019, the Australian Treasury will consult on draft legislation, the ACCC will consult on draft rules, and Data61, a group within the Commonwealth Scientific and Industrial Research Organisation, will consult on technical standards. The Open Banking regime forms the first component of the Australian federal government's "Consumer Data Right" policy, which intends to give consumers the right to safely access certain data concerning their personal circumstances held by businesses.

The regime is expected to increase competition among banks while reducing barriers to entry for new providers, allowing customers to benefit from a broader suite of financial products and services. The report indicated that the types of data to be shared will include all current and historical transactional data across deposits and lending products, achieved via application programming interfaces only at a customer's explicit request.

ASIC enforcement personnel in banks

On August 7, 2018, the Australian Government announced that ASIC shall receive additional funding to support its enforcement capabilities and enable it to undertake new regulatory activities and investigations. Part of this funding is intended to be used to implement a new supervisory approach in respect of Australia's five largest financial institutions, which will involve ASIC embedding its own staff within these institutions to monitor governance and compliance actions. While there are no immediate plans for ASIC employees to be embedded within the Bank, it is possible that this, or other similar regulatory measures, may be implemented in future.